

# **UNIVERSITI PUTRA MALAYSIA**

MODERATING EFFECT OF WORK EXPERIENCE ON RELATIONSHIPS BETWEEN PREDICTORS AND EMPLOYABILITY AMONG ENGINEERING STUDENTS IN NIGERIAN POLYTECHNICS

**OGUCHE INNOCENT OJONUGWA** 

FPP 2015 28



### MODERATING EFFECT OF WORK EXPERIENCE ON RELATIONSHIPS BETWEEN PREDICTORS AND EMPLOYABILITY AMONG ENGINEERING STUDENTS IN NIGERIAN POLYTECHNICS



Thesis Submitted to the School of Graduate Studies, Universiti Putra Malaysia, in Fulfilment of the Requirement for Doctor of Philosophy

October 2015

All material contained within the thesis, including without limitation text, logos, icons, photographs and all other artwork, is copyright material of Universiti Putra Malaysia unless otherwise stated. Use may be made of any material contained within the thesis for non-commercial purposes from the copyright holder. Commercial use of material may only be made with the express, prior, written permission of Universisti Putra Malaysia.

Copyright © Universiti Putra Malaysia



## DEDICATION

To my lovely wife Mary, for her love, patience and wholehearted support. My lovely children Praise, Rehoboth, Peace, Salem, Osmond and Godsdelight. My beloved parents.



 $(\mathbf{G})$ 

Abstract of thesis presented to the Senate of Universiti Putra Malaysia in Fulfilment of the requirement for award of the Degree of Doctor of Philosophy

#### MODERATING EFFECT OF WORK EXPERIENCE ON THE RELATIONSHIP BETWEEN PREDICTORS AND EMPLOYABILITY AMONG ENGINEERING STUDENTS IN NIGERIAN POLYTECHNICS

By

#### **OGUCHE INNOCENT OJONUGWA**

#### October 2015

#### Chairman : Associate Professor Ramlah Hamzah PhD Faculty : Educational Studies

Polytechnic is one of the Technical and Vocational Education (TVET) institutions in Nigeria accounting for over 472,000 graduates annually with an annual 20% increase. As the number of Nigerian Polytechnic graduates rise significantly, unemployment rate also increases. The need for polytechnic engineering students to acquire employability skills that will make them marketable and be gainfully employed and fit into the 21st century workforce cannot be over emphasized. In the face of increasing unemployment partly due to decreasing employability skills among Nigeria polytechnic engineering students, many graduates of Nigeria polytechnic have a dwindled confidence of gaining needed employment after graduation. Employability is seen as a construct interrelating to social factors and the individual skills. The study determined the level of employability, basic job performance skills, self-efficacy and subject understanding among engineering students in Nigerian Polytechnics. It further explores the relationship within predictors of employability among engineering students in Nigerian Polytechnics thereby, investigates the dimensionality of the relationships between contributors of employability among engineering students in Nigerian Polytechnics and finally sorts to find out the strength of predictors by investigating the moderating effect of work experience on the relationship between the predictors of employability among engineering students in the Nigerian Polytechnics.

Data were obtained from 465 polytechnic engineering students in Nigeria using a simple random sampling to select 5 polytechnics from the north central geopolitical zone and cluster sampling approach to select the 465 students used for the study. The data were analyzed statistically using descriptive and inferential analysis (factor analysis and structural equation modelling). The results of the study revealed that Basic job performance skills, Self-efficacy and Subject understanding had significant effect on employability. Subject understanding having the highest significant effect on employability thus, the most significant predictor of employability followed by basic job performance skills. The last predictor of employability from the study is self-efficacy. The study reveal that five dimensions of basic job performance skills is foundation skills subscale and competency (system technology) followed by competency skill-management, basic skill, and thinking skill. Five dimensions of self-efficacy also



emerged in the study. The most important dimension of self-efficacy is goal selection and planning followed by problem solving, self-appraisal, and occupational information. Furthermore, six dimensions of subject understanding emerged in this study, the most important dimension in subject understanding is application and practice, followed by system approach, engineering discipline, science and practice, professionalism, and problem solving.

Finally, three dimensions of employability emerged in this study. The most important dimension for employability is marketability, followed by job retention, and lastly job seeking duration. The research findings further revealed the moderating effect of work experience on the relationship between the IVs and the DV. The results shows that low and high work experience had a positive significant effect on employability except for self-efficacy which had a positive but no significant effect on employability. The implication is that work experience strengthens basic job performance skills, and self-confidence of polytechnic students in Nigerian polytechnic giving them a better chance of being employed in the labor market.

Based on the findings, it was suggested that authorities in charge of Nigerian education sector should put in place appropriate policy thrust to enhance delivery of quality education that will facilitate acquisition of skills necessary for employment of polytechnic engineering graduates. Curriculum development in line with the global best practice, including training of academic staffs that could ensure the acquisition of basic job performance skills, subject understanding and self-efficacy of polytechnic engineering students should be put in place.

Abstrak tesis yang dikemukakan kepada Senat Universiti Putra Malaysia sebagai memenuhi keperiuan untuk Ijazah Doktor Falsafah

### KESAN MODERASI PENGALAMAN KERJA TERHADAP HUBUNGAN DI ANTARA PERAMAL DAN KEBOLEHKERJAAN DALAM KALANGAN PELAJAR POLITEKNIK KEJURUTERAAN DI NIGERIA

Oleh

#### **OGUCHE OJONUGWA INNOCENT**

#### Oktober 2015

### Pengerusi : Profesor Madya Ramlah Hamzah PhD Fakulti : Pengajian Pendidikan

Politeknik adalah salah satu institusi Pendidikan Teknik dan Vokasional (TVET) di Nigeria. Setiap tahun lebih daripada 472,000 pelajar yang menamatkan pengajian dari institusi berkenaan dengan pertambahan 20% setiap tahun. Kadar pengangguran graduan meningkat, apabila bilangan graduan Politeknik ini meningkat dengan ketara. Oleh itu, kajian ini memfokus kepada terdapat keperluan pelajar kejuruteraan politeknik untuk memperoleh kemahiran kebolehkerjaan untuk membolehkan mereka memenuhi tenaga kerja abad ke-21. Dalam menghadapi peningkatan pengangguran disebabkan oleh kurang kemahiran kebolehkerjaan dalam kalangan Nigeria pelajar kejuruteraan politeknik, ramai graduan Nigeria politeknik berasa kurang yakin untuk mendapatkan pekerjaan selepas tamat pengajian. Kebolehkerjaan adalah atu konstruk yang saling berkaitan dengan faktor sosial dan kemahiran individu. Kajian ini cuba menentukan kebolehkerjaan, kemahiran asas perfomans kerja, efikasi kendiri dan kefahaman subjek dalam kalangan pelajar kejuruteraan politeknik di Nigeria. Kajian ini seterusnya meneroka hubungan di antara peramal kebolehkerjaan dalam kalangan dengan menentukan kedimensian hubungan antara pelajar. penyumbang kebolehkerjaan dalam kalangan pelajar kejuruteraan di Politeknik Nigeria dan akhirnya menentukan kekuatan peramal dengan menentukan kesan moderasi pengalaman kerja terhadap hubungan di antara peramal kebolehkerjaan dalam kalangan pelajar kejuruteraan di Politeknik Nigeria.

Kajian ini melibatkan 465 pelajar kejuruteraan politeknik di Nigeria dengan menggunakan persampelan rawak mudah untuk memilih lima buah politeknik dari zon geopolitik utara tengah, pendekatan kluster persampelan digunakan untuk memilih pelajar. Data dianalisis menggunakan statistik deskriptif dan inferensi (analisis faktor dan pemodelan persamaan struktur). Keputusan kajian menunjukkan bahawa kemahiran asas perfomans kerja, efikasi kendiri dan kefahaman subjek mempunyai kesan yang signifikan ke atas kebolehkerjaan. Kefahaman subjek yang mempunyai kesan signifikan yang paling tinggi ke atas kebolehkerjaan dan merupakan peramal yang paling penting kebolehkerjaan diikuti oleh kemahiran asas perfomans kerja. Peramal terakhir kebolehkerjaan adalah efikasi kendiri. Kajian ini mendedahkan bahawa lima dimensi kemahiran asas perfomans kerja. Dimensi yang paling penting dalam kemahiran asas perfomans kerja adalah subskala kemahiran asas dan kecekapan



(teknologi sistem) diikuti dengan kompetensi kemahiran pengurusan, kemahiran asas, dan kemahiran berfikir. Lima dimensi efikasi kendiri juga muncul dalam kajian ini. Dimensi yang paling penting dalam efikasi kendiri adalah pilihan matlamat dan perancangan diikuti dengan penyelesaian masalah, penilaian diri, dan maklumat pekerjaan. Selain itu, enam dimensi kefahaman subjek pemahaman muncul dalam kajian ini, dimensi yang paling penting dalam kefahaman subjek adalah aplikasi dan praktis, diikuti dengan penyelesaian masalah. Akhir sekali, tiga dimensi kebolehkerjaan muncul dalam kajian ini. Dimensi yang paling penting kebolehkerjaan adalah kebolehpasaran, diikuti dengan retensi kerja, dan tempoh mendapat pekerjaan.

Dapatan kajian menunjukkan kesan moderasi pengalaman kerja terhadap hubungan di antara pembolehubah bebas (IV) dan pembolehubah sandar (DV). Keputusan menunjukkan pengalaman kerja rendah dan tinggi mempunyai kesan signifikan dan positif terhadap kebolehkerjaan kecuali efikasi kendiri yang mempunyai kesan positif tetapi tidak signifikan terhadap kebolehkerjaan. Implikasi kajian ialah pengalaman kerja menguatkan kemahiran asas perfomans kerja dan keyakinan pelajar politeknik di Nigeria di mana memberi peluang yang lebih luas untuk mendapatkan perkerjaan.

Berdasarkan kajian ini, dicadangkan bahawa pihak berkuasa yang bertanggungjawab bagi sektor pendidikan Nigeria perlu mewujudkan dasar yang bersesuaian teras bagi meningkatkan penyampaian pendidikan berkualiti yang akan memudahkan pemerolehan kemahiran yang diperlukan bagi pekerjaan graduan kejuruteraan politeknik. Pembangunan kurikulum selaras dengan amalan terbaik global, termasuk latihan kakitangan akademik yang dapat menjamin pemerolehan kemahiran asas perfomans kerja, kefahaman subjek dan efikasi kendiri pelajar kejuruteraan politeknik.

#### ACKNOWLEDGEMENTS

First and foremost, my profound gratitude goes to the almighty God, who in His grace and mercy has made me who I am. The realization of this work is not an accomplishment of my own without God. As a result I would like to convey sincere words of thanks and appreciation God and to all who have been of special importance to me at all stages of this work.

To my supervisor Assoc. Prof .Dr. Ramlah Hamzah who has given me her indispensable help and support. I thank her for giving me the benefit of taping from her vast wealth of knowledge, experience and expertise. I wish to also extend my thanks to Professor Dr. AB Rahim Bakar for his guidance and constant support throughout the process of this research work and for sharing with me his wealth of knowledge. Furthermore I remain grateful to Assoc. Prof. Dr. Abdullah Rashid for his careful attention to details, critical thinking and proving valuable comments which have improved this work greatly. To these three (my supervisory committee) I say a sincere Terima Kasih.

Special thanks goes to staff of the faculty of educational studies for dedicated training of their students, great ideas and insight in making research interesting. I owe my gratitude to Assoc. Prof. Dr. Mohd Ibrahim Nazri and Dr. Soaib Asimiran who out of their tight schedule took out time to validate my questionnaire. My profound gratitude goes to graduate friends especially Dr. Bello Yekinni who is constantly reminding, checking, and prove-reading my work. I remain grateful to my friends and colleagues Dr. Robert Akor, Amos Ebenehi and Peter Aiyelabowo. I must say a big thank you for the warm fellowship and support throughout my study. I also owe a great debt of gratitude to Pastor. Prof Emina Osita Micheal and Pastor and Mrs Uviovo Christopher and all members of the Charismatic Renewal Ministries Malaysia. My gratitude also to members of the Charismatic Renewal Ministries Ankpa who have always backed me up with prayers.

Most of all to my wonderful wife and friend Mary Ojone and our lovely children Praise, Rehoboth, Peace, Salem, Osmond and Godsdelight who stood by me through this time of study far away from home. My infinite love and heartfelt appreciation cannot be described by words for being very understanding and supportive throughout this period. To my precious parents Sir Boniface Oguche and Lady Christiana Oguche for inculcating in me the importance of education, i remain ever grateful and thank you for lifting me up in your prayers. Your labour of love will not go unrewarded. Not forgetting my Brothers and Sisters John, Vincent, Mary, Lucy, Agatha, Patricia, Grace, Joseph and their families. Thank you for being very supportive of me. These important people in my life have given me the strength and inspiration that I need to complete this research work.

Thank you all.

This thesis was submitted to the Senate of the Universiti Putra Malaysia and has been accepted as fulfilment of the requirement for the degree of Doctor of Philosophy. The members of the Supervisory Committee were as follows:

### Ramlah Hamah, PhD

Associate Professor Faculty of Educational Studies Universiti Putra Malaysia (Chairman)

#### AB Rahim Bakar, PhD Professor Faculty of Educational Studies Universiti Putra Malaysia (Member)

### Abdullah Mat Rashid, PhD

Associate Professor Faculty of Educational Studies Universiti Putra Malaysia (Member)

# **BUJANG BIN KIM HUAT, PhD**

Professor and Deputy Dean School of Graduate Studies Universiti Putra Malaysia

Date:

### **Declaration by Members of Supervisory Committee**

This is to confirm that:

Supervisory Committee:

- the research conducted and the writing of this thesis was under our supervision;
- supervision responsibilities as stated in the Universiti Putra Malaysia (Graduate Studies) Rules 2003 (Revision 2012-2013) were adhered to.

Signature: Name of Chairman of Supervisory Committee:	Ramlah Hamah, PhD
Signature: Name of Member of Supervisory Committee:	AB Rahim Bakar, PhD
Signature: Name of Member of	

Abdullah Mat Rashid

PhD

# TABLE OF CONTENTS

ABSTRACT

Page

i

	LEDGMENTS	iii v
APPROVA		vi
DECLERA		viii
LIST OF 1		xiv
LIST OF F	ABBREVIATION	xvi xvii
LIST OF A	ADDRE VIA HON	XVII
CHAPTER	t i	
	ROCUCTION	1
1.1	Overview	1
1.2	Brief Profile of Nigeria and Her Educational System	2 5
1.3	Statement of the problem	
1.4	Objective of the Study	6
1.5	Hypotheses	6
1.6	Significance of the Study	6
	1.6.1 Strategic Decision Makers in Nigerian Education Sector	6
	1.6.2 Strategic Decisions / Policy Makers in Government	7
	1.6.3 Human Resources Recruitment Practitioners	7
	1.6.4 Parents and Guardians around the World	7
	1.6.5 Theoretical Relevance	8
1.7	Limitation	8
1.8	Delimitation	8
1.9	Definition of terms	9
	1.9.1 Employability	9
	1.9.2 Basic Job Performance Skills	9
	1.9.3 Subject Understanding	9
	1.9.4 Self-efficacy	9
	1.9.5 Work Experience	10
	ERATURE REVIEW	11
2.1	Introduction	11
2.2		11
2.3	The Role of Polytechnics in Technical and Vocational	11
	Education in Nigeria	
2.4	Importance of Vocational and Technical Education in Nigeria	12
2.5	Technical and Vocational Education and the Changing	14
	Workplace in Nigeria	
2.6	The Nigerian Workplace	14
2.7	The modern workplace	15
2.8	Employability	17
2.9	Employability Skills	18
2.10		22
	2.10.1 Human Capital Theory	22

2.11	Secretary's Commission on Achieving Necessary Skills Report (SCAN)	25
2.12	Malaysia Engineering Employability Skills (MEES)	25
2.12	Polytechnic Education in Nigeria	29 29
2.13	Related Empirical Studies	30
2.14 2.15		30
2.13	Approaches to Identification of Employable Engineering Skills.	
	2.15.1 Competency Based Approach	33
	2.15.2 Job Analysis	34
	2.15.3 Purpose of Job Analysis	34
	2.15.4 Aspects of job Analyzed	35
	2.15.5 Occupational Analysis Approach	35
	2.15.6 Modular Approach	35
	2.15.6 Task Analysis Approach	37
2.16	General Personal Attribute Skills in Engineering for Enhancing Employability of Polytechnic Students	38
2.17	Managerial Skills in Engineering for Enhancing Employability of Polytechnic Graduates	39
2.18	Communication Skills in Engineering for Enhancing	40
2.10	Employability of Polytechnic Students	10
2.19	Implication for Employability	41
2.19		41
2.20	Work experience	42
2.21	Employability Models	45
2.22	2.22.1 Classic DOTS Model	45
	2.22.1 Classic DOTS Model 2.22.2 The USEM Model of Employability	45 46
2.22	2.22.3 The CareerEDGE model of Graduate Employability	47
2.23	Conceptual Framework	51
2.24	Summary of Literature Review.	54
3 MET	HODOLOGY	55
3.1	Introduction	55
3.2	Design of the study	55
3.3	Area of the study	55
3.4	Population of the study	57
3.5	Sample Size	59
3.6	Sampling Technique	60
3.7	Instrument for Data Collection	62
3.8	Validation of the Instrumen	63
3.0	Pilot Study and Reliability of the Instrument	64
3.10	Method of Data Collection	
		65
3.11	Method of Data Analysis	65 65
	3.11.1 Multi Group Analysis	
	3.11.2 Data Screening / Multivariate Assumptions	66
	3.11.3 Psychometric Property of Predictors of Employability among Engineering Students in Nigerian Polytechnics	72
	3.11.4 Factor Analysis of Predictors of Employability among Engineering Students in Nigerian Polytechnics	75
3.12	Exploratory Factor Analysis of Dimension of Basic Job	75
3.13	Performance Skills Exploratory Factor Analysis of Dimension of Basic Job	79

		Performance Skills		
	3.14		sis of Dimension of Subject	82
		Understanding	5	
	3.15	Exploratory Factor Analys	sis of Dimension of Subject	85
		Understanding		
	3.16	Confirmatory Factor Anal		88
		3.16.1 Measurement Mo		88
			FA for Basic Job Performance Skills	92
		3.16.3 Second Order CF		93
			A for Subject Understanding	95
	0.17		FA for Employability	95
	3.17	Integrated Measurement N		96
		3.17.1 Convergent Valid		96 08
		3.17.2 Discriminant Val	laity	98
4	DATA	ANALYSIS AND FIND	INGS	99
	4.1	Introduction		99
	4.2	Respondent's Demograph	ic Characteristics	99
		4.2.1 Age		100
		4.2.2 Work experience		100
		4.2.3 Engineering disc		101
		4.2.4 Distribution of re	spondents	101
	4.3	Descriptive Results		101
		4.3.1 Basic Job Perform		101
			b performance skill among	102
			neering students in Nigeria	100
		4.3.3 Self-efficacy		106
		4.3.4 Level of Self-Eff Students in Niger	icacy among Polytechnic Engineering	107
		4.3.5 Subject understar		110
		3	Understanding Among Polytechnic	110
		Engineering Stud		111
	4.4	Employability		115
			Understanding Among Polytechnic	115
		Engineering Stud		
	4.5	Path Analysis	0	118
	4.6	Multi-group Analysis of S	tructural Invariance	121
		4.6.1 Low Work Exper	rience Path Model	121
		4.6.2 High Experience	Path Mode	123
	4.7	Path model comparison		124
	4.8	Hypothesis Testing		125
	CUM			107
)	5.1	MARY AND CONCLUS Summary	UN	127 127
	5.2	Discussion of Findings of	Objective One	127
	5.2 5.3	Discussion of Findings of		128
	5.5	5.3.1 Basic Job Perform		129
		5.3.2 Self-efficacy	hance brins	130
		5.3.3 Subject understar	nding	130
	5.4	Discussion of Findings of		131
	5.5	Discussion of Findings of		132

5

G

5.6	Significant Predictors of Employability	133
5.7	Discussion of Findings of Objective Five	134
5.8	Implications of the Findings	135
	5.8.1 Theoretical Implications	135
	5.8.2 Methodology Implications	136
	5.8.3 Practical Implications	137
5.9	Recommendations	138
5.10	Limitations of the Study	138
5.11	Conclusions	139
		141 159 269 270

G

# LIST OF TABLES

Table		Page
1.1	Global Unemployment and Unemployment Rates in 2007 to 2013	1
2.1	Summary of Changes in Organizational Life	17
2.2	Basic Skills	19
2.3	International Engineering /Attributes Required For Engineering Graduates	27
2.4	Skills grouped into Three Factors	31
3.1	Table for Sample Selection	58
3.2	Distribution of Sample by Proportion	61
3.3	Reliability Test of all subscale	64
3.4	Statistical analysis procedures used for hypothesis testing	65
3.5	Results of Normality Test of all the Variables	67
3.6	Multivariate Normality Test Based on Mahalanobis Distance	69
3.7	Multicollinearity Test Based on Correlation Coefficients	71
3.8	Reliability of Predictors of Employability among Engineering Students in Nigerian Polytechnics	73
3.9b	Overall Item's Measure of Basic Job Performance Skill	76
3.9a	Inter Item Correlations of Basic Job Performance Skill of Engineering Students in Nigerian Polytechnics	77
3.9c	Measures of Dimension Basic Joob Performance Skills among Engineering Students in Nigerian Polytechnic	78
3.10a	Overall Item's Measure of Sample Adequacy of Self-efficacy	79
3.10b	Inter Item Correlation Self-efficacy of Engineering Students in Nigerian Polytechnics	80
3.10c	Measures of Dimension Self-efficacy among Engineering Students in Nigerian Polytechnic	81
3.11b	Overall Item's Measure of Sample Adequacy of Subject Understanding	82
3.11a	Inter Item Correlations of Subject Understanding among Engineering Students in Nigerian Polytechnics	83
3.11c	Measures of Dimension Subject Understanding among Enginerering Students in Nigeria Polytechnuics	84

3.12b	Overall Item's Measure of Sample Adequacy of Employability	85
3.12a	Inter Item Correlations of Employability among Engineering Students in Nigerian Polytechnics	86
3.12c	Measures of Employability among Enginerering Students in Nigeria Polytechnuics	87
3.13	Item Analysis During to Fitting Measurement Model	88
3.14	Correlation of Latent Variables and Discriminant Validity	94
3.15	Convergent validity indices based on measurement model	98
3.16	Correlation among all Latent Variable	98
4.1	Frequency distribution of Students demographic characteristics	100
4.2a	Distribution of respondents answer to related items to Basic Job Performance(n=420)	104
4.2b	Level of Basic Job Performance skills (n=420)	106
4.3a	Distribution of respondents answer to related items to Self-efficacy	108
	(n=420)	
4.3b	Level of Self-efficacy	110
4.4a	Distribution of respondents answer to related items to Subject understanding (n=420)	112
4.4b	Level of Subject understanding (n=420)	114
4.5a	Distribution of respondents answer to related items to Employability(n=420)	116
4.5b	Level of Employability (n=420)	118
4.6	List of Hypotheses and Relative Paths	119
4.7	Test of the Total Effects of IVs on Employability	120
4.8	Frequency Distribution of Dichotomized Work Experience	121
4.9	Structural Model among Low Work Experience Group	122
4.10	Test of the Total Effects of IVs on Employability (Low Work Experience Group)	124
4.11	Model Comparison for Structural weights between Low and High Work Experience Group	124
4.12	Comparison between Standardized structural weights for both groups	125
4.13	Testing the Hypothesis	126

xv

# LIST OF FIGURES

r	Igure	Page
1	1 Education System and Qualification Structure in Nigeria	4
2	1 Employment context or marketplace	20
2	2 A Model of Human Capital Theory	23
2	3 Conceptual Model of Education and Human Capital Development	24
2	4 A model of employability-development and employment	44
2	5 Models of Employability development in Undergraduate Business	46
	Education	
2	.6 The CareerEDGE model of Graduate Employability	49
2	7 Conceptual Frame work	53
3	.1 Map of Nigeria showing the six geopolitical zones	56
3	2 Map of Nigeria showing the 36 states	56
3	3 Final Overall Measurement Model Based on all ConstructsSecond order CFA for Basic Job Performance	91
3	4 Second Order CFA Model for Basic Job Performance Skills	92
3	5 Second Order CFA Model for Self-Efficacy	93
3	6 Second Order CFA Model for Subject Understanding4.6.5. Second Order CFA for Employability	95
3	7 Second Order CFA Model for Employability	96
3	8 Integrated Measurement Model Convergent Validity	97
4	1 Overall Path Model without Moderator (Standardized Path Coefficients)	120
4	2 Structural Model among Low Work Experience Group	122
4	3 Structural Model among High Experience Group	123

# LIST OF ABBREVIATIONS

AMOS	- Analysis of Moment Structure		
CFA	- Confirmatory Factor Analysis		
EFA	- Exploratory Factor Analysis		
FRN	- Federal Republic of Nigeria		
HND	- Higher National Diploma		
ILO	- International Labour Organisation		
MEES	- Malaysian Engineering Employability Skills		
NBTE	- National Board for Technical Education		
ND	- National Diploma		
NDE	- National Directorate of Employment		
NYSC	- National Youth Service Corps		
SEM	- Structural Equation Modelling		
CAN	- Secretaries Commission on Achieving Necessary Skills		
TVET	- Technical and Vocational Education in Nigeria		

#### **CHAPTER 1**

#### **INTRODUCTION**

#### 1.1 Background of the study

Unemployment is a negative phenomenon occurring with great intensity around the globe. International Labour Organization (ILO), (2015) reported that unemployment is growing in an uncomfortable proportions. Unemployment is a situation where citizens of a country who are qualified for work and are supposed to be engage in a paid job are not utilized. The Nigerian National Bureau of Statistics describes unemployment as the workforce that are available in labour market who are unable to secure work for at least 39 hours in a week (Central Bank of Nigeria, 2008). Abiodun, (2010) sees unemployment as the fraction of the workforce that are not gainfully employed even when they desire to do so, at a particular time. In the of case Nigeria, unemployment of graduate can be said to be a situation where graduates of tertiary institutions are not able to secure a job even when they are willing to do so after their National Youth Service Corps programme (Akande, 2014). This implies that unemployment is the percentage of the labour force of a country that is looking for a job (Oner, 2012).

Unemployment issues is a global phenomenon, thus, every country around the world experience unemployment situation with each making effort to addressing the situation. The backlog of global unemployment was estimated to stand at 201.5 million in 2013 (ILO, 2015). Of this figure, youth unemployment stood at 73.4 million as at 2013 as shown in Table 1.1 The Table also reported that youth unemployment percentage as at 2013 ranked the highest globally (12.6%), thus, a negative trend, an indication that unemployment issue among youths is a global phenomenon.

	2007	2008	2009	2010	2011	2012p	2013p
Youth Unemployment (millions)	69.9	70.4	75.6	74.0	72.6	72.9	73.4
Adult Unemployment (millions)	99.8	104.4	120.7	120.0	119.7	122.5	128.1
Total Unemployment (millions)	169.7	174.8	196.4	194.0	192.3	195.4	201.5
Youth Unemployment rate (%)	11.5	11.7	12.7	12.5	12.3	12.4	12.6
Adult Unemployment rate (%)	4.0	4.1	4.6	4.5	4.5	4.5	4.6
Total Unemployment rate (%)	5.4	5.5	6.1	6.0	5.9	5.9	6.0
Ratio of Youth–to–Adult Unemployment Rates	2.9	2.9	2.7	2.8	2.8	2.8	2.7

### Table 1.1: Global Unemployment and Unemployment Rates in 2007 to 2013

Source: International Labour Organization (2015). Note: Youth (15–24), Adult (25+) and Total (15+), In the Africa context, the continent of Africa is the second most populous continent on the globe, having the highest concentration of youths (Katebalirwe, 2014). It was reported that up to 70% of Africa's population are under the age of 30 (Katebalirwe, 2014; Voices of Youth, 2014) and majority of this youth population are either unemployed or underemployed. A well planned economy with this size of youth population has the opportunity for growth but can also become a source of instability if youth unemployment are not addressed. The situation in Nigeria is also disturbing, the National Population Commission and ICF Macro, (2009) reveals that almost half of Nigeria population is made up of youth. Awogbenle & Iwuamadi, (2010) affirmed that youth population in Nigeria is currently put at 80 million, representing 60% of the entire population of the country. It was further stressed that 1.6 million of this 80 million are underemployed while 64 million are unemployed. This is a disturbing trends that required urgent solution among the stakeholders in Nigeria. Youth in Nigeria are classified as people within the age bracket of 15 and 34 years (Akande, 2014).

Many countries around the world are making effort to reduce their unemployment rate and Nigeria is not an exception. One of the steps involved in reducing unemployment in Nigeria is the instrument of higher technical based institutions. Bakar, et al., (2013a) observed that there has been worldwide movement in technical educational and labour policies that necessitates technical institutes of higher learning to carry over the responsibility for the employability of their graduates. Research has shown the positive relationship between technical higher education and the labour market (Michael and Tomlinson, 2012), hence, technical higher education is empowered to improve human capital, skill acquisitions and social reproduction of graduates. This assumption would have been more appreciated if Nigerian youths trained in various polytechnics across Nigeria are exempted from this trend of unemployment due to the technical orientation associated with polytechnic education (Ajufo, 2013; Akinyemi et al., 2012).

However, while there is no accurate data on the number of polytechnic graduates who are unemployed in Nigeria, it was estimated that about 159,476 students enrolled for Polytechnic education in 2002 / 2003 academic session and the number increased to 272,038 in 2004/2005, thus, indicating an approximate increase of 59% (Emeka, 2011). Paradoxically, with the increase in polytechnic enrolment rate and subsequent graduate output, unemployment has been on the rising tide and pose a great challenge to Nigeria as a nation (Alabi, 2014; Innocent, 2014; Akinyemi, Ofem, & Ikuenomore, 2012). It was reported that Nigerian Polytechnics produce thousands of Engineering graduates annually with majority of them without a job, (Odinaka, 2013). Another dimension among Engineering graduates from Nigerian polytechnics is the very limited employability skills (Akanmu, 2011) despite the one year industrial work experience programme designed to equip their employability potential. It is in view of the above, this research work seeks to investigate the moderating effect of work experience on the relationship between predictors and employability among engineering students in Nigerian polytechnics.

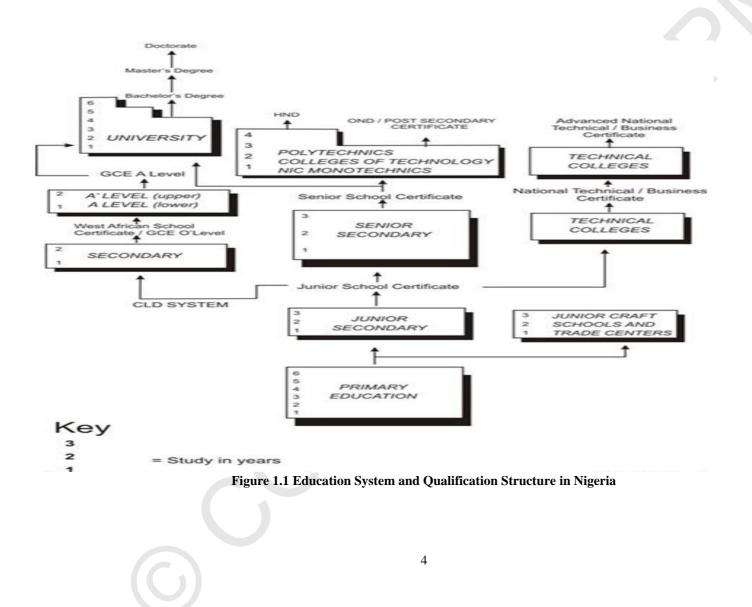
### 1.2 Brief Profile of Nigeria and Her Educational System

Nigeria is a former British colony, located in West Africa. This country is Africa most populous nation and leading oil producer. It is bordered by Benin, Cameroon, Chad, and Niger. The World Factbook, (2015) reported that Nigerian population had risen to

174,507,539. The country has 36 states and a federal capital territory. Geopolitically, the country is zoned into six geopolitical zones known as South-South, North-Central, North-East, South-East, North-West and South-West. The oil nation has slowed down in development due to corruption, inadequate infrastructure, poor economic management, unemployment and poverty (Poverty & Chollet, 2007). The nations industry include crude oil, coal, tin, columbite rubber products , hides and skins, wood, cement, textiles, food products, foot wears, fertilizer, chemicals, printing, steel, ceramics etc. (Okafor, 2007). The three major tribes are Hausa in the north, Yoruba in the southwest and Ibo in the southeast. English is the only approved language both for offices and schools, for reading, writing and speaking.

Education in Nigeria is shared between the three tiers of government, the federal, state and local governments. However the federal ministry of education plays the leadership role by formulation of policies, ensuring implementation, providing good supervision and quality control. In the views of Amaghionyeodiwe & Osinubi, (2006) education in Nigeria is a public enterprise with government playing active participation, it is a vehicle for achieving national development. The local and state government are more directly involved in primary and secondary schools respectively, while the state and federal government are responsible for tertiary institutions. Education in Nigeria is subdivided into 3 sections, basic (9 years), post basic (3years) and tertiary (4-7 years). The tertiary education consists of the university, polytechnic and colleges of education. These sectors provide educational opportunities for undergraduates, graduates, and technical and vocational education as shown in Figure 1.1.

Currently the Nigerian government has put in place reforms and initiatives aimed at reengineering and improving the educational system. To this effect some polytechnics and colleges of education have been upgraded to the status of degree awarding (World Education News & Review, 2011). Work experience is considered as an integral part of the curriculum in polytechnic education in Nigeria, it is viewed as an important link between education and productivity. Central Board of Secondary Education Delhi (2004) pointed out that work experience is an important instrument for the preparation of a students as a self-supporting and productive citizen and as a potent means of social reconstruction and national development. This experience is expected to help the student bridge the gap between theory and practice. In this study the moderating effect of work experience of engineering students in Nigerian polytechnics will be examined to determine wherether or not the relationship between predictors and employability is dependent on work experience.



#### 1.3 Statement of the Problem

Polytechnic education is a technology and science base education which is centred on skill acquisition linking theory and practice (Nairaland Forum, 2005). The nature of training received in the polytechnic by students are expected to equip them with readily employable skills that will enable them fit properly into the available work in the labour market (Lagos State Polytechnic, 2013). Polytechnic education is structured to offer complete practical training in many professional fields. The aim is to make an engineer out of the mechanical student who should be able to distinguish himself with his hands-on application of problem-solving skills. In spite of this skill oriented training, it was estimated that over 150,000 Polytechnic graduates are been turned-out annually into the Nigerian labour market (BusinessDay, 2013; Ibidunni, Falola, Ayodotun, & Olokundun, 2014; Oghenenyoreme & Ikechukwu, 2014) without the corresponding hope of been employed. This implies that that it is not the actual job that may be lacking but the needed skills might not have been acquired.

Nigeria has one of the highest unemployment figures in the world and that graduates of Nigerian Polytechnics had the hardest hit by the menace of unemployment (Afolabi, Yusuf, & Alao, 2014). In a recent study on unemployment among Nigerian youths, it was reported that only one in every 10 Polytechnic engineering graduates get a job in Nigeria (Bassey & Atan, 2012). They further pointed out that a recent report by the National Directorate of Employment (NDE) revealed that in Nigeria over 200,000 Nigerian Polytechnic engineering graduates who completed the National Youth Service Corps (NYSC) in the last five years, remained unemployed. This is despite the one year work experience that is integrated into the polytechnic engineering training programme in Nigeria. The one year industrial training programme is designed to equip the Nigerian engineering students with the required skill, and work experience to enable than fit into the labour market. In view of the above the present study aimed to examine the moderating effect of work experience on the relationship between predictors and employability among engineering students in Nigerian polytechnics.

Various studies had been conducted to examine graduate employability in Nigeria with focus on the university graduate (Leigha, 2014; Bassey & Atan, 2012; Adeyeye, Aina, & Kolapo, 2012). However, studies that focuses on employability of polytechnic engineering students are limited (Philip Consulting, 2014), hence, one of the gaps that call for the present study. Globally, various employability models had been developed to explain skills and personal qualities required by students to get employed, however, models developed to explain employability among Nigerian youths with focuses on the polytechnic engineering students are limited. Thus, another gap to be filled in the present study.

On successful completion of the National Diploma students are expected to proceed on a one year compulsory industrial work experience which is a prerequisite for admission into the Higher National diploma. Empirical work examine the moderating effect of work experience on skills acquired from the polytechnic are limited, this is another gap that need to investigate. In view of the above gaps, the need therefore arises to investigate Moderating effect of work experience on the relationship between predictors and employability among engineering students in Nigerian polytechnic.

### **1.4** Objective of the Study

The main purpose of this present study is to examine predictors of employability among engineering students in Nigerian polytechnics.

Specific objectives include

- (1) To determine the level of employability among engineering students in Nigerian Polytechnics.
- (2) To determine the level of basic job performance skills, self-efficacy and subject understanding among engineering students in Nigerian Polytechnics.
- (3) To determine the relationship between basic job performance skills, self-efficacy and subject understanding on employability among engineering students in Nigerian polytechnics.
- (4) To examine the relative contribution of basic job performance skills, self-efficacy and subject understanding on employability among engineering students in Nigerian polytechnics.
- (5) To examine the moderating effect of work experience on the relationship between self-efficacy, basic job performance skills, and subject understanding on employability among engineering students in Nigerian Polytechnics

#### 1.5 Hypotheses

The following null hypotheses will be tested to answer the objectives of this study:

- Ho<sub>1:</sub> There is no relationship between basic job performance skills and employability
- Ho<sub>2</sub>: There is no relationship between self-efficacy and employability.
- $Ho_{3:}$  There is no direct relationship between subject understanding and employability.
- Ho<sub>4:</sub> Work experience does not significantly moderate the relationship between basic job performance skills and employability
- Ho<sub>5</sub>: Work experience does not significantly moderate the relationship between Self-efficacy and Employability.
- Ho<sub>6</sub>: Work experience does not significantly moderate the relationship between Subject understanding and Employability.

### 1.6 Significance of the Study

### 1.6.1 Strategic Decision Makers in Nigerian Education Sector

Government has made a serious investment in teaching and learning in Nigerian polytechnics. It is important to note that Polytechnics education in Nigeria is for the training of middle level technical manpower needed for the countrys development. This education system should be able inculcate employability skills in the learning process in order to enhance the employability quality of polytechnic graduates. One of the characteristics of polytechnic education is the importance placed on practice-based learning. Industrial work experience is included as a strong part of the practical curriculum. This helps the students gain some level of experience. The training is most relevant to the stucent and then the country. Shockingly, the president of the Association of Professional Bodies of Nigeria revieled that over 5,000 Chinese artisans are working in Nigeria (Wale, 2013). This implies that jobs for these category of graduate may not be scare as surposed. Moreso, they polytechnic graduates are expected to have acquired skills for self employment. This study is expected to identify the dimensions of employability in the context of engineering students in the Nigerian Polytechnics.

The outcome of the present study will enable authorities in charge of Nigerian education sector to know the appropriate policy thrust to put in place to enhance delivery of quality education. Furthermore, the outcome of this study will enable the managers of Nigerian education institutions know the employability skill required to enhance the employment opportunities for teaming Nigerian Polytechnic graduates. Moreover, the study will educate curriculum planners in Nigeria on best approach to adopt when planning and improving the curriculum for polytechnic students. It will enable the curriculum planners to ensure that the curriculum focuses and specifies the required skills for employment in the world of work.

#### 1.6.2 Strategic Decisions / Policy Makers in Government

As a result of variation in employment policy and level of development of countries, it was reported that dimensions that determine employability among youths of countries differs (Philip Consulting, 2014). It is expected that the outcome of this study will unfold significant predictors of employability among engineering students in Nigerian polytechnics. The outcome of the present study will enable the government of Nigeria identify some of the challenges facing polytechnic graduates in Nigeria labour market, hence, suggests appropriate remedies to checkmate its continuity. Moreover, the study will also bring to the limelight, the expectations of Nigerian Polytechnic student from the government of Nigeria hence, assists the government to plan and formulate feasible and viable policies towards the delivery of memorable education experience capable of building their self-confidence to seek for jobs of their choice.

#### **1.6.3 Human Resources Recruitment Practitioners**

The outcome of this study will enable human resources practitioners in Nigeria understand the basic job performance skills and other human resources qualities required of Polytechnic students or graduates. Thus, assists to formulate appropriate recruitment strategies and plans towards recruiting Polytechnic graduates in Nigeria.

#### 1.6.4 Parents and Guardians around the World

Information contained in the present study will enable parents and guardians in Nigeria have a better understanding of the features that characterized the Nigerian polytechnic sector visa-a-vice skills and employment. This will enable them advice their wards accordingly.



#### **1.6.5 Theoretical Relevance**

The theory of employability have been difficult to identify, according to Bridgstock, (2009) there are several approaches to measuring employability, however the human capital development theory adopted for this study emphasis that higher institution of learning increases the productivity of students hence higher earning (Lees, 2002;Rovio-Johansson & Tengblad, 2007). The outcome of this study will contribute theoretically to the body of knowledge, since, the human capital development theory and models developed to explain employability among Nigerian youths with focuses on the polytechnic engineering students. The present study will help in bridging this gap by developing and confirming a contemporary employability model capable of explaining employability of polytechnic engineering students in Nigeria. Furthermore, in view of one sided approach to the study of employability in Nigeria focusing only on university students, this study would have addressed this gap, hence focusing on the polytechnic engineering students. The present study will also confirm those employability predictors influencing polytechnic engineering students in Nigeria. Researchers. students and academic staff of Nigerian polytechnics will find the outcome of this study useful as a veritable source of reference materials.

### 1.7 Limitation

This study bases findings on the self-perception of respondents, which has a probability of either producing accurate data or otherwise. There is a recognizable trend that people are more open to positive reflections on their personal knowledge, behaviour and attitude when self-reporting. Caution should therefore be taken before making generalization and conclusion from findings to engineering programs beyond the scope of this. Again the possibility of bias on the part of the researcher may pose a limitation. The researcher began this study with years of working experience as an educator in the north central Nigeria, personal knowledge of the county and the vocational education programs hence, the possibility of bias on his part. Time and resources limited the study to six of the nine polytechnics in the north central zone of Nigeria

#### 1.8 Delimitation

Data for this study was collected from the polytechnics students from both federal and state polytechnics and might not be generalized to other technical colleges and universities in the region, since the structure of the studies are different among these institutions. The study was restricted to the north central geopolitical region of Nigeria. The specific delimitations foisted on the study show the range of issues covered or excluded by the study. The focus of the study can therefore be seen to arguably hinge on hypothetical, rather than on practical argument; the portrayed idea of various areas of employability process in comparison to practical or empirical examination of same processes were limited. Efforts was made to simplify certain aspects of the processes under study using purely theoretical focus. However, while certain aspects that otherwise might have contributed to the over-all portrayal of a biased reality were more or less ignored, other important aspects were examined, described and analysed with further rigidity.



### **1.9 Definition of Terms**

#### 1.9.1 Employability

A psycho-social construct relative chances that is acquired and embodied in the individual qualities that enhance adaptive cognition, behaviour, affect, and foster different kinds of employment, the individual-work interface (Fugate, Kinicki, & Ashforth, 2004). The disposition to showcase skills, understandings and personal attributes, expected to be or predicted as impotent and necessary for future achievements. It is the emotional, self-effectiveness, self-management and decision making process preparing the individuals to gain and adjust to the demand of modern work place and be successful in it which benefits not only himself but the society (Guthrie, Akers, & Lozano, 2009). In this study employability is measured in terms of job seeking duration, nature of job sort for and job retention. This is operationalized by the computation of items found within the study's questionnaire. It is believed that students will be free from complexity or great effort when looking for job.

#### 1.9.2 Basic Job Performance Skills

Functional Modern work place Positive Approach, coupled with group skills, enabling knowledge, attitudes, and abilities, accepting new ideas which can facilitate young people in negotiating initial employment, sustaining it, and making career changes whenever necessary. Skills and attitude required in the 21<sup>st</sup> century work place. In this study employable skills is measured in terms of basic job performance. This is operationalized by the computation of items found within the study's questionnaire. It consists of items adopted from SCAN as perceived by students. These items comprise basic skills, thinking skills, foundation skill, competency, resource management, and competency: interpersonal skills, competency: information management competency: system and competency: technology.

### 1.9.3 Subject Understanding

Engineering-related higher national diploma programs: Academic programs of study aimed at preparing graduates for jobs in related industries in state and federal ministries in Nigeria. Such programs of study include mechanical engineering, electrical/electronic engineering, civil engineering and computer engineering. In this study subject understanding refers to problem solving skills, competence in application and practice, knowledge of science and engineering principles, engineering system approach and proficiency in specific engineering field. It is operationalized by the computation of items found within the study's questionnaire. It consists of items adapted and adopted from Malaysian Engineering Employability Skills (MEES).

### 1.9.4 Self-efficacy

This describes an individual belief, perception or expectations that he or she can successfully execute behaviour or tasks that he believes he can succeed in. It also refers to the individual persistence despite all odds, estimate to which one can cope in performance and thrive in it (Schreuder & Coetzee, 2011). In this study self-efficacy refers to self-appraisal, occupational information, goal selection, planning and problem solving. It consists of items adapted and adopted from career decision self-efficacy scale.

### 1.9.5 Work Experience

Work programme that can provide understanding and skills needed in the work environment within a space of time. It can also be referred to as cumulative activity a person gains from his job in his occupation or profession. In this study work experience refers to experience acquired by students after their national diploma programme.



#### REFERENCES

- Ab Rahim Bakar, Shamsiah Mohamed, R. H. (2013). An Assessment of Workplace Skills Acquired by Students of Vocational and Technical Education Institutions. *International Education Studies*, 6(11).
- Adebakin, A. B., Ajadi, O. T., & Subair, S. T. (2015). Required and Possessed University Graduate Employability Skills: Perceptions of the Nigerian Employers. London: Published by Edge Foundation.
- Adebisi, T. A. (2015). Acquisition of Entrepreneurial Skills by Polytechnic Students in Osun State, Nigeria. *Journal of Educational and Social Research*, 5(1), 83–94. doi:10.5901/jesr.2015.v5n1p83
- Adenuga, R. Alaba, Ayodele, K. O. (2013). Adolescents' Entrepreneurial Behaviour: The Predictive Effect of the Big Five Personality Factors. *European Journal of Business and Social Sciences*, 112, 48 – 58.
- Adeyemo, S. A., Ogunleye, A. O., Oke, C. O., & Adenle, S. O. (2010). A survey of factors determining the employability of science and technology graduates of polytechnics and universities in the Nigerian labour market. *Journal of Science* and Technology Education Research, 5(1), 99–106.
- Adeyeye, J. O., Aina, S., & Kolapo, I. (2012). An Analysis of Factors Influencing Hiring / Placement of University Graduates in Nigeria An Analysis of Factors Influencing Hiring / Placement of University Graduates in Nigeria. *Pakistan Journal of Business and Economic Review*, 3(1).
- Afolabi, O. F., Yusuf, M. A., & Alao, F. O. (2014). Ameliorating The Problem Of Unemployment Among Graduates Through Relevant, Functional And Sustainable University Education In Nigeria. *Projournal Of Humanities And* Social Science, 2(July).
- Ajufo, B. I. (2013). Challenges of Youth Unemployment in Nigeria : Effective Career Guidance as a Panacea. *African Reseach Review Journal*, 7(28), 307–321.
- Akande, T. (2014). Youth Unemployment in Nigeria: A Situation Analysis. Retrieved from http://www.brookings.edu/blogs/africa-in-focus/posts/2014/09/23-youth-unemployment-nigeria-akande
- Akanmu, O. (2011). Graduate Employment and Employability Challenges in Nigeria. Retrieved from http://olusfile.blogspot.com/2011/01/putting-nigerian-graduateto-work.html
- Akinyemi, G. M., & Abiddin, N. Z. (2013). Human Capital Developments an Interdisciplinary Approach for Individual, Organization Advancement and Economic Improvement. Asian Social Science, 9(4), 150–157. doi:10.5539/ass.v9n4p150

- Akinyemi, S., Ofem, I. B., & Ikuenomore, S. O. (2012). Graduate Turnout and Graduate Employment in Nigeria Department of Educational Management. *International Journal of Humanities and Social Science*, 2(14), 257–265.
- Akpan, N. S. (2012). From Agriculture to Petroleum Oil Production: What Has Changed about Nigeria 's Rural Development? International Journal of Developing Societies, 1(3), 97–106.
- Alabi, G. A. (2013). Telecommunications in Nigeria. Retrieved from http://www.africa.upenn.edu/ECA/aisi\_inftl.html
- Alan, K. M. A., Altman, Y., & Roussel, J. (2008). Employee Training Needs and Perceived Value of Training in the Pearl River Delta of China: A Human Capital Development Approach.No Title. *Journal of European Industrial Training*, 32(1), 19–31.
- Alexandra, S. (2006). Experience, not degree, comes first for employers Education Education Guardian. Retrieved from http://www.theguardian.com/education/2006/aug/04/highereducation.workandcar eers
- Ali, F. A., Long, Y., Zainol, F. A., & Mansor, M. (2012). Student's Self-Perceived Impotance of Eemployability skills Needed: A Case Study in University of Sultan Zainal Abidin (UniSZA), Malaysia 2nd International Conference on Management, 1038(June), 1038–1054.
- Allaboutcareers. (2015). Why Is Work Experience Important? Retrieved from http://www.allaboutcareers.com/careers-advice/work-experience/why-is-work-experience-important
- Amaghionyeodiwe, L. A., & Osinubi, T. . (2006). The Nigerian Educational System And Returns To Education. Internal Journal of Economics and Quantitative Studies, 13(1).
- Amuyunzu, D. M. (2013). Course: LDP 603: Research Methods. University Of Nairobi.
- Andy, F. (2013). *Discovering Stastics Using IBM SPSS Statistics* (4th ed.). London: SAGE Publications.
- Anho, J. E. (2011a). An Evaluation of the Quality and Employability of Graduates of Nigeria Universities, *1*(1), 179–185.
- Anho, J. E. (2011b). An Evaluation of the Quality and Employability of Nigerian Graduates. *African Journal of Social Sciences*, 1, 1.
- Arambewela, R., & Hall, J. (2009). An empirical model of international student satisfaction. *Asia Pacific Journal of Marketing and Logistics*, 21(4), 555 569.

Aremu, I. (2011). The Nigerian Economy and the Labour Movement. doi:2 11 2014

Arensdorf, J. (2009). The perception of Employability Skill Transfer From Academic Leadership Classes to The Workplace: A Study of The FHSU Leadership Study Certificate Program. Kansas State University Manhattan, Kansas. Retrieved from http://krex.k-

state.edu/dspace/bitstream/handle/2097/1348/JillArensdorf2009.pdf?sequence1

- Ary, D., Jacobs, L., Sorensen, C., & Walker, D. (2013). Introduction to Research in Education (9th ed.). Cengage Learning.
- Arzu, S., Wigley, A., Yildirim, S. A., Alimehmeti, G., Arutyunyants, T., Braun, M., ... Grotkowska, G. (2012). Employability of Graduates and Higher Education Management Systems (Final report of DEHEMS project) Edited by: Mateja Melink and Samo Pavlin. Retrieved from http://www.aqu.cat/doc/doc\_60722650\_1.pdf
- Asaju, K., Arome, S., & Anyio, S. F. (2014). The rising rate of unemployment in Nigeria: the socio-economic and political implications. *Global Business and Economics Research Journal*, 3(2), 12–32.
- Asuquo, Austin Effiong Agboola, B. M. (2014). Nigerian Universities Outputs and Their Employability in the Labour Markets in South- South, Nigeria. *American Journal of Educational Research*, 2(12).
- Australian Curriculum, A. and R. A. (2013). General Capabilities in the Australian Curriculum. Retrieved from www.acara.edu.au
- Awogbenle, A. C., & Iwuamadi, K. C. (2010). Youth Unemployment: Entrepreneurship Devevelopment programme as an Intervention Mechanism. *African Journal of Business Management*, 4(6).
- Baharun, R., Suleiman, E. S., & Awang, Z. (2012). Changing skills required by industries: Perceptions of what makes business graduates employable. African Journal of Business Management, 6(30), 8789–8796.
- Bakar, A. R., Mohamed, S., & Hamzah, R. (2013). An Assessment of Workplace Skills Acquired by Students of Vocational and Technical Education Institutions. *International Education Studies*, 6(11), 15–20. doi:10.5539/ies.v6n11p15
- Bandura, A. (1977). Self-efficacy: Toward a unifying theory of behavioral change. Psychological Review. *Psychological Review*, 84(2).
- Bandura, A. (1995). "Exercise of personal and collective efficacy in changing societies." In Bandura, A. (Ed.) Self-efficacy in Changing Societies. Cambridge: Cambridge University Press.
- Bandura, A. (1997). Self efficacy: The exercise of control. New York: WH Freeman.
- Baneck, T. M. (2012). Parochial Dissonance: A Grounded Theory of Wisconsin's New North Response to the Employability Skills Gap. Cardinal Stritch University.

Barrett, P. (2007). Structural Equation Modelling: Adjustment Model Fit . Personality

and Individual Differences, 42, (5), 815-824., 42(5), 615-824.

- Bassey, G. E., & Atan, J. A. (2012). Labour Market Distortions and University Graduate Unemployment in Nigeria : Issues and Remedies, 4(3), 67–76.
- Bello, M. I., Danjuma, I. M., & Adamu, A. Y. (2013). A Survey of Vocational Training Needs of 15-25 Years Old Out-of-School Youths in Bauchi Metropolis. *Journal* of Career and Technical Education, 23, 1.
- Bezuidenhout, M. (2011). The development and evaluation of a measure of graduate employability in the context of the new world of work. University of Pretoria, Pretoria.
- Bezuidenhout, M., & Coetzee, M. (2010). *Preliminary Exploratory Factor Analysis: Student Employability Scale*. University of South Africa, Pretoria.
- Biggs, J., & Tang, C. (2007). *Teaching for Quality Learning at University Third Edition Teaching for Quality Learning at University*. Maidenhead Berkshire: Open University Press.
- Blom, A., & Saeki, H. (2011). Employability and Skill Set of Newly Graduated Engineers in India.
- Boateng, C. (2012). Restructuring Vocational and Technical Education in Ghana : The Role of Leadership Development, 2(4), 108–114.
- Booth, J. (2004). Briefings on Good learning and Briefings on Employability. Retrieved from http://www.employability.ed.ac.uk/documents/Staff/HEABriefings/HEA-Briefing6-Issues\_for\_careers\_services.pdf
- Borman, W. C., Dorsey, D., & Ackerman, L. (1992). Time-spent responses as time allocation strategies: Relations with sales performance in a stockbroker sample. *Personnel Psychology*, 45, 763–777.
- Brian Francis Redmond. (2014). Self-Efficacy and Social Cognitive Theories Skip to end of metadata. Retrieved from https://wikispaces.psu.edu/display/PSYCH484/7.+Self-Efficacy+and+Social+Cognitive+Theories
- Bridgstock, R. (2009). The graduate attributes we've overlooked: enhancing graduate employability through career management skills. *Higher Education Research & Development*, 28(1), 31–34.
- Brungardt, C. (2000). The Intersection Between Soft Skill Development and Leadership Education Organizational Life and Leadership Education. *Journal of Leadership Education*, 10(1), 1–22.
- Burghardt, C. (2009). College graduates' perceptions of their use of teamwork skills: Soft skill development in Fort Hays State University Leadership Education. Kansas State University, Manhattan: Kansas.

- BUrkhardt, G., Monsour, M., Valdez, G., Gunn, C., Dawson, M., Coughlin, E., & Crystal Martin. (2003). Literacy in the Digital Age. In *Engauge 21st Century Skills: Literacy in the Digital Age For 21ST Century Leaners*.
- BusinessDay. (2013). Entrepreneurship Pivotal to National Development, as UNEDEP Empowers Varsity Students,.
- Byrne, B. M. (2010). *Structural Equation Modeling with AMOS: Basic Concepts, Application and Programming,* (2nd Ed.). New York: Taylor and Francis Group 270 Madison.
- Canadian Association of Occupational Therapists. (2015). How Occupational Therapy Works With Relevant Case Studies View Case Studies. Retrieved from file:///C:/Users/Innocent/Desktop/CAOT - Canadian Association of Occupational Therapists -An overview of how occupational therapy works.html
- Central Board of Secondary Education Delhi. (2004). WORK EDUCATION IN SCHOOLS. Delhi: G. Balasubramanian, Secretary C.B.S.E., 2, Community Centre, Preet VIhar,.
- Chin, W. W. (2000). Frequently Asked Questions—Partial Least Squares and PLS-Graph,. Retrieved from http://disc-nt.cba.uh.edu/chin/plsfaq/plsfaq.htm
- Chong, C.-L., Ho, Y.-P., Tan, H.-H., & Ng, K.-K. (2001). A Practical Model for Identifying and Assessing Work Competencies. *Management Development Forum*, 3(1).
- Click, H. S. (2002). An Exploration of Emotional Intelligence Scores among Students in Educational Administration Endorsement Programs. East Tennessee State University.
- Coakes, S. J., Steed, L., & Ong, C. (2009). Analysis Without Anguish: SPSS Version 16.0 for Windows. Australia: John Wiley and Sons Ltd.
- Cool, K., Dierickx, I., & Jemison, D. (1998). Business Strategy, Market Structure and Risk-return Relationships: A structural Approach. *Strategic Management Journal*, 10(6), 507–522.
- Council, G. A. (2014). Matching Skills and Labour Market Needs Building Social Partnerships for Better Skills and Better Jobs, (January). Retrieved from http://www3.weforum.org/docs/GAC/2014/WEF\_GAC\_Employment\_Matching SkillsLabourMarket\_Report\_2014.pdf

Crocker, R. (2006). Human Capital Development and Education by.

Crothers, L. M., Hughes, T. L., & Morine, K. A. (2008). *Theory and cases in schoolbased consultation: A resource for school psychologists, school counselors, special educators, and other mental heath professionals.* New York: Routledge Taylor & Francis Group. Retrieved from http://books.google.com/books?id=vKsXLZkKiyIC

- Cruz, U. C. S. (2013). Writing Job Descriptions Compensation / Classification, (March).
- Dabalem, A., Oni, A. ., & Adekoya. (2004). Labour Market Prospect of University Graduates in Nigeria. *World Bank Washington D.C.*
- Daft, R. L. (2010). Management. Nelson Education, Ltd.
- Denler, H., Wolters, C., & Benzon, M. (2014). Social Cognitive Theory. Retrieved from http://www.education.com/reference/article/social-cognitive-theory/
- Development Research Paper Pedia. (2009). Human Resource Management Pedia Job Analysis.
- Dimkpa, D. I. (2011). The Plight of Women Inmates in Rivers State, Nigeria. *Pakistan Journal of Social Sciences*, 31(1), 105–114.
- Dubihlela, J., & Dhurup, M. (2014). Modelling the Effects of Market Orientation Enablers on Business Performance among SMEs in a Developing Country. *Mediterranean Journal of Social Sciences*, 5(16), 33–41. doi:10.5901/mjss.2014.v5n16p33
- Ekpo, U. N. (2014). Nigeria Industrial Policies and Industrial Sector Performance: Analytical Exploration. *IOSR Journal of Economics and Finance*, 3(4), 01–11. doi:10.9790/5933-0340111
- Embrey, D. (2000). Task Analysis Techniques. © Human Reliability Associates Ltd., 1–14.
- Emeka, E. O. (2011). Youth Unemployment and Implications for Stability of Democracy in Nigeria. Journal of Sustainable Development in Africa, 13(1), 358–373.
- Esa, A., Selamat, A., Padila, S., & Jamaludin, J. (2014). Applications of Soft Skills in Engineering Programme at Polytechnic Malaysia. *Procedia Social and Behavioral Sciences*, 140, 115–120.
- Ezeani, A. N., & State, E. (2014). Technical Vocational Education And Training ( TVET) And The Nation's Industrial Development. In *The Clute Institute International Academic Conference*.
- Fischer, K. (2014). The Employment Mismatch Special Reports The Chronicle of Higher Education. Retrieved from https://chronicle.com/article/The-Employment-Mismatch/137625/#id=overview
- Fisher, E. (2006). Development of a new competence and behaviour model for skills in working with people for project managers. The Open University (Open University, Milton Keynes, United Kingdom.
- Fornell, C., & Larcker, D. F. (1981). Evaluating structural equation models with unobservable variables and measurement error. *Journal of Marketing Research*,

18(1).

- Fraenkel, J. R., Wallan, N. E., & Hyun, H. H. (2012). *How to Design and Evaluate Research in Education*. New York: McGraw-Hill Company, Inc.
- Frank, R. H., & Bernanke, B. S. (2007). *Principles of Microeconomics* (3rd ed.). New York: McGrawHill/Irwin.
- FRN. (2013). *National Policy On Education* (6th Editio.). Yaba, Lagos: Federal Government Press.
- Fugate, M., Kinicki, A. J., & Ashforth, B. E. (2004). Employability: A psycho-social construct, its dimensions, and applications. *Journal of Vocational Behavior*, 65(1), 14–38. doi:10.1016/j.jvb.2003.10.005
- Gay, L. R., Mills, G. E., & Airasian, P. W. (2012a). *Educational research: competencies for analysis and applications* (10th ed.). Boston: Pearson.
- Gay, L. R., Mills, G. E., & Airasian, P. W. (2012b). *Educational research: competencies for analysis and applications* (10th ed.). Boston: Pearson.
- Gotz, O., K. L.-G. and M. K. (2010). Evaluation of Structural Equation Models Using the Partial Least Squares (PLS) Approach. In: Esposito Vinzi, V., et al., Handbook of Partial Least Squares. Springer Handbooks of Computational Statistics,.
- Government Of Canada. (2006). Introduction to Edition 2001 of the National Occupational Classification. Retrieved from http://www30.rhdcc.gc.ca/CNP/English/NOC/2006/Introduction.aspx
- Griffin, M. Y. (2012). Manufacturing Mississippi's Workforce: An Assessment of Employability Skills As Perceived By Faculty And Senior Students Of Four Year Manufacturing Related Degree Programs. University of Southern Mississippi.

Gulati, N. (2009). JOB ANALYSIS. PUNJAB TECHNICAL UNIVERSITY.

- Guthrie, L., Akers, B., & Lozano, C. (2009). *The Next Generation of Workers*. Escondido: The Ken Blanchard Companies. Retrieved from http://www.kenblanchard.com/img/pub/Blanchard\_Next\_Generation\_of\_Worker s.pdf
- Hair, J. F., Black, W. C., Barry, B. J., & Anderson, R. E. (2010). *Multivariate Data Analysis* (7ed ed.). New Jersey: Prentice-Hall.
- Hair, J. F., Sarstedt, M., Ringle, C. M., & Mena, J. A. (2012). An Assessment of the use of Partial Least Squares Structural Equation Modeling in Marketing Research. *Journal of Academy of Marketing Sciences*, 40, 414–433.
- Harvey, L. (2001). Defining and measuring employability. *Quality in Higher Education*, 7(2), 97–110.

Harvey, L., Locke, W., & Morey, A. (2002). Enhancing employability, recognising

diversity.

- Henseler, J., Ringle, C. M., & Sinkovics, R. R. (2009). The use of partial least squares path modeling in international marketing. *Advances in International Marketing*, 20, 277–319.
- Hermes, G. (2004). Education for Work or Education from Work. *International Institute for Educational Planning Newsletter*, 22(3), 2.
- High Fliers. (2014). The Graduate Market in 2014 Annual review of graduate vacancies & starting salaries at Britain's leading employers. London: High Fliers Research Limited.
- Higher Education Funding Council For Wales. (2000). "Work Experience and Employability Plans", Circular W00/52HE. (Cardiff, HEFCW).
- HM, T. (2000). *Productivity in the UK: the evidence and the Government's approach*. London: UK Treasury.
- Ho, R. (2006). Handbook of univariate and multivariate data analysis and interpretation with SPSS. CRC Press. No Title. Chapman and Hall/CRC.
- Holker, T. (2010). Supporting Students to Develop Attitudes to Learning that Strengthen Their Self-Efficacy Beliefs and Employability Credentials, 1–7.
- Ibidunni, O. S., Falola, H., Ayodotun, S. I., & Olokundun, M. A. (2014). EFFECTS OF HUMAN RESOURCE WASTE ON PRODUCTIVITY IN NIGERIA. International Journal of Human Resource Management and Research, 4(3), 47– 56.
- Idogho, P. O., & Ainabor, A. E. (2011). Entrepreneurship Education and Small-Scale Business Management Skill Development among Students of Auchi Polytechnic Auchi, Edo State, Nigeria. *International Journal of Business and Management*, 6(3), 284–288.
- Idris, A. (2011). Technical and Vocational Education : Key to Poverty Alleviation in the Third World with Particular Reference to. *Journal of Education and Practice*, 2(6), 64–71.
- Idris, A., & Rajuddin, M. R. (2012). An Assessment of Employability Skills among Technical and Vocational Education Students in Nigeria. *Archives Des Sciences*, 66(7).
- Innocent, E. O. (2014). Unemployment Rate in Nigeria: Agenda for Government. *Academic Journal of Interdisciplinary Studies*, 3(4), 103–114. doi:10.5901/ajis.2014.v3n4p103
- Inside the Vault. (2004). Inside the Vault Enterpreneurship. Retrieved from http://www.stlouisfed.org/education\_resources/assets/lesson\_plans/04itv\_entrepr eneurship.pdf

- International Labour Office. (2010). A Skilled Workforce for Strong, Sustainable and Balanced Growth. Retrieved from http://www.oecd.org/g20/topics/employment-and-social-policy/G20-Skills-Strategy.pdf
- International Labour Organization. (2015). *Global Employment Trends For Youth 2015*. Retrieved from http://www.ilo.org/wcmsp5/groups/public/---dgreports/---dcomm/---publ/documents/publication/wcms\_412015.pdf
- JAMB. (2014). List Of Universities, Polytechnics And Colleges Of Education In Nigeria - Education - Nairaland. Retrieved from file:///C:/Users/OGUCHE/Desktop/List Of Universities, Polytechnics And Colleges Of Education In Nigeria - Education - Nairaland.htm
- Kaaya, P. B. (2012). The Impotance of Compidency Based Education and Trianing (CBET) on Industrial Performance in Tanzania. In *Institutions and Industries collaborations*.
- Katebalirwe, T. D. (2014). The United Republic Of Tanzania Theme : Combating Youth Unemployment Through Vet Addressing Youth Unemployment Through TVET : Policy Perspective In, 1–19.
- Kleeman, A. M. Y. P. (2011). Employer Perceptions: An Exploratory Study of Employability Skills Expected of New Graduates in the Hospitality Industry. University of Central Florida.
- Kline, R. B. (2005). *Principles and Practice of Structural Equation Modeling*. New York: Guilford Press.
- Kline, R. B. (2011). *Principles and Practice of Structural Equation Modeling* (2nd (ed.).). New York: Guilford.
- Knight, P. T., & Yorke, M. (2002). Employability Through the Curriculum. *Tertiary Education and Management*, 8(4), 261–276. doi:10.1023/A:1021222629067
- Knight, P. T., & Yorke, M. (2013). *Teaching in the life long learning sector*. Maidenhead: Open University Press.
- Kothari, C. (1990). *New Age Research Methodology; Methods and Techniques* (2nd Ed.). New Delhi: New Age International (P) Limited.
- Kuiper, A. C. (2002). Education for occupational change: A study of institutional retaining in New Zealand. Lincoln University.
- Lagos State Polytechnic. (2013). 21st convocation ceremony. Retrieved from http://www.laspotech.net/web/guest/about-us
- Lawal, A. W. (2014). Technical and vocational education , a tool for national development in Nigeria, *3*, 53–59.
- Lees, D. (2002). Graduate Employability Literature Review. Retrieved from http://qualityresearchinternational.com/esecttools/esectpubs/leeslitreview.pdf

- Leigha, M. B. (2014). Improving University Education Quality And Graduate Employability For Industrial Incorporation, 2(1).
- Little, A. W. (2002). Motivating Learning and the Development of Human Capital. *Journal Compare*, 33(4), 1–24.
- Lunenburg F. (2011). Self-efficacy in the workplace: implications for motivation and performance. International Journal of Management, Business, And Administration,. *Journal Volumes/Lunenburg*, 14(1). Retrieved from http://www.nationalforum.com/Electronic
- Maguire, M., & Bevan, N. (2002). User requirements analysis A review of supporting methods. Proceedings of IFIP 17th World Computer Congress, (August), 25–30.
- Mair, J., & Martí, I. (2015). Ten Qualities of a Valuable Employee. Retrieved from http://rcg.org/youth/articles/0412-tqoave.html
- Makaita, M. M., Mukondiwa, T., Farai, M., Kudakwashe, N. N., Tafadzwa, U., Bank, H. R. A., & Taonga, M. (2013). Importance of Establishing a Job Analysis Exercise in an Organisation :, 2(11), 35–42.
- Martin, E., & McCabe, S. (2014). Part-time Work and Postgraduate Students: Developing the Skills for Employment. *Journal of Hospitality, Leisure, Sport and Tourism Education*, 6(2), 29–40.

McIntyre, M. (2010). Democracy building; governance; foreign policy.

- Michael Tomlinson. (2012). Graduate Employability: A Review of Conceptual and Empirical Themes. *Higher Education Policy*, 25, 407–431.
- Mind Tools. (2014). Emotional Intelligence Developing Strong People Skills. Retrieved from http://www.mindtools.com/pages/article/newCDV\_59.htm
- Moghalu, K. C. (2013). The Human Capital Dimension of Economic Transformation. Lecture Delivered at the Golden Jubilee Ceremony of the 1st Graduates of the University of Nigeria, Nsukka Saturday 5th October, 2013, 1–16. Retrieved from http://allafrica.com/download/resource/main/main/idatcs/00071369:29b333f9b9e 5a44755d1426c5bc35d8f.pdf
- Molyn, J. (2013). A Missing Link? Self-Efficacy and Employability: The Role of Coaching in Raising Self-Efficacy and Employability of Accounting Students. Retrieved from https://www.academia.edu/5136254/SRHE\_poster\_10\_December\_2013\_Joanna\_ Molyn
- Monga, M. (2010). Communication With The Minimum Uncertainty In Losing The Information. *Proceedings of the World Congress on Engineering*, *I*.
- Montana, P., & Charnov, B. (2008). Barron's Management. Hauppage, NY: Barron's Educational Series.

- Moon, J. A. (2004). A Handbook of Reflective and Experiential Learning: Theory and *Practice*. New York: Routledge.
- Moore, L. L., & Rudd, R. D. (2004). Leadership Skills And Competencies For Extension Directors And Administrators. *Journal of Agricultural Education*, 45(3).
- Nairaland, F. (2005). Give the Polytechnics a Chance. Retrieved from http://www.nairaland.com/295/give-polytechnics-chance-says-unilag
- Nalbant, P., Hodgson, L., F, X., Kraynov, V., Toutchkine, A., & Hahn, K. M. (2004). Table 1. *Society*, *305*(September), 1615–1619. doi:10.1126/science.1100367
- National Population Commission and ICF Macro. (2009). Nigeria Demographic and Health Survey 2008. Abuja, Nigeria:
- Nations, U. (2013). Promoting Empowerment of People in achieving poverty eradication, social integration and full employment integration and full employment and decent work for all . Retrieved from http://www.un.org/esa/socdev/publications/FullSurveyEmpowerment.pdf
- NBTE. (2012). National Board For Technical Education Act. *Federal Republic of Nigeria*. Retrieved from http://www.placng.org/lawsofnigeria/node/217
- Nelson, D. (2013). "Management Works in the System; Leadership Works on the System" The Interpersonal Skills on Corporate Threshold, *13*(April), 22–31.
- Neuman, L. W. (2006). Social research methods: Qualitative and quantitative approaches. (6th editio.). Boston: Pearson International Education.
- New, Zealand Ministry of Business, I. & E. (2012). Forces for Change in the Future Labour Market of New Zealand - NZ Department of Labour. Retrieved from http://www.dol.govt.nz/publications/research/forces-for-change/forces-forchange-06.asp
- Nubailah, S., Salwa, U., Mohd, W., & Azdi, F. (2015). Predictors of Graduate Employability: Mediating Roles of Leadership, Ethics, and Religiosity. International Academic Research Journal of Business and Technology, 1(2), 126–136.
- Nunnally, J. C. (1978). Assessment of Reliability. In: Psychometric Theory (2nd ed.). New York: McGraw-Hill Company, Inc.
- Nwanaka, C. R., & Amaechule, S. (2011). Skills Acquisition: Imperative for Business Studies Educators among Secondary Schools in Rivers State. *Mediterranean Journal of Social Sciences*, 2(7), 37–43.
- NZAOT. (2013). The New Zealand Association of Occupational Therapists / Whakaora Ngangahau (Inc), 1–3. Retrieved from http://www.nzaot.com/downloads/contribute/NZAOTsubmissionEmploymentRel ationsActAmendmentBill2013.pdf

- O'Donnell, G., & Media, D. (2015). Academic Self-Efficacy Measurement. *Global Post*.
- Odinaka, I. (2013). How Engineering Graduates can deal with Employment Challenge Especially in Oil and Gas fields.
- Oghenenyoreme, H. M., & Ikechukwu, B. (2014). Skills Acquisition and Entrepreneurship Training for Youth, a Panacea for Unemployment and Nigerian Insecurity. *European Journal of Business and Management*, 6(25), 96– 102.
- Oguzor, U. C. (2013). Consideration of Culture in the Development of Home Economics Curriculum in Nigeria. *Journal of Empirical Economics*, 1(1).
- Oji, C. (2013). Nigeria's economic performance weak. *The Nation*. Retrieved from http://thenationonlineng.net/new/nigerias-economic-performance-weak-says-cbn-chief/
- Okafor, E. E. (2007). Technological and Industrial Development in Transitional Societies : Some Lessons from the Failed Projects in Nigeria. *Stud. Tribes Tribals*, 5(2), 121–131.
- Olaitan, S. O., Nwachukwu, C. E., Igbo, C. A., Onyemachi, G. A., & Ekong, A. O. (1999). Curriculum Development and Management Vocational Technical Education. Onitsha,: Cape Publishers International Limited.
- Olaitan, S. O., Asogwa, V. C.\* and Abu, M. (2013). Technology competencies required by secondary school graduates in maintenance, servicing and repairing of electronic machines for agribusiness occupations to minimize wastage. *Journal of Development and Agricultural Economics*, 5(January), 1–6. doi:10.5897/JDAE11.093
- Oner, C. (2012). Unemployment: The Curse of Joblessness. International Monetary Fund. Retrieved from http://www.imf.org/external/pubs/ft/fandd/basics/unemploy.htm
- Onnoh-Onajite, G. (2012). Assessment of Entrepreneurial Skills possessed by Small Scale Business Operators in Delta State. Nnamdi Azikiwe University, Awka. Nigeria.

Pallant Julie. (2013). Journeys in Survey Research: SPSS Survival Manual: A Step by Step Guide to Data Analysis (5th ed.). Open University Press.

- Patrick, H. A., & Bhat, V. A. (2014). Moderating Influence of Critical Psychological States on Work Engagement and Personal Outcomes in the Telecom Sector. SAGE Open, 4(2). doi:10.1177/2158244014538260
- Philip Consulting. (2014). *Education & Employability Survey Report*. Retrieved from http://www.phillipsconsulting.net/files/education\_survey\_report\_mar2014.pdf

Pool, L. D., & Sewell, P. (2007a). The CareerEDGE model of Graduate Employability.

Retrieved from C:\Users\Innocent\Downloads\TWO63-Presentation-by-L-DacrePool.ppt

- Pool, L. D., & Sewell, P. (2007b). The key to employability: developing a practical model of graduate employability. *Education* + *Training*, 49(4), 277–289. doi:10.1108/00400910710754435
- Pool, L. D., & Sewell, P. (2010). Moving from conceptual ambiguity to operational clarity: Employability, enterprise and entrepreneurship in higher education, Education and Training, 52(1).
- Potgieter, I., & Coetzee, M. (2013). Employability attributes and personality preferences of postgraduate business management students. *Journal of Industrial Psychology/SA Tydskrif Vir Bedryfsielkunde*, 31(1).
- Poverty, G., & Chollet, D. (2007). *Too Poor Peace*? Washington, D.C.: Brookings Institution.
- Progress, C., Visions, B., & Life, I. (2009). Human Capital and Its Measurement: The 3rd OECD World Forum on "Statistics, Knowledge and Policy" Charting Progress, Building Visions, Improving Life, (October).
- Pulakos, E. D. (2005). Selection Assessment Methods A guide to implementing formal assessments to build a high-quality workforce. Wisconsin-Madison: SHRM Foundation.
- Raftopoulous, M., Coetzee, S., & Visser, D. (2009). Work-readiness skills in the fa sset sector'. *Outh African Journal of Human Resource Management*, 7, 1–8.
- Rally, S. D. C. (2014). Define Tasks. Retrieved from https://cehelp.rallydev.com/defining-tasks-ce
- Rani, S. T., Priyadarsaini, J. R., & Rao, D. B. (2007). *Educational Measurement and Evaluation*. Darya Ganj: Discovery Publishing House.
- Rao, M. S. (2011). Communication Skills in Communicating as a Leader.
- Raybould, M., & Wilkins, H. (2005). Over Qualified and Under Experienced: turning graduates into hospitality managers. *International Journal of Contemporary Hospitality Management*, 17(3), 203–216.
- Reddan, G. (2009). Improving Exercise Science students ' self-efficacy in making positive career decisions, (1978), 1–7.
- Redmond, B. F. (2013). Self-Efficacy and Social Cognitive Theories. Retrieved from https://wikispaces.psu.edu/display/PSYCH484/7.+Self-Efficacy+and+Social+Cognitive+Theories
- Richman, W. L., & Quinones, M. A. (1996). Task frequency rating accuracy: The effect of task engagement and task experience. *Journal of Applied Psychology*, 81, 512–524.

- Robinson, J. P. (2000). A Fact Sheet: What Are Employability Skills? *Alabama Cooperative Extension System*, 1(3).
- Robinson, J. S. (2006). Graduates' and Employers' Perceptions of Entry-Level Employability Skills Needed By Agriculture, Food and Natural Resources GraduatesUniversity of Missouri-Columbia-Columbia.
- Rohaizat, B., & Suleiman, E. S. (2009). The Employers' Perceptions of What Makes Graduates Marketable. Retrieved from https://www.academia.edu/1029280/THE\_EMPLOYERSPERCEPTIONS\_OF\_ WHAT\_MAKES\_GRADUATES\_MARKETABLE
- Rovio--Johansson, A., & Tengblad, S. (2007). Employability in working life: Graduates' expectations and possibilities after graduation. In *Paper presented at* the 19th Nordic Academy of Management Conference, August 9-11, Bergen, Norway (pp. 1–24).
- Saeed, Y., Shoaib, M., & Ashfaq, K. (2012). Youth's Future and Prospects: Examining Awareness about Professional Field among Educated Youth of Gujrat, Pakistan. *Middle-East Journal of Scientific Research*, 11(6), 833–839.
- Saint, W., Hartnett, T. a, & Strassner, E. (2003). Higher Education in Nigeria: A Status Report. *Higher Education Policy*, *16*(3), 259–281. doi:10.1057/palgrave.hep.8300021
- Saint, W., Hartnett, T. A., & Strassner, E. (2004). *Higher Education in Nigeria: A Status Report*. Retrieved from http://wenr.wes.org/2004/09/wenrseptemberoctober-2004-higher-education-in-nigeria-a-status-report/
- Salih Birisci, M. M. and M. K. (2010). Pre-Service Elementary Teachers ' Views on Concept Cartoons: A Sample from Turkey Department of Primary Education, Faculty of Education, Department of Science Education, Faculty of Education, *Middle-East Journal of Scientific Research*, 5(2), 91–97.

Salkind, N. J. (2012). Exploring Research (7th ed.). Upper Saddle River, NJ: Pearson.

- Salma, Z. S., Muhammad, A., & Amna, Y. (2014). Assessing Emotional Intelligence and Interpersonal Skills of University Students as Predictors of Employab ility. In Paper presented at 21 st Century Academic Forum Conference Proceedings, 2014 Conference at Harvard, (pp. 243 – 255).
- Saunders, M., Lewis, P. &, & Thornhill, A. (2003). *Research Methods for Business Students (3rd edition)*. Harlow: Prentice Hall.
- Saunders, M., Lewis, P., & Thornhill, A. (2012). *Research methods for business students* (6th ed.). New York: Pearson.
- SCANS Report for America. (2000). Academic Innovations, Publisher of Career Choices. Retrieved from http://www.academicinnovations.com/report.html

- Shipp, S. S., Gupta, N., Lal, B., Scott, J. A., Weber, C. L., Finnin, M. S., ... Thomas, S. (2012). Emerging Global Trends in Advanced Manufacturing. Retrieved fromfile:///C:/Users/Innocent/Desktop/Emerging\_Global\_Trends\_in\_Advanced\_ Manufacturing.pdf
- Shyamalee, M. M. G. V, Wickramasinghe, W. M. V. S. K., & Dissanayake, S. (2010). Employability Skills Expected from Fresh Civil Engineering Graduates. *Recent Technological Advances in Education*, 54–59.
- Siekei, J., Wagoki, J., & Kalio, A. (2013). An Assessment of the role of financial literacy on Performance of Small and Micro Enterprises: Case of Equity Group FoundationTraining Program on SMES in Njoro district, Kenya. *Journal of Economics & Finance*, 1(7).
- Spitzmuller, M., Morgeson, F. P., & Campion, M. A. (2007). Decomposed and Holistic Job Analysis Judgments: The Moderating Role of Experience. In 22nd Annual Conference of the Society for Industrial and Organizational Psychology,. New York.
- Stephen, A. I. (2015). The Effects of the Discrimination between Polytechnic Education and University Education on the Overall Technological Development of Nigeria, 5(4), 41–46.
- Stoica, E. (1989). Development and Testing of a Comprehensive Sk ill Framework for the Successful Employability of MBA Graduates i, 103–127. Retrieved from https://dspace.wul.waseda.ac.jp/dspace/bitstream/2065/33869/1/ShogakuKenkyu kaKiyo\_71\_Stoica.pdf
- Street, W., Ma, B., & Fax, T. (2014). Guidline to Writing Description and Job Postings. Retrieved from http://peer.hdwg.org/sites/default/files/2. Guide to Writing Job Descriptions\_0.pdf
- Sullivan, R. S. (1995). The Competency-Based Approach to Training. In U.S. Agency for International Development (pp. 1 9).
- Sunday, N. (2013). Assessment of employability skills development opportunities for senior secondary school chemistry students, *1*(October), 16–26.
- Surajo, Z. A. (2011). Polytechnic Education and Youth Employment In Kano, Nigeria: Challenges and Prospects.
- Swanson, R. A., & Holton, E. F. (2001). Foundations of Human Resource Development. San Franciso: BerrettKoehler.
- Symington, N. (2012). Investigating Graduate Employability And Psychological Career Resources. University of Pretoria.
- Tabachnick, B. G., & Fidell, L. S. (2007). *Using Multivarite Statistics* (5th ed.). Boston: Allyn and Bacon.

Taladtad, S. G., Bala, M. K. R., Manilyn, R., & Teope, R. J. (2010). Factors That

Affect the On-The-Job Training of Bsba Practicumers of the University of Manila: An Assessment. Retrieved from http://www.slideshare.net/taladtad/factors-that-affect-the-on-thejob-training-of-6528978

- The Palestinian Authority. (2000). Reference Paper on the National Palestinian Vocational Technical Education and Training Strategy. Retrieved from http://crm.hct.ac.ae/events/archive/tend/005pales.html
- The World Factbook. (2015). Central Intelligence Agency. Retrieved from http://www.theodora.com/wfbcurrent/nigeria/nigeria\_economy.html
- Thompson, B. (2004). Exploratory and Confirmatory Factor Analysis: Understanding Concepts and Applications. American Psychological Association. Retrieved from Retrieved from http://psycnet.apa.org/psycinfo/2004-13115-000.
- Timm, P. (1993). Successful self-management. Menlo Park, CA: Crisp Publications, Inc.
- U, S. D. of L. (2000). What Work Requires Of Schools A Scans Report For America 2000. Secretary's Commission on Achieving Necessary Skills.
- Ubochi, T. C. (2013). Nigeriaworld Feature Article Unemployment in Nigeria "Going thirsty in the abundance of water" (4). Retrieved from http://nigeriaworld.com/feature/publication/ubochi/101213.html
- Uddin, P. S. O. (2013). Viable Technical Vocational Education And Training As A Means Of Employment Generation For Nigerian Youths. *Research Journal in Organizational Psychology & Educational Studies*, 2(4), 296–302.
- Ukwueze, F. N. (2011). Impact Of Students Industrial Work Experience Scheme (Siwes) On Development Of Graduate Employability Skills. *Nigerian Vocational Association Journal*, *16*(1), 118–124.
- UNESCO-UNEVOC. (2014). Nigeria TVET mission, legislation and national policy or strategy. Retrieved from http://www.unevoc.unesco.org/go.php?q=World+TVET+Database&ct=NGA
- United Nations. (2013). Economic Report on Africa 2013 Nigeria. International Journal of Developing Societies, 2013.

University of Waterloo. (2013). Interview skills Centre for Career Action.

- Urama, M. S., & Ndidi, O. (2012). Manpower Development in Vocational And technical Education (TVE). *Research on Humanities and Social Sciences*, 26(4), 129–135.
- Uwaifo V. O. (2009). Industrializing the Nigerian society through creative skill acquisition vocational and technical education programme. *International NGO Journal*, 4(4), 142–145.

- Uwaifo, V. O. (2011). School-Based Approaches to Skill Identification Models in Introductory Technology Under The Universal Basic Education (UBE) System in Nigeria. *Journal of Research in Education and Society*, 2(1), 46–54
- Uwaifo, V. O., & Uwaifo, I. U. (2009). Training technology and vocational education teachers for the new 9-3-4 education system in Nigeria: Its problems and prospects. *International NGO Journal*, 4(4), 160–166.
- Voices of Youth. (2014). Addressing the Youth Unemployment Challenge in AfricaNo Title. Retrieved from http://www.voicesofyouth.org/en/users/228155
- Waldron, M. W., Vsanthakumar, J., & Arulraj, S. (2000). Improving the organization and management of extension. Retrieved from http://www.fao.org/docrep/w5830e/w5830e0f.htm
- Wale, M. (2013). Helping Nigerian Youths find, pursue and achieve their Purpose through Education. In World Bank Support for African Universities.
- Walsh, H. (2015). The importance of Work Experience a student's perspective. Retrieved from http://www.kilkennypeople.ie/news/kilkenny-news/theimportance-of-work-experience-a-student-s-perspective-1-2166458
- Wendy, L. (2010). Skills for work , skills for life, (8). Retrieved from https://www.btplc.com/Betterfuture/ConnectedSociety/LearningandskillsFreereso urces/Majorprogrammes/ICAN/ICAN\_TalkSeries8.pdf
- World, E. N. & R. (2011). The Education System in Nigeria. Retrieved from http://wenr.wes.org/2011/08/wenr-julyaugust-2011-practical-information/
- Yang, C. P., & Lu, F. G. (2007). Indigenous and Cultural Psychology: Understanding People in Context. *Pastoral Psychology*, 56(1), 105–113. doi:10.1007/s11089-007-0090-1
- Yorke, M. (2001). Employability in the first cycle higher education. A working paper for the "Skills plus" Project Liverpool John Moores University.
- Yorke, M. (2004). Employability in Higher Education: what it is what it is not. *Higher Education Academy/ESECT*.
- Yorke, M. (2006). Employability in higher education : What it is what it is not. In M. Yorke (Ed.), *Leearning and Eemploaybility* (Series One., pp. 1–24). The Higher Education Academy. Retrieved from http://www.heacademy.ac.uk/assets/was York - delete this soon/documents/ourwork/tla/employability/id116\_employability\_in\_higher\_educ ation\_336.pdf
- Yorke, M., & Knight, P. (2007). Evidence-informed pedagogy and the enhancement of student employability. *Teaching in Higher Education*, *12*(2), 157–170.
- Yorke, M., & Knight, P. (2007). Evidence-informed pedagogy and the enhancement of student employability', Teaching in Higher Education.

- Yorke, M., & Knight, P. T. (2004). Embedding employability into the curriculum. *Learning and Employability, Series 3*, 1–28. doi:10.1108/17561391111106016
- Zaharim, A., Yusoff, Y. M., Mohamed, A., Omar, M. Z., Muhamad, N., & Mustapha, R. (2010). Practical framework of employability skills for engineering graduate in Malaysia. *IEEE EDUCON 2010 Conference*, 921–927. doi:10.1109/EDUCON.2010.5492478
- Zimmerman, B., & Schunk, D. (2001). Self-regulated learning and academic achievement: Theoretical perspectives. Mahwah, NJ: Lawrence Erlbaum Associates.
- Zulkosky, K. (2009). Self-Efficacy: A Concept Analysis. *Journal Compilation*, 44(2). doi:10.1111/j.1744-6198.2009.00132.x

