

## **UNIVERSITI PUTRA MALAYSIA**

MODERATING EFFECT OF GENDER ON THE RELATIONSHIPS
BETWEEN EXTENSION WORKER AVAILABILITY, INDIVIDUAL
FACTORS AND EMPOWERMENT AMONG MEMBERS OF SELF-HELP
GROUPS IN NORTH-EASTERN NIGERIA

**SANI GOMBE YAKUBU** 

**FPP 2017 8** 



## MODERATING EFFECT OF GENDER ON THE RELATIONSHIPS BETWEEN EXTENSION WORKER AVAILABILITY, INDIVIDUAL FACTORS AND EMPOWERMENT AMONG MEMBERS OF SELF-HELP GROUPS IN NORTH-EASTERN NIGERIA

SANI GOMBE YAKUBU

Thesis Submitted to the School of Graduate Studies, Universiti Putra Malaysia, in Fulfillment of the Requirements for the Degree of Doctor of Philosophy

## **COPYRIGHT**

All material contained within the thesis, including without limitation text, logos, icons, photographs and all other artwork, is copyright material of Universiti Putra Malaysia unless otherwise stated. Use may be made of any material contained within the thesis for non-commercial purposes from the copyright holder. Commercial use of any material may only be made with the express, prior, written permission of Universiti Putra Malaysia.

Copyright © Universiti Putra Malaysia



Abstract of thesis presented to the Senate of Universiti Putra Malaysia in fulfillment of the requirement for the Degree of Doctor of Philosophy

## MODERATING EFFECT OF GENDER ON THE RELATIONSHIPS BETWEEN EXTENSION WORKER AVAILABILITY, INDIVIDUAL FACTORS AND EMPOWERMENT AMONG MEMBERS OF SELF-HELP GROUPS IN NORTH-EASTERN NIGERIA

By

#### SANI GOMBE YAKUBU

February 2017

Chairman: Professor Turiman Suandi, PhD

Faculty : Educational Studies

This study was designed to determine the moderating effect of gender in the relationship between extension worker availability, individual factors (participation and volunteerism) and empowerment among members of self-help groups in North-Eastern Nigeria. Specifically, the objectives of the study were to; 1) determine the level of empowerment among the SHG members in North-Eastern Nigeria, 2) determine the level of extension worker availability, participation and volunteerism among the SHG members in North-Eastern Nigeria, 3) determine the relationship between extension worker availability, participation and volunteerism among the SHG members in North-Eastern Nigeria, 4) determine the overall contribution of extension worker availability, participation and volunteerism on empowerment of SHG members in North-Eastern Nigeria, and 5) determine the moderating effect of gender on the relationships between extension worker availability, participation, volunteerism variables with empowerment among the SHG members in North-Eastern Nigeria.

Data for the study were solicited from 373 SHG members through self-report questionnaire. The SHG members were randomly selected through a multi-stage cluster sampling approach from a total of 11,021 accessible populations of the three (3) selected states: Taraba, Gombe and Yobe. Descriptive statistics (frequencies, percentages) and Structural Equation Modeling (SEM) using AMOS graphics were employed to analyze the data. Level of empowerment, extension worker availability, participation and volunteerism was measured using mean scores categorized into high, moderate and low.

Findings of the study revealed that majority of the SHG members are at the high and moderate level of economic, social and psychological empowerment; majority of the SHG members are in high and moderate level of participation and volunteerism; and

also level of extension worker availability was at high and moderate level. The findings further revealed that there was no significant relationship between extension worker availability and participation; no significant relationship between extension worker availability and volunteerism; however, there was significant relationship between participation and volunteerism among SGH members' in North-Eastern Nigeria. Moreover, volunteerism was found to have significantly contributed to social and psychological empowerment, while participation significantly contributed to economic empowerment among SHG members in North-Eastern Nigeria.

In addition, all the selected variables were found to be contributors to the economic, social and psychological empowerment of the SHG members, the results showed that greater contribution was in psychological empowerment. The moderation test revealed gender is a moderator in relationship between participation and economic empowerment; volunteerism and psychological empowerment as well as volunteerism and economic empowerment of SHG members in North-Eastern Nigeria. Based on the findings the researcher concludes that SHG members in North-Eastern Nigeria are in high and moderate level of empowerment and the level of extension worker availability is high. Extension worker availability predicts empowerment of SHG members, but the contribution is higher in the psychological component. Moreover, high level of participation leads to high level of economic empowerment as well as psychological empowerment. Gender (female) is a very important factor in empowerment of SHG members among SHG members in North-eastern Nigeria. The study recommends that further studies should be conducted on individual factors; all government and non-governmental organizations in Nigeria should encourage extension educators to motivate SHG members for participation in all development initiatives towards their self-reliance.

Abstrak tesis yang dikemukakan kepada Senat Universiti Putra Malaysia sebagai memenuhi keperluan untuk Ijazah Doktor Falsafah

## KESAN MODERATOR GENDER TERHADAP HUBUNGAN ANTARA KESEDIAAN PEKERJA PENGEMBANGAN DAN FAKTOR INDIVIDU DENGAN PENGEHAKUPAYAAN DALAM KALANGAN AHLI KUMPULAN BANTUAN KENDIRI DI UTARA-TIMUR LAUT NIGERIA

Oleh

#### SANI GOMBE YAKUBU

Februari 2017

Pengerusi : Profesor Turiman Suandi, PhD

Fakulti : Pengajian Pendidikan

Kajian ini telah dibuat untuk menentukan kesan menyederhana jantina dalam hubungan di antara kebolehsediaan pekerja tambahan dan faktor individu dengan pengehakupayaan dalam kalangan ahli-ahli kelompok usaha diri di sebelah timur laut Nigeria. Secara khususnya, objektif bagi kajian ini ialah untuk; 1) menentukan tahap pengehakupayaan dalam kalangan ahli-ahli SHG, 2) menentukan tahap kebolehsediaan pekerja tambahan, penyertaan dan kesukarelawanan, 3) menentukan hubungan di antara kebolehsediaan pekerja tambahan, penyertaan, kesukarelawanan, dan pengehakupayaan timur laut Nigeria 4) menentukan sumbangan keseluruhan kebolehsediaan pekerja tambahan, penyertaan dan kesukarelawanan terhadap pengehakupayaan ahli-ahli SHG, dan 5) menentukan kesan menyederhana jantina terhadap hubungan dalam kalangan pembolehubah terpilih dengan pengehakupayaan.

Data bagi kajian telah diminta daripada 373 ahli-ahli SHG melalui soal selidik lapor kendiri. Ahli-ahli SHG telah dipilih secara rawak melalui pendekatan persampelan berkelompok multitahap daripada sejumlah 11,021 populasi yang mudah didatangi dari tiga (3) negeri terpilih: Taraba, Gombe dan Yobe. Statistik perihalan (frekuensi, peratusan) dan Pemodelan Persamaan Struktur (SEM) menggunakan grafik AMOS telah digunakan untuk menganalisis data tersebut. Tahap pengehakupayaan, kebolehsediaan pekerja tambahan, penyertaan dan kesukarelawanan telah diukur menggunakan rumusan skor yang telah dikategorikan kepada tinggi, sederhana dan rendah.

Dapatan kajian menunjukkan bahawa majoriti ahli SHG berada pada tahap yang tinggi dan sederhana memper kasakan ekonomi, sosial dan psikologi; majoriti anggota SHG berada pada tahap tinggi dan sederhana penyertaan dan sukarelawan; dan juga tahap ketersediaan pekerja lanjutan berada pada tahap tinggi dan sederhana. Hasil kajian

juga mendedahkan bahawa terdapat hubungan yang signifikan antara ketersediaan pekerja lanjutan dan penyertaan; hubungan signifikan antara ketersediaan pekerja lanjutan dan kesukarelawanan; Walau bagaimanapun, terdapat hubungan yang signifikan antara penglibatan dan sukarelawan di kalangan ahli SGH 'dalam Tengah Nigeria. Selain itu, sukarelawan didapati telah banyak menyumbang kepada pemerkasaan sosial dan psikologi, manakala penyertaan ketara menyumbang kepada pemerkasaan ekonomi di kalangan ahli SHG dalam Tengah Nigeria.

Di samping itu, semua pembolehubah yang dipilih didapati penyumbang kepada pengupayaan ekonomi, sosial dan psikologi daripada ahli-ahli SHG, keputusan menunjukkan bahawa sumbangan yang lebih besar adalah dalam memperkasakan psikologi. Ujian kesederhanaan mendedahkan jantina penyederhana dalam hubungan antara penyertaan dan memperkasakan ekonomi; sukarelawan dan memperkasakan psikologi serta kesukarelawanan dan memperkasakan ekonomi ahli SHG dalam Tengah Nigeria. Berdasarkan dapatan penyelidik menyimpulkan bahawa ahli SHG dalam Tengah Nigeria berada pada tahap tinggi dan sederhana pemberdayaan dan tahap ketersediaan pekerja lanjutan adalah tinggi. ketersediaan pekerja lanjutan meramalkan memperkasakan ahli SHG, tetapi sumbangan yang lebih tinggi dalam komponen psikologi. Selain itu, tahap penyertaan membawa kepada tahap yang tinggi memperkasakan ekonomi serta memperkasakan psikologi.

Jantina (perempuan) ialah faktor yang sangat penting dalam pengehakupayaan ahli-ahli SHG dalam kalangan ahli-ahli SHG di sebelah timu laut Nigeria. Kajian ini mencadangkan bahawa kajian lanjutan perlu dijalankan ke atas faktor individu; semua organisasi kerajaan dan bukan kerajaan di Nigeria perlu menggalakkan pendidik lanjutan untuk menggalakkan ahli-ahli SHG untuk turut serta dalam semua inisiatif pembangunan ke arah their self-reliance.

#### **ACKNOWLEDGEMENTS**

In the name of Allah, the Beneficent, the Merciful. All praise is to Allah, Lord of the worlds; peace and blessings be upon his Prophet Muhammad (SAW) and the entire members of his households. All my thanks are to Allah (SWT) for His guidance, and for granting me health, strength, and patience to undertake this study.

I will like to express my sincere gratitude and appreciation to my Supervisory Committee, with Professor Turiman Suandi PhD as chairman, Professor Madya Dr. Ismi Arif Ismail, and Dr. Zoharah Omar as members for their kind support, assistance, and for being patient with me throughout the period of this study. I found your intellectual guidance as a source of inspiration, motivation and encouragement towards completion of this work. I will forever be indebted to you all, and pray to Allah SWT to reward you abundantly. I wish to thank Professor Bahaman Abu Samah, PhD; Assoc. Prof. Azizan Asumi, PhD and Professor Maimunah Ismail, PhD who serve as my examination committee of their constructive criticisms and input that make the work more qualitative. I also wish to thank Associate Professor Azahari Ismail for his concern, guidance, support mentoring and constructive criticisms throughout my PhD journey.

My sincere gratitude also goes to the Management of Federal College of Education (Technical), Gombe, under the leadership of the Provost Dr. Adamu Gimba Abbas and the Registrar Alhaji Ahmed Mohammed Dukku, for giving me the opportunity to pursue this study at Universiti Putra Malaysia. Your kind support and patience are highly appreciated. Also, i will like to specially thank Malam Juji Baraya the pioneer Dean School of Primary Education Studies (PES) for his significant contribution in take up and completion of my PhD program. Special thanks to Tertiary Education Fund (TETFUND), Abuja, Nigeria for providing financial support that served as a springboard for successful completion of this program at Universiti Putra Malaysia.

Lastly, I will like to extend special thanks and deep appreciation to my loving, caring and outstanding mother Hajiya Fatimah (Chubu) for her prayers and encouragement throughout my life. My indebted appreciation to my superficial and fanglacious wife Hajiya Zainab Gimba for her support, prayers, understanding, patience and endurance throughout my stay in Malaysia: and to our children Mus'ab, Osama, Fatimah (Hajjah), Abdurrahman and Amina (Ummulkhayr) for their patience and perseverance in my absence. Zainab, with your patience and understanding, the turbulent journey becomes easy and smooth. Thank you.

I certify that a Thesis Examination Committee has met on 28 February 2017 to conduct the final examination of Sani Gombe Yakubu on his thesis entitled "Moderating Effect of Gender on Relationships between Extension Worker Availability, Individual Factors and Empowerment among Members of Self-Help Groups in North-Eastern Nigeria" in accordance with the Universities and University Colleges Act 1971 and the Constitution of the Universiti Putra Malaysia [P.U.(A) 106] 15 March 1998. The Committee recommends that the student be awarded the Doctor of Philosophy.

Members of the Thesis Examination Committee were as follows:

#### Maimunah binti Ismail, PhD

Professor Faculty of Educational Studies Universiti Putra Malaysia (Chairman)

#### Azizan bin Asmuni, PhD

Associate Professor Faculty of Educational Studies Universiti Putra Malaysia (Internal Examiner)

### Bahaman bin Abu Samah, PhD

Professor Faculty of Educational Studies Universiti Putra Malaysia (Internal Examiner)

#### Peter Walter Cunningham, PhD

Professor Nelson Mandela Metropolitan University South Africa (External Examiner)

NOR AINI AB. SHUKOR, PhD

Professor and Deputy Dean School of Graduate Studies Universiti Putra Malaysia

Date: 28 April 2017

This thesis was submitted to the Senate of the Universiti Putra Malaysia and has been accepted as fulfillment of the requirement for the degree of Doctor of Philosophy. The members of the Supervisory Committee were as follows:

## Turiman Suandi, PhD

Professor Faculty of Educational Studies Universiti Putra Malaysia (Chairman)

## Ismi Arif Isma'il, PhD

Associate Professor
Faculty of Educational Studies
Universiti Putra Malaysia
(Member)

## Zoharah Omar, PhD

Senior Lecturer
Faculty of Educational Studies
Universiti Putra Malaysia
(Member)

## **ROBIAH BINTI YUNUS, PhD**

Professor and Dean School of Graduate Studies Universiti Putra Malaysia

Date:

#### **Declaration by graduate student**

I hereby confirm that:

- this thesis is my original work;
- quotations, illustrations and citations have been duly referenced;
- this thesis has not been submitted previously or concurrently for any other degree at any institutions;
- intellectual property from the thesis and copyright of thesis are fully-owned by Universiti Putra Malaysia, as according to the Universiti Putra Malaysia (Research) Rules 2012;
- written permission must be obtained from supervisor and the office of Deputy Vice-Chancellor (Research and innovation) before thesis is published (in the form of written, printed or in electronic form) including books, journals, modules, proceedings, popular writings, seminar papers, manuscripts, posters, reports, lecture notes, learning modules or any other materials as stated in the Universiti Putra Malaysia (Research) Rules 2012;
- there is no plagiarism or data falsification/fabrication in the thesis, and scholarly integrity is upheld as according to the Universiti Putra Malaysia (Graduate Studies) Rules 2003 (Revision 2012-2013) and the Universiti Putra Malaysia (Research) Rules 2012. The thesis has undergone plagiarism detection software

Signature:	Date:	
		-

Name and Matric No: Sani Gombe Yakubu, GS36995

# **Declaration by Members of Supervisory Committee**

This is to confirm that:

- the research conducted and the writing of this thesis was under our supervision;
- supervision responsibilities as stated in the Universiti Putra Malaysia (Graduate Studies) Rules 2003 (Revision 2012-2013) were adhered to.

Signature:	
Name of Chairman	
of Supervisory	
Committee:	Professor Dr. Turiman Suandi
	41,121114, 41114,11
Signature:	
Name of Member	
of Supervisory	
Committee:	Associate Professor Dr. Ismi Arif Isma'il
Signature:	
Name of Member	
of Supervisory	
Committee:	Dr. Zoharah Omar

## TABLE OF CONTENTS

					Page
ABST	RACT				i
ABST	RAK				iii
ACKN	OWLE	EDGEM	<b>ENTS</b>		V
APPR	OVAL				vi
DECL	ARAT]	ION			viii
LIST (	OF TA	BLES			xiv
	OF FIG				xvi
LIST (	OF AB	BREVIA	ATIONS		xvii
СНАР	TER				
1		RODUC'			1
	1.1	_	ound of th		1
	1.2		ound of th	•	4
	1.3			(SHGs) and Extension Worker	5
	1.4			elf-Help Groups (SHGs) in Nigeria	6
	1.5		ent of the I		7
	1.6		ch objectiv		9
	1.7		ch Hypothe		9
	1.8	_	cance of th		10 11
	1.9	-	Scope of the Study  Limitations of the Study		
	1.10 1.11				11 12
	1.11	1.11.1		nition of Terms	12
			Self-Help		13
				Group Member	13
			Empower		13
		11111		Economic Empowerment	13
				Social Empowerment	14
				Psychological Empowerment	14
		1.11.5		n Worker Availability	14
		1.11.6	Participa	· ·	14
		1.11.7	Voluntee	rism	15
2	LITE	ERATUI	RE REVII	EW	16
	2.1	Introdu		- ' '	16
	2.2		ot of Empo	werment	16
		2.2.1	-	rment as a Process	17
		2.2.2		rment as outcome	19
		2.2.3		Groups and Empowerment	22
		2.2.4		Self-help Groups	24
		2.2.5	Types of	SHG member Empowerment	25
		2.2.6		rment Cycle	26
		2.2.7		n Empowerment	28
		2.2.8		c Empowerment	28
		2.2.9	Social Er	npowerment	31

		2.2.10 Psychological Empowerment	34
		2.2.11 Empowerment Measurement	36
		2.2.12 Challenges in Measuring Empowerment of SHG	38
		Members	
		2.2.13 Empowerment Theory	39
	2.3	Factors Contributing towards SHG member Empowerment	41
	2.5		41
		1 &	41
		(EWA)	42
		2.3.2 Studies Related to Extension Worker Roles, Ratio	42
		and Availability	
		2.3.3 Influence of Extension Worker Availability on SHG	45
		Members	
	2.4	Individual Factors	46
		2.4.1 Participation	48
		2.4.1.1 Participation Cycle	50
		2.4.1.2 Forms of Participation	50
		2.4.1.3 Participation as a Means and End	51
		2.4.1.4 Studies on Participation	52
		2.4.1.5 Ladder of Participation	55
		2.4.2 Participation Theory	57
		2.4.3 Volunteerism	59
		2.4.3.1 Types of Volunteerism	62
		2.4.3.2 Motivating Factors towards Volunteerism	63
		2.4.3.3 Measuring Volunteerism in SHGs	64
		2.4.4 Structural-Function Theory	65
		2.4.5 Demographic Factors	66
	2.5	Gender and Empowerment	68
		2.5.1 Gender as a Moderating Variable	69
		2.5.2 Theory of Change	74
		2.5.3 Theoretical Framework	75
	2.6	Summary of Literature Reviews	78
	2.0	Summary of Encluder reviews	, 0
3	MET	THODOLOGY	81
3	3.1	Introduction	81
	3.2	Research Design	81
	3.3	Research Framework	81
	3.4	Population	84
	3.5	Sample Size	84
		3.5.1 Sample Size for Pearson Correlation Analysis	85
		3.5.2 Sample Size for Stepwise Multiple Regression	85
		analysis	
	3.6	Sampling Procedure	87
	3.7	Instrument for Data Collection	89
		3.7.1 Validation of the Instrument	91
	3.8	Data collection Procedure	92
	3.9	Reliability and Pilot Test	93
	3.10	Exploratory Factor Analysis (EFA)	93
	3.11	Confirmatory Factor Analysis (CFA)	94
		3.11.1 Convergent Validity	94
		3.11.1.1 Factor Loading	95
			, ,

			3.11.1.2 Average Variance Extracted (AVE)	95
			3.11.2.3 Construct Reliability (CR)	95
			Discriminant Validity	97
	3.12		easurement Model	98
		3.12.1	C 1	100
		3.12.2	$\epsilon$	100
	3.13		nalysis Procedure	104
			Descriptive Analysis	104
			Inferential Analysis	104
		3.13.3	The Hypothesized Structural Model	105
			3.13.3.1 Assessing the Model Fit	108
			3.13.3.2 Moderation Analysis	108
			3.13.3.3 Moderation Effect Testing in SEM using	109
			Amos	
	3.14	_	atory Data Analysis (EDA)	110
			Assessment of Normality	110
			Multicollinearity	113
		3.14.3	Outliers	113
	DECI		ND DIGGLIGGIONG	111
4			ND DISCUSSIONS	114
	4.1	Introdu		114
	4.2	Finding		114
		4.2.1	Objective 1: Descriptive Analysis	114
			4.2.1.1 Demographics Factors of Individual SHG Members	114
			4.2.1.2 Levels of Empowerment for individual SHG members in North-Eastern Nigeria	115
		4.2.2	Objective 2 levels of Predictor Variables	117
			(Participation, Volunteerism and Extension Worker	
			Availability)	
		4.2.3	Objectives 3: To determine the Relationship	118
			between the Predictor Variables	
		4.2.4	Objective 4: To determine individual contribution of	121
			exogenous and endogenous variable	
			4.2.4.1 To Determine the Overall Contribution of	123
			Predictor Variables on the Outcome	
			variables	
		4.2.5	Objective 5: Moderating Effect of Gender in	123
			Relationships between Extension Worker	
			Availability, Participation, Volunteerism and	
			Economic, Social and Psychological Empowerment	
			among Individual SHG Members in North-eastern	
			Nigeria.	
	4.3	Discuss		128
		4.3.1	Levels of SHG Members Economic, Social and	128
		4.2.2	Psychological Empowerment	120
		4.3.2	Levels of Participation, Volunteerism and Extension	130
			Worker Availability	130
			4.3.2.1 Levels of Participation	130
			4.3.2.2 Level of Volunteerism	131

			4.3.2.3	Level of Extension Worker Availability	132
		4.3.3	Relations	hip between the Independent Variables	134
			4.3.3.1	Relationship between Extension Worker	134
				Availability, Participation and	
				Volunteerism among Individual SHG	
				Members.	
		4.3.4	Overall co	ontribution of Independent Variables to the	135
				nt Variables	
			4.3.4.1	Contributions of extension worker	135
				availability to Individual SHG Members	
				economic, social and psychological	
				empowerment.	
			4.3.4.2	Contributions of participation to	137
				Individual SHG Members economic,	
				social and psychological empowerment.	
			4.3.4.3	Contributions of Volunteerism to	138
				Individual SHG Members economic,	
				social and psychological empowerment.	
		4.3.5	Overall co	ontribution of Independent Variables to the	139
			Depender	nt <mark>Variables                                    </mark>	
		4.3.6	Moderatin	ng Effect of Gender	141
	4.4	Summa	ary		143
5	SUM	MARY,	CONCLU	USIONS AND RECOMMENDATIONS	145
	5.1	Introdu	ection		145
	5.2	Summa	ary		145
		5.2.1	Backgrou	nd and Objectives	145
		5.2.2	Methodol	ogy	146
		5.2.3	Findings		146
			5.2.3.1	Descriptive Analysis	146
			5.2.3.2	Inferential Analysis	147
	5.3	Conclu	sions		148
	5.4	Implica	ations of the	e Study	150
		5.4.1	Theoretic	al Implications	150
		5.4.2		ons for Practice	151
	5.5	Recom	mendations	s for Future Research	152
	5.6	Recom	mendations	s for Practice and Policy	153
DFFF	ERENCI	FC			155
	ENDICE				
		ふ F STUD	FNT		189
		r stud BLICAT			212 213
ப்ப	OF PUI	DLICAI	IUNS		413

## LIST OF TABLES

Table		Page
3.1	Showing Total Population of SHGs and Membership	84
3.2	Summary of the sample size determination for different statistical tools to be employed using Cohen's (1988) power analysis	86
3.3	SEM Sample Size Recommendations by Authors	87
3.4	Showing how sample was disproportionately arrived	89
3.5	Composition of the Instrument (questionnaire) Original and Modified	91
3.6	Reliability test results for constructs as in instruments	93
3.7	Summary of Confirmatory Factor Analysis (CFA) for Construct Validity	96
3.8	The Study Constructs Correlations Coefficients	98
3.9	Summaries of the Goodness-of-fit Indices of the overall Measurement Model	99
3.10	Summary of Chi-Square difference test output	101
3.11	Summary of the statistical technique employed in data analysis of the study	110
3.12	Assessment of Normality	112
4.1	Summary of the Demographic Factors of the Respondents	115
4.2	Summary of Respondents' Level of Empowerment	116
4.3	Summary of Level's for Predictor Variables	117
4.4	Goodness-of-fit Indices of the Output Structural Model	119
4.5	Unstandardized, Standardized Regression Path Coefficients and its Significance based on p-value < 0.05 from the output of the Structural Model	120
4.6	Squared multiple correlations (R2)	121

4.7	Moderation Test of Gender on the Relationships between Extension Worker Availability, Individual Factors and self-help Group (SHG) Member Empowerment	123
4.8	Individual Path Moderation Test for Gender on the Relationships between Extension Worker Availability, Participation Volunteerism and Individual SHG Member Economic, Social and Psychological Empowerment	124
4.9	Individual Path Moderation Test for Gender on the Relationships between Extension Worker Availability, Participation Volunteerism and Individual SHG Member Economic, Social and Psychological Empowerment	126

# LIST OF FIGURES

Figure		Page
2.1	Empowerment as a Process	19
2.2	Empowerment Outcomes	22
2.3	Empowerment Cycle	28
2.4	Empowerment Theory (Zimmerman & Warschausky, 1998)	41
2.5	Participation Cycle Source: Sulemana and Ngah, (2011)	50
2.6	Forms of Participation Source: Cohen and Uphoff, (1977)	51
2.7	Ladder of Participation Adopted from Armstein (1969)	57
2.8	Participation Theory Flow Chart	58
2.9	Theoretical Frameworks	77
3.1	Research Framework	83
3.2	The Sampling Procedure (Multi-stage)	88
3.3	The Overall Measurement Model of the Study	99
3.4	The Hypothesized Multi-Group Measurement Model of the Study	102
3.5	Multi-Group Invariance Measurement Model	103
3.6	The Overall Hypothesized Structural Model	106
3.7	The Hypothesized Multi-Group Structural Model (Male)	107
3.8	The Hypothesized Multi-Group Structural Model (Female)	107
4.1	Structural Output Model	119
4.2	Multi-Group Structural Moderation Output Male	124
4.3	Multi-Group Structural Moderation Output Female	125

#### LIST OF ABBREVIATIONS

ADP Agricultural Development Program

AMOS Analysis of Moment Structure

CFA Cooperative Financing Agency

CSDP Community and Social Development Projects

EW Extension Worker

EWR Extension Worker Ratio

FAO Foods and Agricultural Organization

GEM Gender Empowerment Measures

GLM Global Learning Material

GSADP Gombe State Agricultural Development Program

IDA International Donor Agencies

IFAD International Funds for Agricultural Development

KADP Kaduna Agricultural Development Program

KSA Knowledge, Skills and Attitudes

MDG Millennium Development Goals

MHEP Mental Health Empowerment

MOARD Ministry of Agriculture and Rural Development

MOH Ministry of Health

MWAYD Ministry of Women Affairs and Youth Development

SHG Self Help Group

UN United Nations

UNV United Nations Volunteers

#### **CHAPTER 1**

#### INTRODUCTION

#### 1.1 Background of the Study

Extension education refers to non-formal educational activities that lead to change in social, economic, psychological and political being of participants especially farmers' rural communities (Leagans, 1971). The facilitators' (extension workers) are the key actors in ensuring that the farmers are fully empowered through the change process. They apply self-help (SHG) approach to aid diffusion of innovation and to ensure that participants and other community members adopt new strategies for overcoming challenges of life they face such as poverty, illiteracy, depression, nutrition and increasing farm outputs. Accordingly, to ensure wider coverage and to reach large number of people, the use of voluntary community groups was brought into limelight through the use of specialized training and competences acquired in group dynamics by the extension workers (Gombe, Suandi, Ismail, & Omar, 2015; Ramle, 2012).

The emergence of empowerment through self-help groups (SHG) in Nigeria can be traced back to pre-colonial period about 1800 years ago in the form of cultural and religious group's activities, but basically these are said to be restricted to spiritual and social components of empowerment only (Kumar, 2006; Bello, 1967). Self-help group is conceptualized to mean a collection of 2 or more people that have the same vision and mission working together to achieve a particular goal or objectives they set for themselves without external influence (Zakir, Diganta, Mukerjee & Mousoni, 2013; Kumar, 2009). According to Bello (1967) SHGs are formed naturally according to age, gender, location or other similar characteristics, but their common goal is to help each other when the need arises or provide support services to the community in term of complementing government efforts in the provision of basic socio-economic infrastructures' (Abu Samah & Aref, 2009b; Fafunwa (1974), such as market sheds, mosques, culvert/drainage systems, cultural troops (Santosh, 2014; Community and Social Development Project (CSDP), 2013; Bello, 1967).

Traditionally, SHGs in Northern Nigeria are directly engaged into local micro-savings called (ASUSU) and micro-credits called (ADASHE) (Shehu, 1984), they also have the concept of giving back to the society that which they acquire in terms of knowledge, skills or attitudes called (AIKIN GAYYA), literally meaning community development or joint efforts (KAUTAL HORE) as referred in the local dialects. Moreover, the communities through the aforesaid functions were able to form a formidable structures in terms of leadership styles, marriage system, educational setup, religious beliefs and other culturally associated activities, these factors among others make them live in harmony and with considerations of each other in terms of needs, desire and aspirations of the communities both individually and collectively. Accordingly, this harmonious relationship gave them the advantage of promoting their cultural ethics, values and norms to visitors and other commercial dwellers or passerby persons (Shuaibu, 2010; Abu-Mus'ab, 2009; Dukku, 2011a; Adejomo, 2014).

The proliferation of SHGs especially in rural communities in North-Eastern Nigeria make the dwellers self-reliant, self-dependence and it also leads them to self-actualization and became economically viable. However, they are using primitive and local tools in farming, rearing animals for production purpose which make the total output very low (Shuaibu, 2011a; Akinlabi, 2011), and also leads to high rate of drudgery. They form a linkage with sister SHGs and other communities for cross-cultural interaction and exchange of goods and services, but they try as much as they can to preserve their cultural heritage (Shitu & Bichi 2011; Toseland & Rivas, 2005).

Furthermore, some scholars argue that without the intervention of baseline development agents, SHG members' economic, social and psychological potentials will remain low (Dukku, 2014) and reintegration towards wellness will be poor (Sandra, Robert & Rosenheck, 2015), while the community development efforts by the donor agencies may also suffer set back (IFAD, 2015). One of the key role of the baseline development partners (extension workers) is engaging all community groups for active participation during needs assessment, project initiation and design, resource mobilization and management, project implementation, monitoring and evaluation stages (CSDP, 2014; GSADP, 2014), this involvement create awareness and enlighten the SHG members become owners of the project and acquire requisite knowledge and skills of managing the project for sustainable development.

Accordingly, SHG members' empowerment refers to both physical and mental manifestation of increased capacity in making decisions and bearing the consequences of the decisions taken positively and negatively. According to Santosh (2014) SHG members empowerment refers to knowledge and skills that individual members acquire as result of passing through a group process. However, it can be observed from the economic gains and social benefits that farmers show after being engaged in group activities through the intervention of baseline extension agents in the process of technology adoption (Bashir, 2014; Asnarulkhadi, Nobaya & Ndaeji, 2013; CSDP, 2013), it also signify high level of literacy in health issues (Crondahl & Karlsson, 2016). Nevertheless, scholars observed that women as SHG members are said to be empowered only if they display skills of generating income, manage their resources independently and have access to assets and credits (economic empowerment), perform social responsibilities as required by their culture, norms and values (social empowerment), and have shown increased self-esteem, self-efficacy and feel happy working in the group (psychological empowerment) (Santosh, 2014; Safiya, 2011; Kabeer, 2005).

Furthermore, empowerment theory of Zimmerman and Warschausky (1998) that discusses individual empowerment in open context through participation in rehabilitation process has not provided explanation regarding group members participating in activities that will assist them to achieve their desired objectives. Although, participation theory of Cohen and Uphoff (1977) recognizes getting involved in SHG activities based on needs, interest and aspirations can leads to members' empowerment, but fail to discuss the diversity among the group members in terms of their inherent characteristics such as age, gender or location. Accordingly, other theories such as structural function theory of Parson (1961) who describes

society as a combination of social units link up together for effective societal development and Johnson's (1984) theory of change which postulates that change process especially in group settings has to do with elements of participation, and also indicates that individual gender (female) is among the common characteristics that influence empowerment. These theoretical and other empirical inadequacies needs to be studied in diversified context to provide more evidences that empowerment is holistic and can be looked from different angles not only as process, but as an outcome.

In addition, a crucial element of empowerment theory for extension educators is the participatory process through which people work to improve themselves. More research is needed, however, on variables that affect the relationship between participation and empowerment in SHG contexts (Rissel, 1994; Wallerstein and Bernstein, 1994; Zimmerman, 2000). Could it be that participatory processes intended to optimally promote empowerment might function differently for women and men? Although, some work has scrutinized the complex ties between SHG members' participation and empowerment, clearly this relationship is not thoroughly understood, particularly as it relates to gender (Itzhaky & York, 2000).

This study focuses on the economic, social and psychological as dimensions of overall empowerment of SHG members. Zimmerman and colleagues have contributed much of the theoretical work on empowerment (Israel et al., 1994; Schulz et al., 1995; Zimmerman, 1995, 2000; Zimmerman and Warschausky, 1998; Zimmerman and Zahniser, 1991). Individual-level empowerment starts and may be labeled psychological empowerment (Zimmerman, 1990; 2000; Zimmerman and Rappaport, 1988). Although empowerment is often described as a multi-level construct including individual, organizational and community levels, 3 dimensions has been identified as a primary goal of intervention. Most investigators of empowerment have focused on the economic component of empowerment.

Similarly, SHG members' empowerment was reported to have been influenced by inherent characteristics and other associated factors such as their level of participation and volunteerism (Ndaeji, 2014; Bashir, 2014; Asnarulkhadi & Aref, 2009), cohesiveness of the members and leadership style (Ramle, 2012), goals setting and communication pattern (Kabeer, 2003; Deninger & Liu, 2009b), gender, age and location (Safiya, 2011; Umashakar, 2006; Lalitha, 1996). In view of the above, this study makes an attempt to provide another dimension by which empowerment of SHG members shall be comprehended through the use of gender as a moderator, which may also provide a platform of identifying whether gender interaction with extension worker availability and individual factors (participation and volunteerism) will increase or reduce the empowerment (economic, social and psychological) level of the SHG members in North-Eastern Nigeria. Moreover, failure theoretical postulations to recognize gender (female) in group settings are another limitation that this study addressed.

## 1.2 Background of the problem

Historically, Nigerian traditional leaders of local communities had the opportunity of meeting the British colonial masters through the exchange of commodities (trade by barter) and it leads to pollution of the local community culture by living a luxurious life and extortion of the local community members into slavery (Bello, 1999). Moreover, discovery of Nigeria's crude oil in 1956 leads to the abandonment of agricultural activities by the government and other traditional institutions and relying on cheap revenue that the oil provides. The scenario worsen when Nigeria as a country joins OPEC in 1971, from that period to date, government relies solely on what the oil brings, and is the main source of revenue which mark the era of agricultural fall down and neglect, corruption everywhere, insincerity on government affairs, change in the social thoughts of the youth, increase in social vices and increase in poverty level of the people within the country (Adesoji, 2010; Foods and Agricultural Organization (FAO), 2008; Swanson, 2007).

Nevertheless, some of the SHGs become pressure groups, some political associations but gradually the confidence community members have on the leaders falls, some conflicts were reported, but the forces behind the imposition of the ideas are strong enough to overcome the resistance and that's mark the beginning of external penetration into the natural SHGs, which leads to destruction of the spirit of oneness and quench for individual wealth sets in (Adeboye & Ogunrinola, 2006). Furthermore, after a long period of time, the self-help groups (SHGs) re-emerged with one major goal to complement government efforts in the area of poverty reduction through collective economic and social interactions, this time around with different and diverse names, objectives and goals such as Social clubs, Foundations, Non-governmental organizations (NGO), Cooperative societies, Trade associations, Community based organizations (CBO) and many more (GSADP, 2014; CSDP, 2013; CBPRP, 2004), but they have one common goal, which is, to make the community members improve their quality of lives. They were found to be very effective in promoting group cohesion and increasing mutual respect among the group members (Asnarulkhadi & Ndaeji, 2012).

Similarly, Ajayi, (2011) and Akinlabi, (2011) identified benefits of self-help groups (SHGs) to include cooperation which have immense help towards increasing learning, fostering unity, facilitating innovation and livelihoods improvement. Moreover, FAO (1990) reported that the use of small informal groups like SHGs have drastically reduce the cost of operations and also reduces the expenses of farmers in a group towards getting services. However, Ramle (2012) opined that small farmer groups (SFG) like the SHGs or cluster of farmers are important organizational mechanisms for mobilizing rural community members and offers a podium for communal self-help activities intended at empowering the group members economically and socially. Experience has shown that despite the aforementioned positive contributions of SHGs in Nigeria today, there exist a wide gap and vacuum of economic drawback, social conflicts, poverty and illiteracy among the SHG members in North-Eastern Nigeria.

### 1.3 Self-Help Groups (SHGs) and Extension Worker

SHGs through their linkages with the community development partners work hand in hand with village community extension workers. Extension worker is a person trained and equipped with technical knowledge, skills and attitudes on handling human issues (FAO, 2012 & 2011; Rogers, 2003). They are specialist in identifying problems associated with the community members, define the problem together with them and proffer solution using the available local resources (Davis, 2008 & 2011). This is done without undermining the community culture, norms, values and aspirations.

Moreover, the SHGs and extension workers join efforts towards creating symbiotic relationship, by which the two work together and succeed together. It is on this note, that World Bank and other international donor agencies (IDAs) working on poverty reduction, increasing health among citizens, reducing food shortage and holistic community development created conducive environment for formation and management of informal groups such as SHGs (Shuaibu, 2012; World Bank, 2012), because they reduces professional isolation and also create synergy among existing groups to achieve a common goal (Osborne, 2000).

In essence, the donor agencies had maintained the partnership and training of both extension workers and SHG leaders, at pre-service and in-service giving room for incorporating the aspects of self-help group formation and networking (Ibarra & Hunter, 2007), perhaps, it increases the chances of success towards SHG activities in their local communities (Yadav, 2011), thereby increasing the capacity of the members. In addition, membership in SHGs is voluntary, but requires absolute respect to the rules of engagement as agreed by the members. Moreover, activities of both extension worker and the available SHGs in a given community is to empower community members, which can be observed physically and mentally through increase in their purchasing power, increase in their farming output, increase in their level of literacy, increase in their home management skills, good decisions taken, ability to overcome treason, reduced child abuse, low disease outbreak, high youth engagement, self-dependence and readiness to sacrifice resources for the benefit of the community (Davis, 2008; Dercon, 2004; Oakely & Garforth, 1997).

Extension work nowadays require extensive involvement of community members through voluntary participation, not minding their age, gender, qualification or experience for it to achieve the desired goal of poverty reduction through self-help initiatives (Shuaibu, 2012; Auta, Atala, Voh & Dafwang, 2005). However, increase in population, food insecurity (Swanson, 2007) and climate change due to the activities of household heads (Dresser, Hassan & Ringler, 2011), has made collaboration between SHGs and extension workers stronger, also the Nigerian government encourage rural communities to work together to protect their resources and if possible harness them for local utilization (Hussain, 2014 & Baarda, 2006), which is simpler, easier and cheaper if conducted in a group than at individual capacity.

Furthermore, the roles extension worker plays in technology transfer and adoption; conducting educational programs; teaching women home management; forming young farmers club and other related functions, are directly linked with the aim of helping the rural people to solve their problems by themselves, using their local available resources (Neda, 2009; Davis, 2008; Swanson 2007). The SHGs link up with the agent in their domain for consultations on variety of issues including those that are economic, social and psychological. SHGs partner with extension workers as resource center; they engage the agents in the principles of empowerment of the members which they believe has direct bearing on his functions as trained personnel.

The extension worker especially in the rural area sometimes performs the function of forming the SHGs, through creating awareness and enlightening the community members on the need. This mainly happens when the worker find himself in communities where there is no groups or the available ones lack some requisites in some areas, he/she uses group dynamics knowledge, skills and attitudes (KSA) to correct the anomalies in them. Although, forming synergy with the existing groups in the communities leads to reduced workloads and saves time of operations (Bichi, 2010), it reduces cost of operations, it increases wider coverage, facilitates quick adoption of innovation and leadership recognition (Deshmukh, 2012; Swanson, 2007).

Available reports shows that, established SHGs by professional extension workers in many communities possessed resources for conducting their activities such as meeting rooms, market sheds, public address system and already pattern of development; these resources can help in allowing the extension worker get easy access, through their leaders, especially when there is cultural or language differences (Adesoji, 2010; Atala, Voh, Abdullahi, & Shebayan, 1993).

However, SHGs found in the urban areas such as NGOs, political groups or associations, clubs and other social groups sometimes prefer associating with high profile extension outfits, neglecting the baseline extension workers in their domain (Bajoga, 2011). These occur because of large number of educated people or professionals in the group. They perceived their level of networking, group formation and management is above the capacity of the personnel used as baseline extension workers in the areas, but even at that level, since their leadership is indigenous, when they adopt a technology, the diffusion is easy among them and also the baseline extension workers evaluates the outcome without much task.

## 1.4 Current State of Self-Help Groups (SHGs) in Nigeria

The status of SHGs in Nigeria today cannot be easily assessed because of the following reasons; poor record keeping culture, high level of illiteracy, multiple regulatory agencies, culture and religion differences, political imbalances, hatred among the people because of economic, social, political and psychological differences (Adejomo 2014; Adesoji, 2010; Adetore, 2003). Nevertheless, the status can be classified into those available, performing and empowering, this category is mostly found in the urban areas, it is also attributed to high competition among the groups (Adejomo,

2014; Hassan, 2011). Those that are available but not empowering mostly found in semi-urban areas and rural communities, the factors attributed to their low empowerment is not fully known. In some cases, the low empowering or non-empowering is associated with the poor skills of operation, inadequate number and low morale of the facilitators or managers including extension workers in the area, since there were conclusions that job performance is related to level of competency and adherence to standard or global best practice before or in the job (Fasoranti, 2010; Ali Hassan, et al, 2008; Armstrong, 2006).

However, the current situation is very pathetic in the North-Eastern Nigeria, because it has reached very close to a chaotic stage. In other words, many of the existing SHGs cannot be recognized by their work/activity. In some rural communities the SHGs have only family members, while in some places name and logo of the groups can only be noticed on paper, that is for record that they have existed before (GSADP, 2014; CSDP, 2014). This situation is worrying all and sundry, especially the international community through the donor agencies, since Nigeria has signed the MDGs treaty which most of the targets are expected to be achieved in 2015. The scenario on ground poses a fear as regards to achieving the Millennium development Goals (MDGs), especially aspects of poverty reduction, education, health, water and environmental sustainability (MDG, 2013), which are the major component of SHG empowerment.

Moreover, it is clearly pointed out that extension workers and SHGs are partners, even though in some cases their roles are clearly defined, but since the two components share the primary responsibility of group setting which includes personal responsibility, trust, caring for others, mutual respect and holistic development. They can be described as having symbiotic relationship, this description depict the two as joining hands together to empower SHG members, promote growth and development in an environment where such is challenging to undertake on individual basis either because of similarity of the work or the relativity of the issues at hand.

### 1.5 Statement of the Problem

The importance of empowerment among self-help groups The importance of empowering individuals in SHGs through rehabilitation process or any other available means is indisputable (Zimmerman & Warschausky, 1998; GSADP, 2014; CSDP, 2013). Enlightening and creating awareness through the use of extension workers encourage more participation in developmental activities from the grassroots level (FAO, 2012 & 2011). The World Bank and other sister donor agencies have for the past decades recognized the implementation Community Driven Development (CDD) approach to solving community issues and facilitating economic, social and psychological empowerment of individuals who voluntarily form groups to help themselves (Asnarulkhadi and Ndaeji, 2014; Santosh, 2014; CSDP, 2013). However, this process of improving quality of life for the SHG members is assumed to be highly associated with active participation, influence of external forces and in some cases inherent characteristics (Gombe, Suandi, Ismail & Omar, 2015; Dukku, 2011; Asnarulkhadi & Aref, 2009a).

More than 70% of Nigerian population lives in rural communities and survive on less than 1 USD/day which makes them to be in extreme poverty (NBS, 2014; UNDP, 2014). They lack social amenities such as portable drinking water, qualitative education, shelter, foods, clothing materials (CSDP, 2013; FAO, 2011). Moreover, he communities are bedeviled with high rate of unemployment, diseases, malnutrition, political thuggery, kidnapping, insurgency, ethno-religious conflicts and low output from the land resources (GSADP, 2014; CSDP, 2013; MDGs, 2012 & 2013; Dukku, 2011; Bajoga, 2011; Ahmad, David & Ali, 2009). In order to bring lasting solution and sustainable change to these people, they need to be directly involved in all facets of programs set up for them by the government or non-governmental organizations. Although, based on their culture and religious provisions, they form groups to reduce their hardships internally through collective efforts and self-services. Moreover, use of SHGs is very necessary in empowerment, because it can lead to reaching broader audience, facilitate local activities, reduce dependence on implementing agencies and promote popular participation (Bahaman, 1992)

In addition, North-Eastern Nigeria is rated among the poorest region in the country for the past three decades as a result poor economic status, neglect from the part of the government and incessant attacks by hoodlums and extremist. This scenario became worse from 2011 when the region falls into political segregation and attacks by extremist group that claimed about 348,000 lives and destroys over 2 billion USD economic assets (GSADP, 2014; MDGs, 2013). In view of the above, rehabilitation processes must be initiated based on the needs, interest and aspirations of the people living in those communities to reduce the hardships and prevent future calamities.

However, in practice some scholars argues that the proliferation of these economic crisis and social drawbacks is failure of voluntary groups SHGs inclusive to carry out their activities in collaboration with professional personnel (IFAD, 2013); some posits that poor empowerment strategies and non-involvement of the people are the main causes as highlighted by FAO (2011). In this regard, Zimmerman and Warschausky (1998) suggested that for any empowerment process to yield desired results it should be in three components; (1) individual empowerment, (2) community empowerment, and (3) organizational empowerment. They also stated the manifestations of the aforementioned empowerment process must provide change in; (1) interactional (understanding of their community), (2) intrapersonal (understanding about how individuals think about themselves), and (3) behavioural which explains the action taken at the end.

Furthermore, lack of involving the baseline development agents (extension workers) in developing the empowerment process as highlighted by GSADP (2014) may leads to poor implementation and failure to achieve the desired goals. Although, the SHGs and other CBOs are expected to be working together with the extension workers, but because of their low quantity, poor ratio balance, competency and poor infrastructures, the groups sought to use local available personnel (Kalusam, 2013; FAO, 2011; Dukku, 2011). This strategy calls for higher involvement of individuals and synergy with available SHGs in planning, implementing, monitoring and evaluation of empowerment activities.

Limited studies were conducted regarding empowerment among SHG members in North-Eastern Nigeria, although similar studies were conducted in Kenya (Brian, 2013), Malawi and Uganda (Kaboski, 2012) and Tanzania (Ngalolo, 2013; Adamsen, 2001), they cannot be used for generalization due to different geographical location, culture and needs. Moreover, the previous studies focused more on individuals in open context not in groups and the studies fails to recognize inherent characteristics (gender) as a factor that may have a role towards influencing empowerment among SHG members. Realizing the importance of availability of extension worker and individual factors in holistic empowerment of SHG members, this study addresses the following pertinent questions: What is the level of SHG members' economic, social and psychological empowerment? Is there any relationship between the selected individual factors that influence empowerment? What are the factors that contribute to SHG members' empowerment? Does gender moderates the relationships between extension worker availability, participation, volunteerism and empowerment in North-Eastern Nigeria?

## 1.6 Research objectives

The main objective of the study was to determine the moderating effect of gender in the relationship between extension worker availability and individual factors in self-help groups (SHGs) members' empowerment of North-eastern Nigeria. The specific objectives are:

- 1. To determine the levels of empowerment for individual SHG members in North-Eastern Nigeria.
- 2. To determine the levels of extension worker availability, participation and volunteerism among SHG members in North-Eastern Nigeria.
- 3. To determine the relationship between extension worker availability, participation and volunteerism among individual SHG members in North-Eastern Nigeria.
- 4. To determine the contribution of extension worker availability, participation and volunteerism on economic, social and psychological empowerment among SHG members in North-Eastern Nigeria.
- 5. To determine the moderating effect of gender in the relationship between extension worker availability, participation, volunteerism and individual SHG members economic, social and psychological empowerment.

#### 1.7 Research Hypothesis

- **H1:** There is significant relationship between extension worker availability and individual SHG volunteerism in North-Eastern Nigeria
- **H2:** There is significant relationship between extension worker availability and participation in North-Eastern Nigeria.
- **H3:** There is significant relationship between participation and volunteerism among individual SHG members in North-Eastern Nigeria.
- **H4**: Extension worker availability is a significant contributor to individual SHG members' economic empowerment in North-Eastern Nigeria.

- **H5:** Extension worker availability is a significant contributor to individual SHG members' social empowerment in North-Eastern Nigeria.
- **H6:** Extension worker availability is a significant contributor individual SHG members' psychological empowerment in North-Eastern Nigeria.
- H7: Participation is a significant contributor to individual SHG members' economic empowerment in North-Eastern Nigeria.
- **H8:** Participation is a significant contributor to individual SHG members' social empowerment in North-Eastern Nigeria.
- **H9:** Participation is a significant contributor to individual SHG members' psychological empowerment in North-Eastern Nigeria.
- H10: Volunteerism is a significant contributor to individual SHG members' economic empowerment in North-Eastern Nigeria.
- H11: Volunteerism is a significant contributor to individual SHG members' social empowerment in North-Eastern Nigeria.
- H12: Volunteerism is a significant contributor to individual SHG members' psychological empowerment in North-Eastern Nigeria.
- H13: Gender moderates the relationships between extension worker availability, participation, volunteerism and individual SHG members' economic, social and psychological empowerment.

## 1.8 Significance of the Study

The importance of the study is far reaching, especially when we consider that the main objective of SHGs is to provide economic, social and psychological context where members' potentials could be developed for effective societal development.

Development partners such as World Bank, FAO, UNDP, IFAD and other international development partners (IDP) can use the findings of this study in enhancing the capacity of their baseline agents towards implementing intervention activities; they can also benefit from the findings in updating their database for proper grassroots approach, since the study was based on primary data from SHG members directly, it shows how valid the information are coherently reported, as such the agencies can rely on the findings for reaching out to the target audiences.

Extension educationists are especially concerned with increasing the efficiency, ability and capability of their clients through informal learning settings and collaboration with other empowerment agencies. In this regard, this study contributed to the theoretical knowledge base in measuring empowerment from economic, social and psychological point of view. Specifically, the study was in line with empowerment theory, participatory theory, structural function theory and theory of change and group dynamics model.

It has confirmed the anticipation that extension educators and all other stakeholders concern with increasing self-dependence, self-efficiency and self-help in general to understand the important construct 'empowerment' with a view to cushion its negative

effects among the SHG members. In other words, the result of this study has helped in no small measure towards identifying the most influential factors of empowerment with a view to reduce their negative effects.

Practicing extension workers and other baseline development partners can rely on the findings from this study to recommend measures for strengthening empowerment interventions towards holistic community development, because it is based on first-hand information and theoretical confirmation. Moreover, extension education theories and literatures are modified through scientific approach; as such this study has provided more empirical evidence for reference purposes, policy formulation and alignment, which can be used in subsequent planning, implementing and evaluation.

In general, the results of this study has added to our understanding about the extension worker and other correlates of SHG member empowerment, and provided insight into the positive impacts of empowerment to some of the SHG members. This understanding will definitely help in increasing the level of SHG member empowerment economically, socially and psychologically. Accordingly, the empowerment research is very important because it provides insight into the relationship of traits to performance and attainment of objectives.

## 1.9 Scope of the Study

The study is intended to cover six (6) North-Eastern states of Nigeria namely Adamawa, Bauchi, Borno, Gombe, Taraba and Yobe. The study focuses on SHGs existing in these states registered with Agricultural Development Programs (ADPs), Cooperative Financing Agency (CFA) and Ministry of Women Affairs and Youth Development (MWAYD). In addition the study covered the SHGs member empowerment in the economic, social and psychology of the individual members. Moreover, the study also included the effect of availability of all the existing categories of extension personnel, thus; extension workers, (EW), subject matter specialist (SMS), area extension administrators (AEA), extension supervisors (ES) and directors of extension (DE) in the study area on SHG member empowerment.

The study was limited to six (6) North-Eastern states of Nigeria and the other limiting factors can be the cultural differences; and since the measurement of empowerment varies based on the need and purpose, this study was limited economic, social and psychological empowerment of SHG members only. In addition, only SHGs working with extension agents in their communities will be involved in the study.

## 1.10 Limitations of the Study

In this study, moderating effect of gender was determined in relation to SHG members' empowerment as economic, social and psychological construct along with other factors. These factors include personal demographic, extension worker

availability and individual factors (participation and volunteerism). However, the study is limited by some factors perceived as weaknesses of the study.

One of the limitations of this study is that it uses self-rating instruments to measure all the variables. This is a limitation in the sense that self-rating instruments suffer some problems. One of the problems is that the researcher could never be sure that the individual is expressing his or her true responses. However, self-rating is a more direct measure of personal variables than any other technique and it is appropriate to all categories of people (Bracken, 1996). Besides that, nearly all instruments that examine feelings, attitudes, behaviors, personalities, values, interest and perceptions are self-rating measures (Gay & Airasian, 2003).

Nevertheless, in order to increase sincerity and honesty of the subjects' responses, the researcher provided clear written and oral explanations as to the purpose of the study. This is with the hope of convincing the respondents to understand that the research is not going to be interested in them as individuals, only in their collective average norms. They were also made to know and believe that their responses are going to be treated with absolute confidentiality.

Another limitation of this study is using individual SHG members as unit of analysis and drawing conclusions not on the group as a whole. Some scholars in empowerment studies especially in group settings recommend using collation of individual responses to draw conclusions about the group as a whole, however, this study analyzed individual responses and draw conclusions on the individual SHG members only and generalized findings on all other SHG members.

In addition, this study was conducted on accessible population. Owing to the fact that Nigeria is very large, the population of this study is limited to a particular section of the country. Thus, the population of this study only covers member of registered SHGs in North-Eastern Nigeria. Specifically, the sample of this study was randomly selected from the three of the six states that make up the North-Eastern Nigeria.

## 1.11 **Operational Definition of Terms**

Key terms that were used in this study have been conceptually and operationally defined. This is because the clear definitions of important variables in every research serve as a guide to the researcher in data collection and analysis.

## 1.11.1 Self-Help

**Conceptual:** act of providing or helping or the ability to provide for or help oneself without assistance from others (Dictionary.com, 2014; MHEP, 2014).

**Operational:** activities initiated by like mind individuals in a community to improve their living standard economically, socially and psychologically without any external interference. It could be in form of agriculture, health, education, cooperatives etc.

### 1.11.2 Self-Help Group

**Conceptual:** a group of 10-20 people meeting once a week or twice to discuss or plan a course of action (IFAD, 2010; Suguna, 2006).

**Operational:** informal organization of 2 or more people having common dreams or ideas and agree to jointly come up with strategies to actualize their dreams. They are registered with government regulatory bodies. Examples includes: cooperative societies, trade organizations, community based organizations (CBOs), development associations, youth organizations, women groups etc.

## 1.11.3 Self-Help Group Member

Conceptual: officially recognized group member who participate, contribute and benefiting from activities s/he voluntary joined (CSDP, 2013; SYD, 2011)

**Operational:** a person who voluntarily become a member of a group with a sole purpose of achieving particular goals and objectives based on his interest, needs and aspirations, which s/he also believe will improve his/her living standard.

### 1.11.4 Empowerment

Conceptual: empowerment is the ability and capability of individuals or groups gaining full control over their affairs politically, socially and economically (Zimmerman & Rappaport, 1988).

**Operational:** is an outcome of a process which shows increase in the ability and capacity of SHG members to undertake initiatives that improve their quality of lives economically, socially and psychologically; and also is can be observed physically on the participating SHG member through increase in knowledge, skills and attitudes of financial, social and attainment of high self-esteem and mentally through expression of feelings and bearing consequences of decisions taken.

## 1.11.4.1 Economic Empowerment

**Conceptual:** Act of giving a group of people the means to be in control of their own economic destiny (Suzi, 2016)

**Operational:** Refers to observable outcome as a result of undergoing an empowerment process, it manifest in multidimensional facets, in this study the aspects of improved living standard through purchasing power, additional income, access to

credits, having knowledge and skills in terms of financial management are considered as the measurement indicators.

### 1.11.4.2 Social Empowerment

**Conceptual:** Ability to exert control over decision making within a household, group or community of living (Suzi, 2016)

**Operational:** Refers to observable characteristics displayed by SHG member as a result of participating in the group activities, in this study indicators such as how he relate to others, level of tolerance, working with others, taking decisions about self and family, education of the children, access to information and utilization are considered.

### 1.11.4.3 Psychological Empowerment

Conceptual: Refers to an intentional, ongoing process centered in the local community, involving mutual respect, critical reflection, caring, and group participation, through which people lacking an equal share of resources gain greater access to and control over those resources (Zimmerman, 2000).

Operational: Refers to measurable indicators shown by the SHG member as a result of engaging in the SHG activities, in this study they includes the confidence level, feelings about the group and other members, change of attitude, the values acquired and respect for self and others are among those considered.

#### 1.11.5 Extension Worker Availability

**Conceptual:** Accessible trained extension personnel providing services to specific number of people under their primary assignment gauged at 1:800-1000 (World Bank, 2004).

**Operational:** Specified conventional and required number of extension worker that each group member is able to meet, interact, discuss or access for economic and social development.

#### 1.11.6 Participation

**Conceptual:** direct involvement of people in a process of development or liberation (Khalil & Hossein, 2011).

**Operational:** engaging and allowing SHG members identify their needs and are involve in all stages of providing such needs which can add value to their lives directly.

## 1.11.7 Volunteerism

Conceptual: any physical or mental activity that is not paid for carried out freely and it directly or indirectly benefits the individual (volunteer), other recipients and the community at large (Shah et al., 2015).

**Operational:** services rendered by SHG members freely to assist other members of a group attain a certain level of economic, social and psychological empowerment.



#### REFERENCES

- Abuga, E. (2014). Embrace Table Banking, Ruto tells women. The Standard, February 07, 2014.
- Abu-Mus'ab, S. Y. (2009) Increasing farmers' productivity through qualitative extension education: each-one take-one approach, *Journal of Vocational education*, (JOVED) 2(2)
- Abu-Mus'ab, S. Y. & Imam, Z. (2008) The effects of poor communication among poultry farmers in northern Nigeria. *Journal of Language and Communication Studies*, 2(4)
- Abu Samah, A. and Ndaeji, M. N (2014) Participation and Empowerment through Self Help Groups: Does Volunteerism Mediate the Relationship? *British Journal of Applied Science & Technology*, 4(16): 2344-2357 www.sciencedomain.org
- Abu Samah, A, & Aref, F. (2009a) People's participation in community development:

  A case study in a Planned Village Settlement in Malaysia. World Rural Observations, 1(2), 45-54
- Abu Samah, A, & Aref, F. (2009b). Empowerment as an Approach to Community Development in Malaysia. *World Rural Observations*, 1(2), 63-68
- Abu Samah, A., & Aref, F. (2011). Theoretical Framework and application of community empowerment and participation in process of community development in Malaysia. *Journal of American Science*, 7(2), 230-235.
- Ackerly, B.A. (1995). "Testing the tools of development: credit programs, loan involvement and women's empowerment", IDS bulletin, 26 (3), 56–68
- Adams, R. (1990). Self-help, Social Work and Empowerment. London: Macmillan
- Adamsen, L. & Rasmussen, J. M. (2001). Sociological perspectives on self-help groups: reflections on conceptualization and social process. *Journal of Advance Nursing*, 35(6), 909-17
- Adejomo, K. C. (2014). The mixed based nature of self-help groups and empowerment strategies in Nigeria. *Journal of Business Management*, 2(2).
- Adesoji, A. (2010). The Boko Haram uprising and Islamic Revivalism in Nigeria. *Africa spectrum*, 45(2), available at http://www.jstor.org/stable/25798918, retrieved on 23<sup>rd</sup>April, 2015
- Adetore, A. (2003). Youth unemployment and National Directorate of Employment, Self Employment Programmes. *Nigerian Journal of Economics and Social Studies*. 41(1), 81-102

- Ado-Kurawa, I. (2006). Efforts of the Shekarau Administration in Hanessing Resources for Social and Economic Development, being a Paper Presented to Course 28 of Command and Staff College Jaji, Kaduna, Nigeria
- Agarwal, B. (1997). Bargaining and Gender relations: within and beyond the household
- Agbi, M.O. (2009). Poverty Alleviation Programs in Nigeria, National Assembly Legislative Digest, 2, A Publication of the National Assembly of Nigeria.
- Agbegbu, T. (2009) "The Failed Battle" Lagos, News watch Publishers, 12-19
- Aguilar, L. A. (2009). Speech by SEC Commissioner: Diversity in the Boardroom Yields Dividends. Online available at: <a href="http://www.sec.gov/news/speech/2009/">http://www.sec.gov/news/speech/2009/</a>
- Aguinis, H. (2004). Regression Analysis for Categorical moderators, USA. The Guilford Press
- Ahlén, M. (2012). Rural Member-Based Microfinance Institutions: A field study assessing the impacts of SACCOS and VICOBA in Babati district, Tanzania. Bachelor's Thesis, Södertörn University.
- Ajayi, O. K. (2011). Women participation in development projects of Lagos, *Journal of CBMS*, 2(3), 44-48.
- Akindola, R. B. (2009). Towards a Definition of Poverty: Poor People's Perspectives and Implications for Poverty Reduction. *Journal of Developing Societies*, 25(2), 121-150.
- Akinlabi, B. H. (2011). Impact of Microfinance on Poverty Alleviation in Nigeria: An Empirical Investigation. *European Journal of Humanities and Social Sciences*, 2(1), 97-111.
- Akpomuvia, B. O. (2010). Self-help as a strategy for rural development in Nigeria: a bottom-up approach, *Journal of Alternative Perspective in the Social Sciences*. 12 (1), 88-111.
- Ali, F. S. (2006). The role of community self-help group in rural development of Giwa local government area of Kaduna State, Nigeria, Msc Thesis, unpublished. ABU Zaria
- Ali Hassan, O. K., Maimunah, I., Turiman, S., and Abu Daud S. (2008) Extension Worker As A Leader To Farmers: Influence Of Extension Leadership Competencies And Organizational Commitment On Extension Workers' Performance In Yemen. *The Journal of International Social Research*, 1(4)
- Ali Hassan, O. K., Maimunah, I., Turiman, S., and Abu Daud S. (2009) Human resource development competencies as predictors of agricultural extension agents' performance in Yemen, *Human Resource Development International*, 12 (4)

- Alsop, R., Bertelsen, M., & Holland, J. (2006). *Empowerment in practice: from analysis to implementation*, Washington, DC: World Bank.
- Alsop, R., & Heinson, N. (2005). Measuring Empowerment in Practice: Structuring Analysis and Framing Indicators, *World Bank policy Research Working paper* 3510.
- Altonji, J. G. & Blank, R. M. (1999). Race and gender in the labor market, In *Handbook of Labor Economics (Volume 3c)*, Ashenfelter O, Card D (eds). Elsevier Science:
- Amabile, T. M. (1988). A model of creativity and innovation in organizations. In *Research in Organizational Behavior (Volume 10)*, Staw BM, Cummings LL (eds). JAI Press: Greenwich, CT; 123–167.
- Amudavi, D. (2005). Exploring the effects of Farmers Community Group Participation in Rural Livelihoods. NY: SAGA Cornell University
- Anderson, S. C., Wilson, M. K., Mwansan, L., & Osei-Hweide (1994). Empowerment and Social Work and Practice in Africa: *Journal of Social Development in Africa*, 9(2), 71-86.
- Anderson, J., Hoar, T., Raeder, K., Liu, H., Nancy, C., Ryan, T. & Avellino, A. (2009)
  The Data Assimilation Research Testbed: A community Facility. *Journal of American Meteorological Society* 90, Issue 9. Retrieved online, DOI:10.1175/2009BAMS2618.1
- Andrews F. M, & Farris G. F. (1967). Supervisory practices and innovation in scientific teams. *Personnel Psychology*, 20(4), 497–515.
- Anyanwu, J. C. (1998c). An Econometric Investigation of determinants of Foreign Direct Investment in Nigeria. A paper presented at the Nigerian Economic Society Annual conference held at Sheraton Hotel, Lagos. From 3<sup>rd</sup>-7<sup>th</sup> March, 1998.
- Ariyo, J. A. (1991). Rural development institutions: An overview of the factors that influence their functions, perspective of environmental management and resource development in Nigeria. Occasional paper series no. 9, Department of Geography, ABU Zaria
- Aref, F. (2010). Community capacity as an approach for sustainabele tourism. e-Review of Tourism Research, 8(2), 30-40.
- Arellano, M. & Bond, S. (1991). Some tests of specification for panel data: Monte Carlo evidence and an application to employment equations. *Review of Economic Studies*, 58(2), 277–297.
- Armstein, R. S. (1969). A ladder of citizen participation, *Journal of American Institute of Planners*, 35(4), 216-224, DOI: 10.1080/01944366908977225

- Armstrong, D. G. (2006). HIV and Diabetics patients: a cross examination of aid groups. *The journal of community development*, 45(5).
- Ariyo, J. A. (1991). Rural development institutions: An overview of the factors that influence their functions, perspective of environmental management and resource development in Nigeria. Occasional paper series No. 9. Department of Geography, ABU Zaria.
- Ary, D., Jacobs, L. C., & Sorensen, C. (2010). *Introduction to research in education* (8<sup>th</sup> Ed.). Australlia: Wadsworth
- Ashraf, N., Karlan, D., & Yin, W., (2010). Female Empowerment: Impact of a Commitment Savings Product in the Philippines. *World Development* 38(3), 333-444. Doi:10.1016/j.worddev.2009.05.010
- Asnarulkhadi, A. (1996). People's Participation in Community Development and Community Work Activities: A case study in a Planned Village Settlement in Malaysia, University of Nottingham. PhD thesis.
- Asnarulkhadi, A. S., & Aref, F. (2009). People's Participation in Community Development: A Case Study in a Planned Village Settlement in Malaysia. World Rural Observations, 1(2), 45-54.
- Asnarulkhadi, A. S., Nobaya, A., & Ndaeji, M. N., (2013). Rural Women Empowerment through Self Help Groups in Nigeria: The Role of Participation and Volunteerism. *Life Science Journal*, [Online], Retrieved on 26<sup>th</sup> May, 2014, from http://www.lifesciencesite.com
- Asnarulkhadi, A. S., & Ndaeji, M. N. (2012). Women participation in self-help development projects as an instrument for rural women in Nigeria. *Journal of American Science*, 8(4), 763-771.
- Asnarulkhadi, A. S., Hanina, H. H. & Ndaeji, M. N., (2013). Measuring rural women empowerment through participation in women self-help groups in Nigeria An empirical analysis. *Journal of American Science*, 9(8), Retrieved on 26<sup>th</sup> May, 2014, from http://www.jofaamericanscience.org
- Asnarulkhadi, A. S. and Ndaeji, M. N. (2014). Participation and Empowerment Through Self Help Groups: Does Volunteerism Mediate the Relationship? British Journal of Applied Science & Technology, 4(16): 2344-2357, www.sciencedomain.org
- Asogwa B.C., Umeh J.C., Okwoche, V.A. (2012) Poverty and Efficiency among the Farming Households in Nigeria: A Guide for Poverty Reduction Policy, Current Research. *Journal of Economic Theory* 4(1), 6-10.
- Asres, E., Makoto, N., Kumi Yasunobu., & Akira Ishida (2014). Does Gender Division of Labor Matters for the Differences in Access to Agricultural Extension Services? A Case Study in *Journal of Agricultural Science*, (7), 1, North West Ethiopia. doi:10.5539/jas.v7n1p138.

- Atala, T. K., Voh J. P., Abdullahi, Y. A., Shebayan, J. A., (1993). Professional competencies needed by extension agents in three northern states of Nigeria. *Nigerian Journal of Rural Extension and Development*, 1(2&3), 95-105.
- Auta, S. J., Atala, T. K., Voh, J. P., & Dafwang, I. I., (2005) Demand Driven Technologies for Sustainable Maize growth. A paper presented at a workshop organized by IITA in Cotonou, Benin Republic. 3<sup>rd</sup> -6<sup>th</sup> May, 2005 Available online at http://www.iita.org/c/document\_library/get\_file?uuid=60cc232f-c7d8-4eee-a0a9-79147b5225d9&groupId=25357Workshop, 3–6 May **2005**.
- Ayuba, J. M. (2006). Evaluation of the contribution of community based organizations to rural development in Kogi central senatorial district. M.sc Thesis, Unpublished, Geography Department, ABU Zaria
- Azahari, I. (2014). SPS 6903 Seminar (Research Proposal) Department of Professional Development and Continuing Education, Faculty of Education, Universiti Putra Malaysia.
- Babbie, E. (2013). *The practice of Social research*. International Edition, WARDSWORTH CENGAGE Learning center, Asia.
- Bahaman, Abu Samah. (1992). An assessment of farmers' participation in Integrated Agricultural Development Projects in Peninsular Malaysia. Retrospective Theses and Dissertations. PhD Dissertation IOWA State University Paper 10396.
- Bahaman, A. S., Hayrol, A. M. S., Md Salleh, H., Musa, A. H., & Narimah, I., (2009). Contribution of Information and Communication Technology in Increasing Agro-based Entrepreneurs Productivity in Malaysia. *Journal of Agriculture and Social Sciences*, 5, 93-97.
- Bahaman Abu Samah (2016) Enhancing Extension Research Using Structural Equation Modeling: Enriching Evidence-based Extension Work Practices. Professional inaugural lecture delivered on 18<sup>th</sup> November, 2016. Faculti Pengajian Pendidikan Auditorium.
- Bailey, C. (2007). Food security and the Role of NGOs. Oxford University: Oxford University Press.
- Bakura, L. G. (2010). *Measures of social networks and social supports:* Evidence and measurement. Paper presented at 3<sup>rd</sup> National conference of social voluntary groups in Nigeria, at Yola international Hotel from 3<sup>rd</sup>-5<sup>th</sup> October, 2010.
- Bajoga, M. A. (2011). Critique on training modules of extension agents in GSADP, Discussion paper. May 2, 2011, Monthly Gombe State Ministry of Agriculture Bulleting.
- Bali, S. R., & Wallentin, F. Y. (2012). Factors affecting Empowering Women in Indian Self-help Groups Program, *International Review of Applied Economics*. 26(4), 425-444.

- Bandura, A. (1989). Human agency in social cognitive theory. *American Psychologist*, 44: 1175-84.
- Banerjee, P. M. & Campbell, B. A. (2009). Inventor bricolage and firm technology research and development. *R&D Management* 39(5): 473–487.
- Banks, N. & Sulaiman, M. (2012). *Youth Watch 2010, Problem or Promise?* Harnessing Youth Potentials in Uganda, BRAC, Available At: http://www.youtheconomicopportunities.org/resourc
- Banwo, A. O., Du, J., & Onokala, U. (2015). The impact of group cohesiveness on organizational performance: The Nigerian Case. *International Journal of Business and Management*, 10(6), 146-154
- Baron, R. M. & Kenny, D. A. (1986). The moderator –mediator variable distinction in social psychological research: Conceptual, strategic, and statistical considerations. *Journal of personality and psychology*, 51(1), 1173-1182
- Barney, J. B. (1986). Organizational culture: can it be a source of sustained competitive advantage? *Academy of Management Review* 11(3): 656–665.
- Bashir, S. M. (2014). Participation in microfinance scheme as a medium for empowerment among farmers community in Kano State, Nigeria. Unpublished PhD Thesis, Universiti Putra Malaysia.
- Bastelaer, T. V. & Leathers, H. (2002). Social Capital and Group Lending: Evidence from Joint Liability Seed Loan in Zambia's southern Province. Paper presented to the World Bank, IRIS center University of Maryland. January, 2002.
- Batliwala, S. (1994). The meaning of women's empowerment: new concepts from action. Harvard: Harvard Center for Population and Development Studies.
- Bello, A. (1967). The Mystery of Nigerian Society: Oil and Agricultural Pursuits in Focus. Macmillian Publishers, Lagos, Ikoyi.
- Bello, M. S. (Dan Masanin Kano) (1999). Personal Discussion on State of the Nation at the Eve of 1999 Democratic election in Nigeria.
- Bennet, L. (2002). Using empowerment and social inclusion for pro-poor growth: a theory of social change. *Working Draft of a background paper for the Social Development Strategy paper*, World Bank, Washington DC.
- Benston, G. J. (1985). The validity of profits-structure studies with particular reference to the FTC's line of business data. *American Economic Review* 75(1): 37–67.
- Berger, P. G. & Ofek E. (1995). Diversification's effect on firm value. *Journal of Financial Economics* 37(1): 39–65.
- Bertrand, M. & Schoar, A. (2003). Managing with style: the effect of managers on firm policies. *Quarterly Journal of Economics* 118(4): 1169–1208.

- Bhattachan, K. B. (2002). Traditional voluntary organization in Nepal. In V. K. Shrestha, B. B. Silwal, D. Higgins, & P. P. Upadhya, Volunteerism in Nepal (p. 33). Kathmandu: National Planning Commission Nepal.74
- Bichi, A. A. (2010b). Issues and trends in community development and participation. *Trends in Education Research*. Zaria, ABU Press.
- Bilimoria, D. (2000). Building the business case for women corporate directors. In *Women on Corporate*
- Biegel, D. E. (1984). Help Seeking and receiving in Urban ethnic neighborhoods Strategies for empowerment. *Prevention in Human Services*, 3(2/3), 119-143
- Bilimoria, D. (2006). The relationship between women corporate directors and women corporate officers. *Journal of Managerial Issues* 18(1): 47–61.
- Binswanger-Mkhize, H. and Zhou, Y. (2012). Proceedings of the roundtable consultation on agricultural extension for strengthening sustainable agriculture and farmers' participation in value chains in Asia. 15–16 March 2012, Beijing.
- Birkhaeuser, D. (2011). The economic impact of agricultural extension: a review. Economic Development and Cultural Change 39(3): 607–640.
- Bisi, Akande and Biola (2010). Skill Acquisition, Capacity Building and Women Economic Empowerment: A Case Study of Women Education Center, Ogun State. *Journal of Vocational education (JOVED)*, 3(2).
- Boyce, M. V. (1971). A systematic approach to leadership development. Washington, DC: USDA, Extension Service (ERIC Document Reproduction Service No. ED 065 793).
- Boyd, B. L. (2003). Competencies for leaders of volunteers during the next decade: A national delphi study, *Journal of Agricultural Education*, 44(4), 47-56.
- Bloom, N. Kretschmer, T. and Van Reenen, J. (2009). Worklife balance, management practices and productivity. In *International Differences in the Business Practice and Productivity of Firms*, Freeman R, Shaw K (eds). University of Chicago Press: Chicago, IL; 15–54.
- Book, E. W. (2000). Why the Best Man for the Job Is a Woman: The Unique Qualities of Leadership. HarperCollins: New York.
- Bowers, C. Pharmer, J. A. & Salas, E. (2000). When member homogeneity is needed in work teams: a meta-analysis. *Small Group Research* 31(3): 305–327.
- Brain R. (2014). Doing the Work of Extension: Three Approaches to Identify, Amplify, and Implement Outreach *Journal of Extension* 52 (2).

- Brody, C., Dworkin, S., Dunbar., M. Murty, P., & Pascoe, L. (2013). The effects of economic self-help group program on women empowerment: A systematic review, The Campbell Collaboration.
- Bureau of Labor and Statistics. (2007). *Women in the Labor Force: A Databook*. http://www.bls.gov/cps/wlfdatabook2007.
- Butterfield, D. A. & Grinnell, J. P. (1999). "Re-viewing" gender, leadership, and managerial behavior: do three decades of research tell us anything? In *Handbook of Gender & Work*, Powell GN (ed). Sage: Thousand Oaks, CA; 223–238.
- Byrne, B. M. (2010). Structural equation Modelling with Amos: basic concepts, application and programming (2<sup>nd</sup> Ed.). Taylor and Francis Group, LLC.
- Caplan, G. (2004). Support Systems and Community Mental Health. New York: Behavioural Publications.
- Carpenter, M. A., Geletkanycz, M. A. & Sanders, W. G. (2004). Upper echelons research revisited: antecedents, elements, and consequences of top management team composition. *Journal of Management* 30(6): 749–778.
- Carpenter, M. A & Sanders, W. G. (2002). Top management team compensation: the missing link between CEO pay and firm performance? *Strategic Management Journal* **23**(4): 367–375.
- Carter, D. A., Simkins, B. J & Simpson, W. G. (2003). Corporate governance, board diversity, and firm value. *Financial Review* 38(1): 33–53. Carr, M. Chen, M. & Jhabvala, R (1996) (ed)
- Carr, M., Chen, M. & Jhabvala, R. (1996). Speaking out: Women's Economic Empowerment in South Asia, Intermediate Technology Publications, London.
- Castanias, R. P., & Helfat, C. E. (2001). The managerial rents model: theory and empirical analysis. *Journal of Management* 27(6): 661–678.
- Catalyst, K. (2009). Workplace diversity: how to tackle resistance. http://www.womensmedia.com/lead/119-workplace-diversity-how-to-tackle resistance.html.
- Chadwick, C. & Dabu, A. (2009). Human resources, human resource management, and the competitive advantage of firms: toward a more comprehensive model of causal linkages. *Organization Science* 20(1): 253–272.
- Chamala, S. (1995). Group effectiveness: from group extension methods to participative community landcare groups. In: Chamala, S., Keith, K. (Eds.), Participative Approaches for Landcare: Prspective Policies, Programs, Australian Academic Press, Bisbane, Australia.

- Chamala, S. (2007). Participatory Action Management (PAM) Model for Sustainable Development- Experiences of using this Model in Australia and India. Paper presented at Third International Conference on Environmental, Economic and Social Sustainability, Madras, India
- Chikulo, S. (2013). Scope and potentials of ICTs in Agricultural extension. Ruzivo Trust {Online}http://www.ruzivo.co.zw/blog/139-scope-and-potential-of-icts-in-agricultural-extension.html. Retrieved 17<sup>th</sup> April, 2015.
- Christiens, B. D. (2012). Targeting empowerment in community development: a community psychology approach to enhancing local power and well-being. *Community Development Journal*, 47(5), 623-635.
- Citron, M, Solomon, P. & Draine, J. (2000). Self-Help Groups of Families of Persons with Mental Illness: Perceived Benefits of Helpfulness. *Community Mental Health Journal*, 35 (1), 12-30.
- Clary, E. G. & Snyder, M. (1999) The Motivations to Volunteer: Theoretical and Practical Considerations, *Current Directions in Psychological Science*, 8(2), 156-159.
- Clary, E. G., Syder, M., Ridge, R. D., Copeland, J., Stukas, A. A., Haugen, J., & Miene, P. (1998) Understanding and assessing the motivation of volunteers: a functional approach, *Journal of Personality and social psychology*, 74(1), 1516-66
- Clary, E. G., Snyder, M., & Stukas, A. A. (1998). Understanding and Assessing the Motivations of Volunteers: A Functional approach, Journal of Personality and Social Psychology, 74. 1516-1530 7.
- Cohen, J. M., & Uphoff, T. N. (1977). Rural development participation: Concepts and Measures for Project Design, Implementation and Evaluation. Cornell University.
- Cohen, J. (1988). Statistical power analysis for behavioural sciences (2<sup>nd</sup> Ed.). Hillsdale, NJ: Lawrence Erlbaum Associates.
- Cohen, L. & Manion, L. (1994) Research methods in education, (4<sup>th</sup> ed) London; Routledge.
- Coleman, J. S. (1988). Social Capital in creation of human capital. *American Journal of Sociology*, 94, S95-S120.
- Coleman, J. S. (1990). Foundations of Social Theory. Cambridge, MA: Harvard University Press.
- Collins, M. (2001). Michigan 4-H youth development agents perceptions of the importance of and their competence with selected volunteer management functions. Unpublished thesis, The Ohio State University, Columbus.

- Coff, R. W. (1997). Human assets and management dilemmas: coping with hazards on the road to resource-based theory. *Academy of Management Review* 22(2): 374–402.
- Community and Social Development Program (CSDP), (2010) formation of community groups guidelines. Workshop proceedings on local government desk officers, held at Zuma Royal Hotel, 6<sup>th</sup>- 9<sup>th</sup> March, 2010.
- Community and Social Development Program (CSDP) (2013). Profile Study of Women and Youth Self-Help Groups (SHGs) in Gombe State. *Journal of Community Development*, 2(1).
- Community Based Poverty Reduction Projects (CBPRP) (2004). Mid-Term Technical Review and Impact Assessments Report, 2(6), CBPRP Publication.
- Conners, T.D. (2008). *The volunteer management handbook*. New York: John Wiley & Sons, Inc.
- Conrad, J. (2009). Don't derail your diversity training: seven common traps to avoid when conducting diversity training. *Employee Benefit News* 23(1): 15–16.
- Coper, A. W. & Graham, D. I. (2001). Competencies needed to be a successful county agents and county supervisors. *Journal of Extension*, 39(1).
- Court, A. T. (1930). Measuring joint causation. *Journal of the American Statistical Association*, 25(2), 245-254
- Cornelis, I., Van Hiel, A., and De Cremer, D. (2013) Volunteer work in youth organizations: predicting distinct aspects of volunteering behavior from self-and other-oriented motives, *journal of Applied Social Psychology*, 43.
- Creswell, J.W (2003). Research design: Qualitative, quantitative and mixed methods approach. (2<sup>nd</sup> ed.) Thousand Oaks: Sage.
- Creswell, J.W. (2008). Educational research: Planning, conducting and evaluating quantitative and qualitative research. Upper Saddle River, NJ: Pearson.
- Cronbach, L. J. (1951). Coefficient alpha and internal structure of tests. *Psychometrika*, 16(3), 297-334.
- Crondahl, K. and Karlsson, L. E (2016). The nexus between health literacy and empowerment: A scoping review. SAGE Open. *The Authors*, DOI 10.1177/2158244016646410. April-June 2016: 1-7.
- Culp, III, K., Deppe, C. A., Castillo, J. X. & Wells, B. J. (1998). The GEMS model of volunteer leadership administration. *Journal of Volunteer Administration* 16 (4), 36-41.

- Culp, K. & Nolan, M. M. (1999). Trends which will impact volunteer leadership educators in the next 10 years. *Proceedings of the 1999 Association of Leadership Educators Conference*, Toronto, Canada. Retrieved on September 23, 1999 from http://www.aces.uiuc.edu/~ALE/99proceedings.html.
- Culp, III, K., & Kohlhagen, B.S. (2001). Kentucky 4-H agents' perceptions of their level of competency and frequency of use of volunteer administration functions. *Annual conference proceedings of the Association for Research on Nonprofit Organizations and Voluntary Action*. December 1, 2001. Miami, FL.
- Czuba, C. E. and Page, N. (1999). Empowerment: What Is It? *Journal of Extension*, 37(5).
- Daily, C.M., Certo, S. T., & Dalton, D. R. (1999). A decade of corporate women: some progress in the boardroom, *none* in the executive suite. *Strategic Management Journal* 20(1): 93–99.
- Daily, C. M., & Dalton, D. R. (2003). Women in the boardroom: a business imperative. *Journal of Business Strategy* 24(5): 8–9.
- Dalky, N. C. (1969). *The Delphi method: An experimental study of group opinion*. Santa Monica, CA: The Rand Corporation.
- Danladi, L. & Adefila, J. O. (2014). An assessment of the strategies for sustaining selfhelp group projects in paikoro area of Niger state, Nigeria. *Journal of Economics and Sustainable Development*, 5(26). [online] retrieved on 30<sup>th</sup> July, 2014, from www.iiste.org
- Das, J. (2016). Role of self-help groups in socioeconomic change of rural women: a micro level study, *Indian Streams Research Journal* 6 (1), [online] www.lsrj.in
- Das, S. K. (2012). Ground realities of self-help group-bank linkage program: an empirical analysis. *International Journal of Research in Social Sciences*, 2 (2), 464-479.
- Dash, A. (2003). Strategies for poverty alleviation in India: CYD's Holistic Approach to Empowerment through Self-Help Group Model. IDS Bulleting, 34 (4).
- Davis, K. E (2008). Extension in Sub-Saharan Africa: Overview and Assessment of Past and Current Models, and Future Prospects. *Journal of International Agricultural and extension Education*, 15(3).
- Davis, K. E. (2004). Technology Dissemination among Small-Scale Farmers in Meru Central District of Kenya: Impact of Group Participation. Unpublished PhD Thesis, University of Florida.
- Davis, K. E. (2011). Impact of farmer field schools on agricultural productivity and poverty in East Africa. *World Development*, 40(2), 402–413.

- De, S., & Sarker, D. (2011). Women empowerment through self-help groups and its impact on health issues. *Journal of Global Analysis*, 51-79.
- Deci, E. L., & Ryan, R. M. (1987). The support of autonomy and the control of behavior. *Journal of Personality and Social Psychology* 53(6): 1024–1037.
- De Dreu, C. K. W., & Weingart, L. R. (2003). Task and relationship conflict, team performance, and team member satisfaction: a meta-analysis. *Journal of Applied Psychology* 88(4): 741–749.
- De Haan, N. (1999). Stocking rural livelihoods: Social capital, goals and development projects in Tanzania. Unpublished Msc Thesis, University of Missouri, Columbia.
- Deininger, K. (2013). Economic and Social Impacts of an Innovative Self-Help Group Model in India. *World Development*, 43, Pages 149–163.
- Deininger, K & Liu, Y. (2009b). Economic and Social Impacts of Self-help Groups in India. World Bank Policy Research Working Papers Series.
- Deshmukh, P. (2012). Impact of Self Help Groups on Empowerment of Women Member. *Indian Research Journal of Extension Education*, Special Issue, 2.
- Drost, E. A. (2011). Validity and Relaibity in Social Science Research. *Education Research and Perspectives*, 38(1), 105-123.
- Deppe, C. A., & Culp, III, K. (2001). Ohio 4-H agents' perceptions of the level of importance and frequency of use of the eighteen components of the gems model of volunteer administration. *Journal of Agricultural Education*. 42 (4) 33-43.
- Dictionary .com (2014). Free online dictionary. At http://dictionary.reference.com/
- Dillman, D. A. (2000). *Mail and Internet surveys: The total design method*. New York: John Wiley & Sons, Inc.
- Doctorate Support Group (DSG) (2016) Online Postgraduate Support Group. Available at http://dsgportal.org/
- Dukku, M. G. (2004). *Extension education and rural Pastoralism in Nigeria*: Ibadan Press, Nigeria.
- Dukku, M. G. (2011a). Extension Education in Nigeria: a panacea for rural development and poverty alleviation. *Journal of Vocational Education* (JOVED) 2 (4), 12-19.
- Dukku, M. G. (2011b). Extension Services in the context of Socio-economic development of the rural farmers: A call for urgent action. *Journal of Agricultural Education*. 3(2), 114-121.

- Durney, A., Morck, R., & Yeung, B. (2004). Value enhancing capital budgeting and firm-specific stock return variation. *Journal of Finance* 59(1): 65–105.
- Eagly, A. H., Johannesen-Schmidt, M. C., Van Engen, M. L. (2003). Transformational, transactional, and laissez-faire leadership styles: a meta-analysis comparing women and men. *Psychological Bulletin* 129(4): 569–591.
- Eagly, A. H., & Johnson, B. T. (1990). Gender and leadership style: a meta-analysis. *Psychological Bulletin* 108(2): 233–256.
- Echambadi, R., & Hess, J. D. (2007). Mean-centering does not alleviate collinearity problems in moderated multiple regression models. *Marketing Science* 26(3): 438–445.
- Eklund, L. (1999). From citizen participation towards community empowerment. Tampere, Finland: Tampere University Press.
- Ellis, P. A., Hill, M., and Rochester, C., (2010) A rose by any other name.. Revisiting the question: 'what exactly is volunteering?' Working Paper Series: Paper 1.
- Ely, R. J. (1994). The effects of organizational demographics and social identity on relationships among professional women, *Administrative Science Quarterly* 39(2): 203–238
- Ely, R. J. (1995). The power in demography: women's social construction of gender identity at work. *Academy of Management Journal* 38 (3): 589–634.
- Ely, R. J., & Meyerson, D. E. (2000). Theories of gender in organizations: a new approach to organizational analysis and change. *Research in Organizational Behavior* 22: 103–151.
- Emerole, C. O., Nwosu, I. C., & Olajede, J. (2008). Participatory Savings and Borrowing for Start-up and Recapitalization needs: farmers experience in Nigerian Agricultural and Rural Cooperative Bank (NARCB) Abia State, Nigeria. *Journal of Agriculture and Social Research (JASR)*, 8(1), 89-94.
- Ewartson, L. (2014) Volunteering- What is in it for you? A case study of Youth Empowerment in Kampala, Master thesis, Department of International Development and Management, Lund University
- Eyben, R. (2008) Conceptualizing empowerment and implications for pro-poor growth, Institute of Developmental Studies at the University of Sussex, Brighton
- Fafunwa, B. (1974) History of Education in Nigeria. Macmillan Press, Lagos, Ikoyi.
- FAO, WFP and IFAD. (2012). *The State of Food Insecurity in the World 2012*. Economic growth is necessary but not sufficient to accelerate reduction of hunger and malnutrition. Rome, FAO.

- FAO: (1990). Global Consultation on Agricultural Extension. Rome: FAO.
- FAO: (2006) Issues and Opportunities for Agricultural Education and Training in the 1990s and Beyond. Rome, FAO
- FAO: (2009). Issues and Opportunities for Agricultural Education and Training in the 1990s and Beyond. Rome, FAO, Agricultural Education Group; Extension, Education and Communication Service (SDRE); Research, Extension and Training Division (SDR). Rome: FAO.
- FAO: (2011). Agricultural Education Group; Extension, Education and Communication Service (SDRE); Research, Extension and Training Division (SDR). Rome: FAO.
- Farrell, K. A., & Hersch, P. L. (2005). Additions to corporate boards: the effect of gender. *Journal of Corporate Finance* 11(1–2): 85–106.
- Fasoranti, M. M. (2010). The influence of micro-credit on poverty alleviation among the rural dwellers: a case study of Akoko north local government area of Ondo State. *African Journal of Business and Management*, 4 (8), 1438-1446.
- Fawcett, S. B., Paine-Andrews, A., Francisco, V. T., Schultz, J. A., Richter, K. P., Lewis, R. K., Harris, K. J., Williams, E. L., Berkley, J. Y., Lopez, C. M. and Fisher, J. L., (1996). Empowering community health initiatives through evaluation. *In* (eds.) D. Fettermann, A. S. Kaftarian and A. Wandersman, *Empowerment evaluation: Knowledge and tools for self-assessment and accountability*. Beverly Hills: Sage.
- Fetterman, D. M (1996). Empowerment evaluation: an introduction to theory and practice. *In* (eds.) D. M., Fetterman, S. J. Kaftarian and A. Wandersman. *Empowerment Evaluation: Knowledge and Tools for Self-Assessment and Accountability*. Thousand Oaks, Sage.
- Fischer, E. & Qaim, M. (2011). Smallholder Farmers and Collective Action: What determines the Intensity of Participation? A paper presented at EEAE 2011 Congress Change and Uncertainty: challenges for Agriculture, Food and Natural Resources. August 30<sup>th</sup> Sept. 2<sup>nd</sup>, ETH Zurich, Zurich, Switzerland
- Fisher, J. C. & Cole, K. M. (1993). Leadership and management of volunteer programs. San Francisco, CA: Jossey-Bass Publishers.
- Fletcher, A. (2008) Purpose, empowerment and the experience of Volunteerism in Community. Online material available at: http://freechild.org/volunteerism2.htm
- Florin, P., & Chavis, D. M. (1986). Empowerment Technologies: Methods for facilitating organizational and community competence. Symposium at annual general meeting of the American Psychological Association, Washington, DC.

- Florin, P., & Wandersman A. (1990). An introduction to Citizen Participation, voluntary organizations and community development: insights for empowerment through research. *American Journal of Community Psychology*, 18(1),41-54.
- Forsyth, D. R. (1983). *An introduction to group dynamic*, Monterey, CA: Brooks/Cole.
- Frederiksen, N. and Melville, S. D. (1954). Differential predictability in the use of test scores. *Educational and Psychological Measurement*. 14 (1), 647-656.
- Freire, P. (1996). *Pedagogy of the oppressed* (New Rev. ed.). Hammondsworth: Penguin Books.
- Gaylord, R. H., and Carroll, J. B., (1960b). A general approach to the problem of the population control variable. *American Psychologist*, 3, 310.
- Ginsberg, A. (1994). Minding the competition: from mapping to mastery. *Strategic Management Journal*, Winter Special Issue 15: 153–174.
- Gladstein, D. (1984). Group in context: A model of work and Team effectiveness. *Administrative Science Quarterly*, 29(4), 499-517.
- Global Health e-learning Center (2014). Monitoring and evaluation of gender related issues: global perspectives towards equality and empowerment. Online at www.globalhealth
- Goankar, R. R. (2004). Role of self-help groups in empowerment of women. ISTR 6<sup>th</sup> international conference proceedings, Toronto. Canada
- Gombe State Agricultural development programs (GSADP) (2014). Gombe state Agricultural Development Program, Newsletter of 23<sup>rd</sup> March, 2014.
- Gombe, Y. S., Turiman, S., Ismi, A. I., & Zoharah, O (2015) Extension worker competencies needed for effective management of self-help groups (SHGs) in Gombe state. *International Journal of Education and Training* (InjET) 1(1) June: 1-7 (2015)
- Graham, R. C (2009). *Ohio State University Extension Competency Study: Developing a Competency Model for a 21st Century Extension Organization*. Ph.D. Dissertation, Unpublished. Columbus: The Ohio State University.
- Greenfield, M. L. V. H., Kuhn, J. E. & Wojtys, E. M. (1997). A statistical primer: Power analysis and sample size determination. *The American Journal of Sports Medicine*, 25(1),138-140.
- Grooms, R. R. and Endler, N. S. (1960). The effect of anxiety on academic achievement. *Journal of Educational Psychology*. 51, 299-304.

- Guba, E. and Lincoln, Y. (1989). *Fourth generation evaluation*. Newbury Park, CA: Sage.
- Hackman, J. R. (1983). A normative model of work effectiveness. Technical Report no. 2, Research Program on Group Effectiveness, Yale School of Organization and Management.
- Hackmaan, J. R., & Morris, C. G. (1975). Group task, group interaction process and group performance effectiveness: A review and proposed integration. In L. Berkowitz (Ed.), *Advances in experimental social psychology, Vol. 8.* New York: Academic Press.
- Hair, J. F., Black, W. C., Barbin, B. J., & Anderson, R. E. (2010). *Multivariate data analysis* (7<sup>th</sup> Ed.). Englewood Cliffs: Prentice Hall International Inc.
- Hambrick, D. C., & Mason, P. A. (1984). Upper echelons: the organization as a reflection of its top managers. *Academy of Management Review* 9 (2): 193–206.
- Hamzah S. R., Suandi T., Ismail I. A., Shah J. A., and Hamzah A. (2015) "Understanding the Reasons for Malaysian Youth Participation in Volunteering Activities", Athens: ATINER'S Conference Paper Series, No: SOS2014-1349.
- Hange, J. S., Seevers, B. S., & VanLeeuwen, D. (2002). 4-H Youth Development Extension Agent's Attitudes Towards Volunteer Management Competencies. *Proceedings of the National Agricultural Education Research Conference*. Las Vegas, NV. December 2002.
- Harder A, Lamm A, Vergot P 2010. Explore Your World: Professional Development in an International Context. Journal of Extension [On-line], 48(2), 2FEA3. (Retrieved on March 2011).
- Harun, M. Z. M., & Chin.O. (2015). Examining the association between group cohesion and group performance in the co-operative movement. International Journal of Business and Industrial Marketing, 1(2), 26-30.
- Harun, M. Z. M. B., & Mahmood, R. B. (2012). The Relationship between group cohesiveness and performance: An empirical study of cooperatives movement in Malaysia. International Journal of Cooperative Studies, 1(1), 15-20.
- Haski-Laventhel, D., Ronel, N., York, A. S., and Ben-David, B. M (2008) Youth volunteering for youth: Who are they serving? How are they served? *Children and Youth Service Review* 30,
- Healy, P. M., & Wahlen, J. M. (1999). A review of the earnings management literature and its implications for standard setting. *Accounting Horizons* 13 (4): 365–383.

- Helfat, C. E., & Harris, D., & Wolfson, P. J. (2006). Women and men in the top executive ranks of U.S. Corporations. *Academy of Management Perspectives* 20(4): 42–64.
- Helgesen, S. (1990). *The Female Advantage: Women's Way of Leadership*. Doubleday: Garden City, NY.
- Hillman, A. J., Cannella, A. A Jr., & Harris, I. C. (2002). Women and racial minorities in the boardroom: how do directors differ? *Journal of Management* 28(6): 747–763.
- Hillman, A. J., & Dalziel, T. (2003). Boards of directors and firm performance: integrating agency and resource dependence perspectives. *Academy of Management Review* 28(3): 383–396.
- Hillman, A. J., Shropshire, C., & Cannella, A. A Jr. (2007). Organizational predictors of women on corporate boards. *Strategic Management Journal* 50(4): 941–952.
- Hoffman, R. L., & Maier, N. R. F. (1961). Quality and acceptance of problem solutions by members of homogenous and heterogeneous groups. *Journal of Abnormal and Social Psychology* 62(2): 401–407. 1088 C. L. Dezso and D. G. Ross
- Holdsworth, C. (2010) Why Volunteer? Understanding Motivations For Students Volunteering, *British Journal of Educational Studies* 58, 421-37.
- Hjortson, C. N. (2004). Enhancing Public Participation in Natural Resource Management Using Soft OR: An Application of Strategic Option Development & Analysis in Tactical Forest Planning, European Journal of Operational research 152, 667-680
- Hurley, A. E., and Sonnenfeld, J. A. (1998). The effect of organizational experience on managerial career attainment in an internal labor market, *Journal of Vocational Behavior* 52: 172–190.
- Hussain, M. S. (2014). The role of cooperative organizations in rural community development in Nigeria: prospects and challenges. *Academic Research International*, 5(3).
- Husain, Z., Mukherjee, D., and Dutta, M. (2010). Self Help Groups and empowerment of women: Self-selection or actual benefits? Delhi: Institute of Economic Growth, Munich Personal RePEc Archive.
- Ibarra, H. (1993). Personal networks of women and minorities in management: a conceptual framework. *Academy of Management Review* 18(1): 56–87.
- Ibarra, H. and Hunter, M. (2007) How Leaders Create and Use Networks, *Harvard Business Review*, 85(1), 40-47

- IFAD, (2012). Food security challenges in Africa. A case for collaborative action to reduce the effect of poverty in the region, African discussion paper on food and economy, 2011 summit, Rome, FAO.
- Irby, J. E. (1999). A beginning look at national issues: Are we all in this together? *Proceedings of the V2K: Volunteerism Beyond 2000 Conference*. Estes Park, CO.
- Isaac, S. & Michael, W. B. ((1989). *Handbook in Research and Evaluation*. Second edition. San Diego, California; EdITS Publishers.
- Islam, T. (2002). Feminist Thought and Life of Women. Ashgate Publishing Ltd Dhaka.
- Israel, B. A., Checkoway, B., Schultz, A., and Zimmerman, M., (1994). Health Education and Community Empowerment: Conceptualizing and Measuring Perceptions of Individual, Organizational and Community Control. *Health Education Quarterly 21*(2): 149-170.
- Itzhaky, H. and Schwartz, C. (1998) Empowering the disabled: a multidisciplinary approach. International Journal of Rehabilitation Research, 21, 301–310.
- Itzhaky, H. and York, A.S. (2000) Empowerment and community participation: does gender make a difference? Social Work Research, 24, 225–234. Kawachi, I and Kennedy, B.P. (1997) Health and social cohesion: why care about income inequality? British Medical Journal, 314, 1037–1040.
- Iqbal, M. (2010). Concept and implementation of participation and empowerment: Reflection from the Coffee IPM-SECP. *MAKARA of Social Sciences and Humanities Series*, 11(2). Issues. Geneva: ILO, Social Finance Unit.
- IYF (2011) Navigating challenges. Charting Hope. A cross-Sector Situational Analysis on Youth in Uganda, Volume 2: Annexes, International Youth Foundation, Available At: http://library.iyfnet.org/library
- Jaccard, J., & Turrisi, R. (2003). *Interaction Effects in Multiple Regression*. Sage: Thousand Oaks, CA.
- Jacobson, M. (2012). The role of collective action and farmer groups in rural livelihoods in Kenya. Lund University Master of International Development and Management
- Jackson, T., Mitchell, S. and Wright, M. (1989). The community development continuum, *Community Health studies*, 8(1): 66-73.
- Jawo, N. (2012). Gambia: Extension Worker to Farmer Ratio Very Low Extension Services on the Decline, National Women Farmers' Association (NAWFA). Minutes of stakeholders meeting on the groundnut value chain meeting in Jenoi from 19 to 21 November 2012.

- Jayaraman, R. (2005). Performance Analysis of Fisherwomen Self Help Groups in Tamil Nadu. Report submitted to NABARD by Department of Fisheries Resources and Economics, Fisheries College and Research Institute, Tamil Nadu, Thoothukudi, India
- Johnson, S. (2005). Gender Relations, Empowerment and Microcredit: Moving on from a Lost Decade. The European Journal of Development Research, 17, 224–248.
- Jupp, D., Ali, S. I., & Barahona, C. (2010). Measuring Empowerment? Ask Them. Swedish International Development Cooperation Agency, Sida
- Kabeer, N. (1999). The conditions and consequences of choice: Reflections on the measurement of Women's empowerment. Geneva: United Nations Research Institute for Social Development.
- Kabeer, N. (2001). Conflict over credit: Re-evaluating the empowerment potentials of loans to women in rural Bangladesh. *World Development*, 29(1), 81.
- Kabeer, N. (2003). Reversed realities: Gender Hierarchies in Development Thought. London: Verso.
- Kabeer, N. (2005). Is Microfinance a 'Magic Bullet' for Women's empowerment? Analysis of Findings from South Asia. *Economic and political weekly*, 40, 4709-4718
- Kalusam, D. (2013). Nigeria: Extension workers availability to farmers worries KADP-Director. Agricultural Issues News, Youth in Agriculture {Online}, retrieved on 23<sup>rd</sup> April, 2015, from https://kalusam.wordpress.com/2013/09/10/nigeria-extension-workers-farmers-ratio-worries-kadp-director/.
- Kanter, R. M. (1983). The Change Masters: Innovation & Entrepreneurship in the American Corporation. Simon & Schuster: New York.
- Kanter, R. M. (1988). When a thousand flowers bloom: structural, collective, and social conditions for innovation in organization. In *Research in Organizational Behavior (10)*, Staw BM, Cummings LL (eds). JAI Press: Greenwich, CT; 169–211.
- Kawachi, I. and Kennedy, B. (1997). Health and Social Cohesion Why care about income inequality? *British Medical Journal* 314: 1037-1040.
- Kerlinger, F. N. (1986). *Foundations of behavioral research*. Fort Worth, TX: Holt, Rinehart and Winston, Inc.
- Khalil, K. and Hossein, S. (2011). Investigation of Self Help Groups (SHGs) Effect on Rural Women Empowerment, Iran, *Journal of Agricultural Science*, 4(1), 1-5.

- Khan, M. A., & Rahman, M. A. (2007). Impact of micro-finance on living standards, empowerment and poverty alleviation on poor people: A case study on microfinance in the Chittagong district of Bangladesh. *M.sc Thesis Unpublished, Umea School of Business (USBE), Department of Business administration*, 2007.
- Khwaja, A. I. (2005). Measuring Empowerment at community level: an economist's perspective. In D. N. Parker, Measuring Empowerment: a cross disciplinary perspective (pp. 267-283).
- Kieffer, C. H. (1984). Citizen empowerment: A development perspective. *Prevention in Human Services*. 3, 9-36.
- King, A., & Lennox, M. (2001). Exploring the locus of profitable pollution reduction. *Management Science* 48(2): 698–716
- Klein, K. J., & Harrison, D. A. (2007). On the diversity of diversity: tidy logic, messier realities. *Academy of Management Perspectives* 21(4): 26–33
- Kline, R. B. (2005). *Principle and Practice of Structural Equation Modeling* Guilford. New York, 366
- Kline, R. B. (2016). *Principle and Practice of Structural Equation Modeling* Guilford. New York, 4<sup>th</sup> Edition. Available at www.guillford.com
- Krishnan, H. A., & Park, D. (2005). A few good women—on top management teams, Journal of Business Research 58(12): 1712–1720.
- Kutner, M. H., & Nachtsheim, C. J. (2004). *Applied Linear Regression Models*. McGraw-Hill/Irwin: Boston, MA. Lang L, Ofek E, Stulz RM. 1996. Leverage, investment, and firm growth. *Journal of Financial Economics* 40(1): 3–29.
- Kudil, T. M., Odugbo, S. B., Banta, A. L., & Hassan, M. B. (2009). Impact of UNDP microfinance program on poverty alleviation among farmers in selected local governments areas of Kaduna State, Nigeria. *International Journal of Sociology and Anthropology*, 1(16), 99-103
- Kumar, M., Bohra, N. S., & Johari, A. (2010). Microfinance as an Anti-poverty Vaccine for Rural India. *International Review for Business and Finance*, -3529
- Kumar, A. (2006). Self-help groups, women's health and empowerment: Global thinking and contextual issues. *Jharkhand Journal of Development and Management Studies*, 4, 2061-2079.
- Kumar, S. (2009). Participation in Self-help Group Activities and its Impacts: Evidence from South India. *The Bangladesh Development Studies*, Vol. XXXII (3).
- Kumar, S., Singh, G., & Singh, J. (2009). Impacts of self-help groups in Punjab. *Agricultural Situation in India*, 66(4), 177-185

- Labonte, R. (1998). A community development approach to health promotion: a background paper on practice tensions, strategic models and accountability requirement for health authority work on the broad determinants for health. Edinburgh: Health Education Board of Scotland.
- Labonte, R. (1989). Community Empowerments: The Need for Political Analysis." Canadian Journal of Public Health, 80: 87-88.
- Laerd Statistics (2014). Moderator Analysis with dichotomous moderator using SPSS Statistics. Online material available at: https://statistics.laerd.com. Retrieved 12<sup>th</sup> September, 2015.
- Lalitha, N. & Nagarajan, B. (2002). Self-help groups in Rural Development: Dominant Publishers and Distributors.
- Lalitha, N. (1996). Women Entrepreneurs. APH Publishing Corporation, New Delhi. 14, 331-351
- Lambisia L.A., Ngahu S., and Wagoki J. (2016). Effect of Table Banking on Economic Empowerment of Self-Help Groups in Rongai Sub-County, Kenya. *International journal of Economics, Commerce and Management*. Vol. (IV) 3, http://ijecm.co.uk/
- Lang, L. H. P., & Stulz, R. M. (1994). Tobin's Q, corporate diversification, and financial performance. *Journal of Political Economy* 102 (6): 1248–1280.
- Lane, J. c. (1995). Non-governmental Organizations and Participatory Development: The Concept in Theory versus the Concept in Practice. (Intermediate Technology Publications London
- Larson, J. R, Foster-Fishman, P. G., & Franz, T. M. (1998). Leadership style and the discussion of shared and unshared information in decision-making groups. *Personality and Social Psychology Bulletin* 24(5): 482–495.
- Lasswell, H. D. (1948). *The structure and function of communication in society*. Lyman Bryson, New York: Institute for Religious and Social Studies, Jewish Theological Seminary of America. USA
- Laverack, G. (2004). *Health promotion practice: Power and empowerment.* Thousand Oaks: Sage.
- Laverack, G. and Wallerstein, N. (2001) Measuring community empowerment: a fresh look at community domains. *Health Promotion International*, 16(2), 179-185.
- Lawrence, P. R., & Lorsch, J. W. (1967). Organization and Environment: Managing Differentiation and Integration. Harvard Business School Press: Boston, MA.
- Lee, P. M., & James, E. H. (2007). She'-E-Os: gender effects and investor reactions to the announcements of top executive appointments. *Strategic Management Journal* 28 (3): 227–241.

- Lim, Y. Y. (2009). Empowering the SEMAI People through Participation in Community Development Programs, MSC Unpublished Dissertation, University Putra Malaysia.
- Lin, N., Caren, C., and Ronald, S. B. (Eds.). (2001). *Social Capital: Theory and Research*, New York: Aldine de Gruyter.
- Mahmud, S., Shah, N. M., & Becker, S. (2012). Measurement of Women's Empowerment in Rural Bangladesh. *World Development*, 40 (3), 610–619.
- Maimunah, I. (2008) Gender & careers: Realities and Challenges. Inaugural lecture Available http://psasir.upm.edu.my/18219/11/Gender%20and%20career.pdf
- Malhar, L. (2009). Importance of self-help groups in rural development. [online], retrieved on 27<sup>th</sup> October, 2014, from http://EzineArticles.com/?experts=Malhar lakhtar
- Martin, R. A., and Sajilan S. B. (1988). Teaching competencies needed by extension workers in transferring agricultural technologies to Malaysian farmers. *J Agric Educ*, 10(2): 68-72.
- Martin, A. G., & Frick, M. J. (1998). The Delphi technique: An informal history of its use in agricultural education research since 1984. *Journal of Agricultural Education*, 39(1), 73-79.
- Maton, K. I. (2008). Empowering Community settings: Agents of individual development, community betterment and positive social change. *American Journal of Community Psychology*, 41 (1-2), 4-21.
- Mayoux, L. (2000). Micro-finance and the Empowerment of Women. A Review of the key issues. Social Finance Unit Working Paper, 23 ILO, Geneva.
- Mayoux, L. (2001). Micro-Finance for Women Empowerment: A participatory Learning Management and Action Approach: Milton Keynes, U.K: UNIFEM.
- Mayoux, L. (2006). Micro-Finance and Women's Empowerment: Rethinking 'best practice'. *Development Bulleting*, 57, 76-80.
- Mental Health Empowerment Project (MHEP), (2014) online working materials. Retrived from http://www.mhepinc.org/ on 20th November, 2014.
- Millennium Development Goals (MDG) (2013). *The Millennium Development Goal: Africa and beyond.* Geneva: International Labour Office.
- Milliken, F. J., & Martins, L. L. (1996). Searching for common threads: understanding the multiple effects of diversity in organizational groups. *Academy of Management Review* 21(2): 402–433.
- Minkler, M. (1992). Community organizing among the elderly poor in the United States: A case study. *International Journal of Health Services*, 22: 303-316.

- Mitchell, B. O. (2002). Core Competencies for the Cooperative Extension System. *Executive Report, Sub-competencies Study*. Administrative County Leaders. North Carolina Cooperative Extensions, Pp. 20.
- Mohindra, K. (2003). A Report on Women Self-help Groups (SHGs) in Kerala state, India: Public Health Perspective. Unversite De MontreAl.
- Mohindra, K. & Haddad, S. (2005). Women's Interlaced Freedoms: A Framework Linking Microcredit participation and Health. *Journal of Human Development*, 6 (3), 353-374
- Moleni, C. M & Gallagher, B. M (2007). Youth, service and development in Malawi, Journal of Social Science 21, 29-52
- Moore, L. L., Rudd, R. D. (2003). Exploring Leadership Competencies in Extension. Paper presented at the Association of Leadership Educators Annual conference, http://www.leadershipeducators.org/Archives/2003/moore.pdf.
- Moore, L. L., & Rudd, R. D. (2005). Extension leaders' self-evaluation of leadership skills areas *Journal of Agricultural Education*, 45(1), 68-78.
- Morrison, R. (2012). Use of mobile Phones Technology to Improve Agricultural Productivity Uganda, Fixing Uganda's Extension System (FAO), Rome, Italy
- Musick, M., & Wilson, J. (2003). The Effects of Volunteerism on the Volunteer, *Law* and *Contemporary Problems* 62, 141-68.
- Nadolph, B. (2003). The Role of Self Help Groups In Rural Non-Farm Employment, Rural Non-Farm Economy: Access Factors. *Discussion Paper*, Department of International Development, Natural Resource Institute.
- Nagina, J., Irfan, M., & Yasuo, S., (2015). Impact analysis of self-help groups on women empowerment a case study of Pakistan E-Proceeding of the International Conference on Social Science Research, ICSSR 2015 (e-ISBN 978-967-0792-04-0). 8 & 9 June 2015, Meliá Hotel Kuala Lumpur, Malaysia. Organized by <a href="https://worldConferences.net">https://worldConferences.net</a>
- Narayan, (1998). Empowerment of women through social mobilization women's link. Women Welfare and Empowerment in India Vision for 21<sup>st</sup> Century.
- National 4-H Headquarters (2002). National 4-H Youth Enrollment Report, Fiscal Year 2000. Available at: http://www.reeusda.gov/4h/2000enrollrpt.pdf
- National Bureau of statistics (NBS) (2011). Poverty alleviation indices and its effects on youth and women development in Nigeria, June, 2011 Newsletter. Abuja, Nigeria.
- National Directorate of Employment (NDE) (2014). Gazette on unemployment trends and pattern in Nigeria, 2010-2020, NDE Working document

- Ndekha, A. (2003). Community Participation as an Interactive Learning Process Experience from a Group Control Project in Zimbabwe, Acta Tropical 85, 325-333.
- Neda, T. (2009). Relationship Between Extension Worker Competencies and Job Performance in Implementing Good Agricultural Practices Program in Malaysia. PhD thesis, unpublished. Universiti Putra Malaysia.
- Nelson, R. R., & Winter, S. G. (1982). *An Evolutionary Theory of Economic Change*. Belknap Press: Cambridge, MA. Noe RA. 1988. Women and mentoring: a review and research agenda. *Academy of Management Review* 13(1): 65–78.
- Nenga, S. K. (2010) The Value of Volunteering: Comparing Youths' Experiences to Popular Claims, *Sociological Studies of Children and Youth* 13, 295-318
- North Carolina Cooperative Extension (2002). Extension volunteer competencies. Retrieved online May 30, 2002 from http://www.ces.ncsu.edu/pods/Volunteers/index.shtml
- Oakley, J. G. (2000). Gender-based barriers to senior management positions: understanding the scarcity of female CEOs. *Journal of Business Ethics* 27(4): 321–334.
- Oakley, P. & Garforth, C. (1997). Guide to Extension Training. Rome: Food and Agriculture Organization (FAO).
- Organization of Economic Cooperation and Development (OECD), (2010). Accelerating progress towards the MDGs through pro-poor growth: policy messages from DAC Network on Poverty Reduction, OECD, Paris.
- Organization of Economic Cooperation and Development (OECD), (2016). Building Women's economic empowerment. [online] available at www.unwomen.org/en/what-we-do.
- Oldham, G. R., & Cummings, A. (1996). Employee creativity: personal and contextual factors at work. *Academy of Management Journal* 39(3): 607–634.
- Omar, Z. (2015) Lecture notes on Analysis and Data interpretation (DCE 5951). Universiti Putra Malaysia.
- Omotola, S. J. (2008). Combating Poverty for Sustainable Human Development: the Continuing Struggle. *Journal of Poverty, 12(4)*, retrieved on 26<sup>th</sup> September, 2014, from http://harworthpress.com.
- Osborne, S. (2000). *Public-Private Partnership: Theory and practice in International perspective.* New York: Rutledge.
- Pangannavar, A. Y. (2016). A research study on rural empowerment through women empowerment: self-help groups, A New Experiment In India. *International Journal of Law, Education, Social and Sports Studies (IJLESS)*, 2 (1).

- Parida, P. C., & Sinha, A. (2011). Performance and Sustainability of Self-help Groups in India: A gender perspective. *Asian Development Review*, 27(1), 80-103.
- Parson, T. (1961). An outline of Social System. In Talcott Parson, Edward A. Shills, Kaspar, D. N., & Jesse, R. P. (Eds.). *Theory of Society*, 1. New York Free Press, p. 30-79.
- Parson, R. J. (1991). Empowerment: Purpose and Practice Principle in Social Work. *Social Work with Groups*, 14(2), 7-21.
- Patel, L. (2007). A cross-national study on civic service and volunteering in South Africa, *Journal of Social Development in Africa* 21, 7-23.
- Penrose, E. T. (1959). *The Theory of the Growth of the Firm*. Oxford University Press: Oxford, UK.
- Perkins, D. D. and Zimmerman, M. A. (1995), Empowerment theory, research, and application. *American Journal of Community Psychology*, 23: 569–579. doi:10.1007/BF02506982
- Pfeffer J, Salancik GR. 1978. The External Control of Organizations: A Resource Dependence Perspective. Harper & Row: New York.
- Phil, N., Megan, H., & David, P. (2012). Leadership performance is significant to project success or failure: a critical analysis. *International Journal of productivity and performance management*, 62 (2): 208.
- Phillips, K. W., Liljenquist., K. A., & Neale, M. A. (2009). Is the pain worth the gain? The advantages and liabilities of agreeing with socially distinct newcomers. *Personality and Social Psychology Bulletin* 35 (3): 336–350.
- Phillips, K. W., & Loyd, D. L. (2006). When surface and deep level diversity collide: the effects on dissenting group members. *Organizational Behavior and Human Decision Processes* 99: 143–160.
- Pitt, M. M. & Khandker, S. R. (1998). The impact of Group-based Credit Programs on Poor Hoseholds in Bangladesh: Does Gender of participants matter? *Journal of Political Economy*, 106(5), 958-996.
- Protaeu, L. and Wolff, F. C. (2008) On the relational motive for volunteer work, Journal of Economic Psychology 23, 314-35
- Putman, R. D (2007). E Pluribus Unum: Diversity and Community in the twenty-first century the 2006 Johan Skytte Prize Lecture. *Scandinavian Political Studies*, 30(2), 137-174.
- Putman, R. D., Leonardi, R., and Nanetti, R. Y. (1994). *Making Democracy Work: Civic Tradition in Modern Italy*. Princeton University Press.

- Purushothaman, S. (1999) *The Empowerment of Women in India*, Sage Publications, New Delhi.
- Radhakrishna, R. Martin, M. (1999). Program Evaluation and Accountability Training Needs of Extension Agents. Journal of Extension [On-line], 37 (3), 3RIBI. Available at: http://www.joe.org/joe/1999june/rbl.php (Retrieved on April 2011).
- Raeburn, J. (1993). How effective is strengthening community action as a strategy for health promotion? *Participation, 3.* Toronto: University of Toronto.
- Ramle bin Kasim, P. (2012). Contribution of Group Dynamics Factors to Technology Adoption among Malaysian Cocoa Farmer Clusters. PhD thesis, university Putra Malaysia (Unpublished).
- Ranft, A. L., & Lord, M. D. (2000) Acquiring new knowledge: the role of retaining human capital in acquisitions of high-tech firms. *Journal of High Technology Management Research* 11(2): 295–319.
- Ranft, A. L., & Lord, M. D. (2002) Acquiring new technologies and capabilities: a grounded model of acquisition implementation. *Organization Science* 13(4): 420–441.
- Raoprasert, T., & Islam, S. M. (2010) Methodology, Research Process, and Computer Programs *Designing an Efficient Management System* (pp. 63-94): Springer.
- Rappaport, J. (1981). In praise of paradox: a social policy of empowerment over prevention. *American Journal of Community Psychology*, 9: 1-25.
- Rappaport, J. (1984). Studies in empowerment: Introduction to the issue. Prevention in Human Services, 3: 1-7.
- Rappaport, J. (1985). The power of empowerment language. Social Policy, 16:2:15-21.
- Reynolds, L. (2012) Mobile Phone Technology Improves farmer's Fortunes in Uganda. {Online} at http://www.ictinagriculture.org/ictinag/sites/files page 145, retrieved on 21st, April 2015
- Richard, O. C., Barnett, T., Dwyer, S., & Chadwick, K. (2004). Cultural diversity in management, firm performance, and the moderating role of entrepreneurial orientation dimensions. *Academy of Management Journal* 47(2): 255–266.
- Rissel, C. (1994). Empowerment: The holy grail of health promotion. *Health Promotion International*, *9*(1): 39-47.
- Robbins, C. J., Bradley, E. H., & Spicer, M. (2001). Developing leadership in healthcare administration: A competency assessment tool. *Journal of Healthcare Management*, 46(3): 188-199.

- Robert, T. G., Dooley, K. E., Harlin, J. F., and Murphey, T. P., (2007). Competencies and traits of successful agriculture science teachers. *Journal of Career and Technical Education*, 22(2): 6-17.
- Rogers, E. M. (2003). *Diffusion of Innovations*. (5<sup>th</sup> Ed.). New York, NY: The Free Press.
- Rojas, M. (1994). African Postcolonial Literature in English. Online at www.postcolonialweb.org/nigeria/precolwom
- Rosenbaum, J. E. (1979). Tournament mobility: career patterns in a corporation. *Administrative Science Quarterly* 24: 220–241.
- Rosener, J. B. (1995). America's Competitive Secret: Utilizing Women as a Management Strategy. Oxford University Press: New York.
- Rouse, J. (1996). Empowering Zambian rural women through small farmer groups Development Department of FAO. Online material available at http://www.fao.org/waicen/faoinfo
- Ryan, R. M., Mims, V., & Koestner, R. (1983). Relation of reward contingency and interpersonal context to intrinsic motivation: a review and test using cognitive evaluation theory. *Journal of Personality and Social Psychology* 45(4): 736–750.
- Safiya, D. K. (2011). Skill Acquisition Capacity Building and Women Economic Empowerment: A Case Study of Women Education Center, Birnin-Kebbi.
- Sambo, A. A. (2008). Research Methods in Education. Lagos. Sterling-Horden Publishers (Nig.) Ltd.
- Sambo, A. A. (2010). *Statistics in Educational Research*. Sterling-Horden Publishers (Nig) Ltd.
- Sambangi, D. (2009). Self Help Group as an Effective and Doable Approach to Women Empowerment in India, Policy Preview, UNICEF Program, retrieved on 20<sup>th</sup>, September, 2014, from http://www.articlesbace.com/womensissue-articles/selfhelpgroup-as-an-empowerment-and-doable-approach-to-empower-womenindia.1451850.
- Sandra, G. R., Robert. A., and Rosenheck, M. D. (2015). Integrating Peer-Provided Services: A Quasi-experimental Study of Recovery Orientation, Confidence, and Empowerment. *Psychiatric Services*, 59 (11).
- Sandhyarani, S. (2015). Self-Help groups and women empowerment: Problems and prospects *International Journal of Applied Research (IJAR)* 1(13), 235-239
- Santosh, D. (2014). A study of Women's Self-help groups (SHGs) and Impact of SHG Participation on Women Empowerment and Livelihood in Lamachaur Village of Nepal. Master thesis unpublished, Norweigien University of Life Sciences.

- Schwartz, S., & Suyemoto, K. (2013) Creating Change from Inside: Youth Development within a Youth Community Organizing Program, *Journal of Community Practice* 41, 341-58.
- Sen, A. (2000). Development as Freedom. New Delhi: Oxford University Press.
- Shah, A. J., Turiman. S., Hamzah, S. R., & Ismail, A. I., (2015). Why youth choose to become volunteers: from the perspective of belief. *Athens Journal of Social Science*, 2(1).
- Sharma, S., Durrand. R. M., & Gur-Arie, O. (1981). Identification and analysis of moderator variables. *Journal of Marketing Research*, 18,291-300.
- Shehu, A. D. (1964). *The History of Nigeria in the Pre-colonial and Colonial Period.* Zaria, ABU Press.
- Shehu, A. D. (1984). The Rise and the fall of Northern Nigeria. Zaria, ABU Press.
- Shettima, B. M (1987) Overview of historical events in Nigeria from 1960-1999, Macmillan Publishers, Ibadan, Nigeria.
- Shi, Z., Zhigang, W., Awokuse, T. O., (2012) Determinants of Producers' Participation in Agricultural Cooperatives: Evidence from Northern China. *Applied Economic Perspectives & Policy*, 34 (1), p167
- Shitu, M. B. & Bichi, A. A. (2011). Teaching competencies needed by extension workers in transferring agricultural technologies to Kano state farmers. *Journal of Agricultural Technology*, 3(4)
- Shitu, M. B. (2012a). The role of extension education in strengthening community empowerment programs in Nigeria. *Journal of Adult education*. 4(6) 26-32.
- Shitu, M. B. (2012b). Learn to live above poverty line: a rural development initiative procedures and techniques. *Journal of Vocational Guidance and Technology*, 2(1).
- Shinn, G. C., & Smith, K. L. (1999). Anticipating roles of the cooperative extension service in 2010: A Delphi technique involving agriculture and natural resource agents and family and consumer science agents in Texas. *Proceedings of the National Agricultural Education Research Conference*. December 11, 1999. Orlando, FL.
- Shrader, C. B., Blackburn, V. B., & Iles, P. (1997). Women in management and firm financial performance: an exploratory study. *Journal of Managerial Issues* 9(3): 355–372.
- Shuaibu, U. (2010). The influence of Agricultural education towards forming solid Self-help groups (SHGs) in Nigeria. *Journal of Agricultural education* (*JOAE*), 1(4), 34-42.

- Shuaibu, U. (2011a). Community Development: focus on the roles of voluntary groups towards member empowerment in agricultural communities. *Journal of Community Development and Adult Education*, 2(1), 123-138.
- Shuaibu, U. (2012) Professional competencies needed by extension agents in three Northern states of Nigeria. *Nigerian Journal of Rural Extension and Development*, 2(5), 168-174.
- Sinha, F. (2006). Self-help groups in India: A study of the lights and shades. Noida and Hyderabad: APMAS and EDA Rural Systems. *Social Change*, 11, 28-36.
- Skills You Need (SYD) (2014). Online training manual on group formation, management and evaluation,
- Solomon, B. B. (1976). *Black empowerment: Social work in oppressed communities*. New York: Columbia University Press.
- Standard & Poor's (2010). *S* & *P* Composite 15 http:www.standardandpoors.com/indices/sp-composite-1500/en/us/?index Id=spusa-15-usduf-p-us— (18 November, 2014).
- Stinchcombe, A. L. (1965). *Organizations and social structure*. In Handbook of Organizations, March JG (ed). Rand-McNally: Chicago, IL; 142–193.
- Stone, B.G. & Bieber, S. (1997). Competencies: A new language for our work. *Journal of Extension*, 35 (1).
- Stone, B. G. & Coppernoll, S. (2002). Texas Cooperative Extension, Texas A&M University System Competency Model. Retrieved May 30, 2012 from http://extensionlearning.tamu.edu/competency\_model.pdf
- Suguna, B. (2006). *Empowerment of Rural women through Self-help Groups*. New Delhi: Discovery publishing House.
- Sulemana, M. & Ngah, I. (2012) Participatory Planning: Ending Controversies. European Journal of Social Sciences, 28 (1), 24-34
- Suandi, T. (2014). DCE 5900 Research Methods Lecture. Department of Professional Development and Continuing Education, Faculty of Educational Studies, Universiti Putra Malaysia.
- Suzi, N. (2016). *Self-help Groups and Micro Credits Management by Women*. New Delhi: Discovery Publishing House. 37 168.
- Swain, R. B. & Varghese, A. (2009). Does Self Help Group Participation lead to Assets Creation? *World Development*, 37(10), 1674-1682.
- Swanson, B. J. (2007). Impact of Natural and Artificial Barriers to Dispersal on the Population Structure of Bobcats. *The Journal of Wildlife Management*, 71: 96–102. Doi: 10.2193/2005-563.

- Swift, C. & Levin, G. (1987). Empowerment: An emerging mental health technology. Journal of Primary Prevention, 8(1-2): 71-94.
- Tabachnick, B. G., & Fidell, L. S. (2007). Using multivariate statistics, 5th. *Needham Height, MA: Allyn & Bacon*.
- Tahseen, J. & Rasheed, S. V. (2013). Gender-Sensitive Approaches to Extension Programme Design. *Journal of Agricultural Education and Extension*, 19(5), 469-485 [Online] at http://dx.doi.org/10.1080/1389224X.2013.817345
- Tengland, P. A. (2007). Empowerment and Performance in Self-help: A goal and Means for Health Promotion. *Medicine, Health Care and Philosophy*, 10(2), 197-207.
- Terjesen, S., Sealy, R., & Singh, V. (2009). Women directors on corporate boards: a review and research agenda. *Corporate Governance: An International Review* 17(3): 320–337.
- Texas County Master Gardener Programs. (2001). Annual Reports. Retrieved on March 12, 2015 from http://aggie-horticulture.tamu.edu/mastergd/county.html
- Toseland, R. W. & Rivas, R. F. (2005). *An Introduction to Group Work Practice*. 5<sup>th</sup> Edition, Boston: Pearson Education Inc.
- Toseland, R. W., Jones, L. V., & Gellis, Z. D. (2004). Group Dynamics in C. D. Garvin, L. M., Gutierrez & Gallinsky, M. J. (Eds.) Handbook of social work with groups, New York: The Guilford Press.
- Troops, H. A (1959). A research utopia in industrial psychology. *Personnel Psychology*, 12(2), 189-225
- Tsui, A. S., Egan, T. D., & O'Reilly, C. A., (1991). Being different: relational demography and organizational attachment. *Administrative Science Quarterly* 37(4): 549–579.
- Tuckman, B. & Jensen, M. (1977). Stages of Small Group Development. *Group and Organizational Studies*, 2, 419-427.
- Ulschak, F. L. (1983). *Human resource development: The theory and practice of need assessment*. Reston, VA: Reston Publishing Company, Inc. 111-131.
- Umashankar, D. (2006). Women's Empowerment: Effect of Participation in Self-help Groups. Unpublished dissertation of Indian Institute of Management.
- United Nations Volunteer (UNV) (2009). Programming Volunteerism for Development: Guidance Note, February, 2009
- UNDP (1995). Capacity Development for Sustainable Human Development: Conceptual framework and operation signpost. New York: United Nations Development Program

- United States Department of Agriculture (USDA). (2002). Master volunteer programs. Retrieved March 22, 2014 from http://web.aces.uiuc.edu/lvd/mastvolsummary.htm
- UNDP (1995) Capacity Development for Sustainable Human Development: Conceptual framework and operation signpost. New York: United Nations Development Program
- UNDP (2015) Working Document on Gender in equality: Does Disparity Change Affect Performance? Available at http://hdr.undp.org/en/content/gender-inequality-index-gii
- UNESCO (2004). Annual Report UNESCO, United Nations Educational Scientific and Cultural Organization.
- Uzuagulu, A. E. (2009). Skill development in vocational and technology education: proceedings of 9th National conference on STE for the millennium Development Goals FCE (T) Umunze (22-25th September).
- Van Knippenberg, D., De Dreu, C. K. W., & Homan, A. C. (2004). Work group diversity and group performance: an integrative model and research agenda. *Journal of Applied Psychology* 89(6): 1008–1022.
- Velicer, W. F. (1972). The moderator variable viewed as heterogeneous regression. Journal of Applied Psychology, 56, 266-269.
- Vida, A. B. (2011). Empowerment of Women through Participation in Self Help Groups in the Kumasi metropolis, University of Science and Technology, Kumasi, Ghana
- Vines, C.A. & Anderson, M.A. (Eds.) (1976). *Heritage horizons: Extension commitment to the people*. Madison, Wisconsin: Journal of Extension.
- Vinyard, S.E. (1993). Megatrends and volunteerism: Mapping the future of volunteer programs. Downers Grove, IL: Heritage Arts Publishing.
- Wallerstein, N. and Bernstein, E. (1988). Empowerment education; Freire's ideas adapted to health education, *Health Education Quarterly*, 15(4): 171-186.
- Wallerstein, N. (1992) Powerlessness, Empowerment and Health: Implications for Health Promotion Programs, *American Journal of Health Promotion*, 6: 197–205
- Wang, J., & Wang, X. (2012) Structural equation modeling: Applications using *Mplus*: John Wiley & Sons.
- Waraegsisi, B. (1995) Influence of Group Dynamics Technology Transfer Effectiveness among members and non-members of Soya Bean growers in Chiangmai, Thailand. PhD thesis Unpublished.

- Ward, J. (1987). Community development with marginal people: the role of conflict. *Community Development Journal*, 22: 18-27.
- William, B. L. (1996) Research, Extension, and User Partnerships: Models for Collaboration and Strategies for Change. *Journal of Agriculture and Human Values*. 13(2)
- Wimmer, Roger D. & Dominick, Joseph R. (1987). *Mass media Second edition*. Belmont, California; Wadsworth Publishing Company
- Wernerfelt, B., & Montgomery, C. A. (1988). Tobin's Q and the importance of focus in firm performance. *American Economic Review* 78(1): 246–250.
- Westphal, J. D., & Milton, L. P. (2000). How experience and network ties affect the influence of demographic minorities on corporate boards. *Administrative Science Quarterly* 45(2): 366–398.
- Westphal, J. D., & Zajac, E. J. (1994). Substance and symbolism in CEOs' long-term incentive plans. *Administrative Science Quarterly* 39(3): 367–390.
- Wiersema, M. F., & Bantel, K. A. (1992). Top management team demography and corporate strategic change. *Academy of Management Journal* 35(1): 91–121.
- Wilcox, D. (1999). Community Participation and Empowerment: Putting Theory and PracticeHttp://www.globenet.org/horizonlocal/partnership/Wilcox html
- Wilson, P. (1996). Empowerment: Community economic development from the inside out. *Urban Studies*, 33(4-5), 617-630.
- Womenomics. (2009). *Transformational Change Driven from the Top.* http://www.women-omics.com/537-0- michel-landel-ceo-sodexo.html.
- Woolcock, M. & Narayan, D. (2000). Social Capital: Implications for Development Theory, Research and Policy. *World Bank research Observer*, 15(2), 225-249.
- World Bank (1996). The World Bank Participation Sourcebook, http://www.worldbank.org/wbi/sourcebook/isbintr e.pdf, retrieved on 20th March, 2013
- World Bank. (2000). Engendering Development (Draft for Consultation.).

  Development Research Group / Poverty Reduction and Economic Management Network, World Bank.
- World Bank. (2002). Empowerment and poverty reduction: a sourcebook. World Bank.
- World Bank, FAO, & IFAD (2008). *Gender in Agriculture Source Book.* Washington DC: The
- World Bank, (2008). Operational directives. The World Bank Washington: DC

- World Bank., FAO., & IFAD (2010). Global Poverty outlook in relation to empowerment through Agricultural Development. The World Bank. Washington: DC
- Wuthnow, R. (1991). Between States and Markets: The Voluntary Sector in Comparative Perspective, Princeton University Press, 1991.
- Xu, Q. (2007). Community participation in urban China: identifying mobilization factors. *Nonprofit and Voluntary Sector Quarterly*, 36(4), 622-642.
- Yadav, A. K. (2011). Restoring soil health, fertility and sustainability in Indian Agricultural soils. In: National symposium cum brainstorming workshop on organic agriculture, CSKHPKV, Palampur, India held on April 19-20, 2011
- Yahaya, A. L. (1999). Women Empowerment in Nigeria, Problems, Prospects and Implications, *The Counselor*. 17 (1): 132-143.
- Zainudin, A. (2012a). *Structural Equation Modeling using Amos Graphics*. 1<sup>st</sup> edition, Shah Alam: Universiti Teknologi MARA Publication Centre (UPENA)
- Zainudin, A. (2012b). Research methodology for Business and Social Sciences. Shah Alam: Universiti Teknologi MARA Publication Centre (UPENA)
- Zainudin, A. (2015). *Structural Equation Modeling using Amos Graphics Made Easy*. Shah Alam: Universiti Teknologi MARA Publication Centre (UPENA)
- Zakir, H., Diganta, M., & Mousomi, D. (2013). Are women self-help group members economically more empowered in left-run municipalities? *Development in Practice*, 23(1), 107-122. Available at http://dx.doi.org/10.1080/09614524.2013.750644.
- Zander, A. (183). Making Groups effective. San Francisco, CA: Jossey-Bass
- Zhang, X, & Bartol, K. M. (2010). Linking empowering leadership and employee creativity: the influence of psychological empowerment, intrinsic motivation, and creative process management. *Academy of Management Journal* 53(1): 107–128.
- Zhou, M. and Bankston, C. L. (1994). Social Capital and the Adaptation of the Second Generation: The Case of Vietnamese Youth in New Orleans. *International Migration Review*, 18 (4): 821-845.
- Zikmund, W. G., Babin, B. J., Carr, J. C., & Griffin, M. (2009). *Business Research Methods* (8<sup>th</sup> Ed.). USA: South-Western College Publishing.
- Zimmerman, M.A. (1984). Taking aim on empowerment research: On the distinction between individual and psychological conceptions. American Journal of Community Psychology, 18(1), 169-177.

- Zimmerman, M. (1990a). Toward a theory of learned hopefulness: A structural model analysis of participation and empowerment. Journal of Research in Personality, 24, 71-86.
- Zimmerman, M. (1990b). Taking aim at empowerment research: On the distinction between individual and psychological conceptions. American Journal of Community Psychology, 18, 169-177.
- Zimmerman, M. & Rappaport, J. (1988). "Citizen Participation, Perceived Control and Psychological Empowerment", *American Journal Community Psychology*, 16 (5), 725-750.
- Zimmerman, M.A. and Zahniser, J.H. (1991) Refinements of sphere-specific measures of perceived control: development of a sociopolitical control scale. Journal of Community Psychology, 19, 189–204.
- Zimmerman, M. A., Israel, B. A., Schulz, A., & Checkoway, B. (1992). Further explorations in empowerment theory: An empirical analysis of psychological empowerment. *American Journal of Community Psychology*, 20(6):707-727.
- Zimmerman, M. A. (1995). Psychological Empowerment: Issues and Illustrations 1, *American journal of community psychology* 23(2): 581-99.
- Zimmerman, M. A., & Warschausky, S. (1998). Empowerment theory for rehabilitation research: Conceptual and methodological issues. *Rehabilitation Psychology*, 43(1), 3.
- Zimmerman, M. A. & Perkins, U. (1995) *Handbook of community Psychology*, pp 43-63 http://link.springer.com/chapter/10.1007%2F978-1-4615-4193-6\_2
- Zimmerman, M.A. (2000). Empowerment Theory: Psychological, Organizational and Community Levels of Analysis. "Handbook of Community Psychology," 43–63.
- Zeldin, S., Petrokubi, J., Camino, L., & Skolaski, J. (2009) Strengthening Communities Through Youth Participation, Lessons Learned from the ACT for Youth Initiative Youth Participation: ACT For Youth Center of Excellence
- Zucker, L. G. (1983). *Organizations as institutions*. In Research in the Sociology of Organizations, Bacharach SB (ed). JAI Press: Greenwich, CT; 1–42