



UNIVERSITI PUTRA MALAYSIA

***IT-INTEGRATED DESIGN COLLABORATION ENGAGEMENT MODEL
IN SUPPORT OF MALAYSIAN BUILDING DESIGN PROFESSIONALS***

NAEIMEH DELAVARI

FRSB 2011 11

**IT-INTEGRATED DESIGN COLLABORATION ENGAGEMENT MODEL
IN SUPPORT OF MALAYSIAN BUILDING DESIGN PROFESSIONALS**

By

NAEIMEH DELAVARI

**This is Submitted to the School of Graduate Studies, University Putra
Malaysia, in Fulfilment of the Requirements for the Degree of Doctor of
Philosophy**

December 2011

DEDICATIONS

“This Doctor of Philosophy degree dissertation is the ultimate result of a twenty-two year study and it is my honour to dedicate it to my husband, my sister and my parents

MOHAMMAD REZA DELAVARI & SHAHLA ALIZADEGANI

Whom without their support, I wouldn't be standing here”



NAEIMEH DELAVARI

2011

Abstract of thesis presented to the Senate of University Putra Malaysia, in Fulfilment of the Requirement for the Degree of Doctor of Philosophy

IT-INTEGRATED DESIGN COLLABORATION ENGAGEMENT MODEL IN SUPPORT OF MALAYSIAN BUILDING DESIGN PROFESSIONALS

By

NAEIMEH DELAVARI

December 2011

Chair : Professor Rahinah Ibrahim, PhD.

Faculty: Design and Architecture

Design collaboration is an activity that requires the participation of various individuals to accomplish an agreed design task or goal. Globalization is what has changed the character of this field, integrating geographically dispersed participants through the Internet or an intranet server. Professional design team members can now communicate via collaborative tools and utilize technologies beyond physical boundaries and time. However, many design team members fail to utilize these technological developments. This predicament is exacerbated by various issues, such as the misunderstanding that tends to occur when professionals switch from face-to-face to technological communication and limited professional education programs on the subject.

The purpose of this research was to find a way to engage Malaysian professional architects in IT-integrated collaborations and to improve their interaction with

computing systems using the concept of Human Computer Interaction (HCI). It intended to understand how human factors (physical, cognitive, intrinsically or extrinsically motivated) can be used to facilitate and improve the interaction in professional building design and collaborative technologies to achieve a sustainable IT-integrated design collaboration process.

This study used Grounded Theory research methodology to develop an IT-engagement model to increase architects' motivation to collaborate using collaborative technologies. Firstly, this study identified current collaborative technologies and how design team members use them. They include Virtual Prototyping (VP) for producing realistic graphical simulations, collaborative Computer-Aided Design (CAD) and Computer Supported Collaborative Work (CSCW) tools such as video conferencing, and shared document management which facilitates the flow of data. In addition, using the existing parameters of engagement from theories of technology adoption and studies of IT-integrated design collaboration, this study determined feedback, control and functionality as the criteria for developing a model of engagement for design team members using IT-supported technology.

At the conclusion of this study, feedback was defined as the knowledge that is allocated to the appropriate design team members and the knowledge that is retrieved from other design team members for improving purpose. Meanwhile, control was defined as the control effect of behaviour on a user. Similarly, functionality was defined as the degree of user performance with the computing system and the degree of technological flexibility afforded to the user. Finally, the study identified that in

Malaysian building projects, collaborations tend to occur in face-to-face meetings, where Architecture-Engineering-Construction (AEC) design team members communicate by exchanging paper documents, technical drawings and so on. This highlighted a working-culture deficiency with regards to IT-supported technologies in the design collaboration process.

Thus, this study contributes towards the development of an IT-integrated design collaboration (IT-DC) engagement model for Malaysian building design collaborations. It is expected to improve the acceptance of IT-integrated design project collaborations, increase the degree of engagement in collaborative team work projects and support future research to mitigate knowledge losses in complex project lifecycles. This in turn will encourage and facilitate more participation from Malaysian building stakeholders in global projects, thus fulfilling the country's desire to increase exports in the services industry.

**MODEL KEASYIKAN REKABENTUK KOLABORASI INTEGRASI-IT
DALAM MENYOKONG PROFESIONAL REKABENTUK BANGUNAN
MALAYSIA**

Oleh

NAEIMEH DELAVARI

Disember 2011

Pengerusi: Profesor Rahinah Ibrahim, PhD.

Fakulti: Rekabentuk dan Senibina

Kolaborasi rekabentuk adalah satu aktiviti yang memerlukan penglibatan beberapa individu bagi menyempurnakan sesuatu tugas atau matlamat yang dipersetujui secara bersama. Globalisasi telah menyebabkan berubahnya rupa bentuk bidang ini dengan mengintegrasikan penglibatan peserta yang dipisah melalui geografi melalui Internet atau server intranet. Ahli kumpulan rekabentuk profesional boleh sekarang ini berkomunikasi melalui peralatan kolaborasi dengan penggunaan teknologi melampaui masa dan sempadan. Walau bagaimana pun ramai ahli kumpulan rekabentuk yang telah gagal menggunakan pembangunan teknologi ini. Kesulitan ini diburukkan lagi dengan beberapa isu, seperti, kesalahfahaman yang sering berlaku apabila profesional bertukar kaedah dari bersemuka kepada berkomunikasi secara teknologi terutama bagi mereka yang kurang pengetahuan tentang program profesional sesuatu bidang.

Tujuan penyelidikan ini adalah untuk mengetahui cara bagaimana melibatkan Artitek Professional Malaysia dalam proses merekabentuk secara kolaborasi yang mengasyikkan melalui integrasi IT dan memperbaiki cara berinteraksi dengan sistem komputer dengan menggunakan konsep Interaksi Manusia dengan Komputer. Kajian ini bertujuan untuk memahami faktor manusia (fisikal, kognitif, motivasi secara intrinsik atau ekstrinsik) yang akan digunakan bagi memudahkan dan membaiki interaksi antara pembina profesional dan teknologi kolaborasi bagi mencapai proses rekabentuk kolaborasi secara integrasi IT.

Kajian ini menggunakan kaedah penyelidikan “Grounded Theory” dalam membentuk satu model IT yang mengasyikkan dalam meningkatkan motivasi artitek profesional supaya bekerja secara kolaborasi dengan menggunakan teknologi kolaborasi. Pertama, penyelidikan ini telah mengenalpasti teknologi kolaborasi semasa dan bagaimana ia boleh digunakan oleh ahli kumpulan rekabentuk. Ini melibatkan Protototaip Secara Maya (Virtual Prototyping (VP) bagi menghasilkan simulasi grafik secara realistik, program CAD (Computer-Aided Design) dan peralatan CSCW (Computer Supported Collaborative Work) seperti sidang video, dan pengurusan pengkongsian dokumen yang boleh memudahkan pengaliran data. Selain daripada itu kajian ini, dengan menggunakan parameter yang sedia ada mengenai keasyikan daripada teori-teori teknologi yang dipilih dan kajian-kajian rekabentuk kolaborasi secara integrasi IT, telah menentukan bahawa tindakbalas, kawalan, dan fungsi adalah kriteria membina model keasyikan untuk ahli kumpulan rekabentuk yang menggunakan teknologi yang menyokong IT (IT-supported technology.)

Kesimpulannya, kajian ini telah mentakrifkan tindakbalas sebagai ilmu yang perlu diperuntukan kepada ahli kumpulan rekabentuk yang sesuai dan ilmu yang perlu diperoleh dari ahli kumpulan rekabentuk yang lain bagi tujuan penambahbaikan. Sementara itu, kawalan boleh ditakrifkan sebagai kesan kawalan terhadap perlakuan pengguna. Fungsi pula ditakrifkan sebagai darjah prestasi pengguna dengan sistem komputer dan darjah fleksibiliti teknologi yang diberikan kepada pengguna. Akhirnya kajian ini telah mengenalpasti bahawa projek pembinaan di Malaysia lebih bersifat perjumpaan bersemuka, di mana ahli kumpulan AEC (Architecture-Engineering-Construction) berkomunikasi secara bertukar-tukar dokumen, lukisan teknikal dan lain-lain. Situasi ini menekankan kekurangan dalam budaya kerja yang melibatkan penggunaan teknologi sokongan IT dan proses rekabentuk secara kolaborasi.

Dengan itu kajian ini dapat menyumbang ke arah pembangunan Model Keasyikan Rekabentuk Kolaborasi Secara Integrasi IT (IT-integrated design collaboration (IT-DC) Engagement Model). Model ini akan dapat membaiki penerimaan Projek Rekabentuk Kolaborasi Secara Integrasi IT, meningkatkan darjah keasyikan dalam projek kolaborasi berpasukan, dan menyokong kajian akan datang mengenai mitigasi ilmu yang hilang dalam kitaran projek yang kompleks. Secara langsung dan tidak langsung kajian ini akan dapat menggalakkan dan memudahkan lebih banyak penyertaan dari golongan pembina Malaysia yang berkepentingan dalam projek-projek global, dalam mencapai inspirasi negara untuk menambah eksport dalam industri perkhidmatan.

ACKNOWLEDGEMENTS

I would like to express my utmost gratitude to my research supervisor, PROFESSOR. DR. RAHINAH IBRAHIM, and the respectable supervisory committee members, DR. NORMAHDIAH SHEIKH SAID and DR. MUHAMAD TAUFIK ABDULLAH for getting me started on the fundamental basis of my research study and their great support and guidance throughout this thesis. Without their patient and constant guidance, this thesis could not have been prepared.

A great deal of my appreciation also goes to those in my faculty, Faculty of Design and Architecture, department of Integrated Design Studies. I also would like to thank the Dean of Faculty, PROFESSOR. DR. RAHINAH IBRAHIM for her moral support and the insights that she has shared.

I am privileged to have had the steadfast support of my parents. They have given me the very best prospects from the beginning of my research and provided me with support and encouragement from the start and throughout my academic journey.

I would also like to express my sincerest thanks to my beloved husband for giving me support, inspiration and patience. My utmost gratitude to my sister whose sincerity and encouragement I will never forget. These two individuals were my constant inspiration during the trials and tribulations of this research.

APPROVAL

I certify that a Thesis Examination Committee has met on 20/12/2011 **date of viva** to conduct the final examination of **Naeimeh Delavari** on her thesis entitled "**IT-integrated Design Collaboration Engagement Model in Support of Malaysian Building Design Professionals**" in accordance with the Universities and Universities Colleges Act 1971 and the Constitution of the Universiti Putra Malaysia [P.U. (A) 106] 15 March 1998. The committee recommends that the student be awarded the degree of Doctor of Philosophy (Integrated Design Studies).

Members of the Examination Committee were as follows:

Chairman, PhD

Professor Madya Dr. Ar. Azizah Salim binti Syed Salim
Faculty of Design and Architecture
Universiti Putra Malaysia
(Chairman)

Examiner 1, PhD

Professor Y.Bhg. Dr. Mustafa Kamal bin Mohd Shariff
Faculty of Design and Architecture
Universiti Putra Malaysia
(Internal Examiner)

Examiner 2, PhD

Dr. Nor Atiah binti Ismail
Faculty of Design and Architecture
Universiti Putra Malaysia
(Internal Examiner)

External Examiner, PhD

Professor Dr. Renate Fruchter
Department of Civil Engineering
Stanford University
United States
(External Examiner)

SEOW HENG FONG, PhD
Professor and Deputy Dean
School of Graduate Studies
Universiti Putra Malaysia

Date:

This thesis was submitted to the Senate of Universiti Putra Malaysia has been accepted as fulfilment of the requirement for the degree of **Doctor of Philosophy**. The members of the Supervisory Committee were as follows:

Rahinah Ibrahim, PhD

Professor
Faculty of Design and Architecture
Universiti Putra Malaysia
(Chairman)

Normahdiah Sheikh Said, PhD

Senior Lecturer
Faculty of Modern Languages and Communication
Universiti Putra Malaysia
(Member)

Muhamad Taufik Abdullah, PhD

Senior Lecturer
Faculty of Computer Science and Information Technology
Universiti Putra Malaysia
(Member)

BUJANG BIN KIM HUAT
Professor and Dean
School of Graduate Studies
Universiti Putra Malaysia

Date:

DECLARATION

I declare that the thesis is based on my original work except for quotations and citations, which have been dully acknowledged. I also declare that it has not been previously, and is not concurrently, submitted for any other degree at University Putra Malaysia or at any other institution.

NAEIMEH DELAVARI

Date:



TABLE OF CONTENTS

ABSTRACT	iii
ABSTRAK	vi
ACKNOWLEDGEMENTS	ix
APPROVAL	x
DECLARATION	xii
LIST OF TABLES	xvii
LIST OF FIGURES	xix
LIST OF ABBREVIATIONS	xxii

CHAPTER

1	INTRODUCTION	1
	1.1. Introduction	1
	1.2. Problem Statement	1
	1.3. Background Literature	6
	1.4. Research Question	6
	1.5. Research Objectives	7
	1.6. Research Methodology	9
	1.6.1. Eagle Research Design Framework Overview	9
	1.6.2. Research Framework of Study	11
	1.7. Organization of Thesis	14
2	LITERATURE REVIEW	16
	2.1. Introduction	16
	2.2. Motivation of Study	17
	2.2.1. Globalization Definition	18
	2.2.2. Globalization and IT/ICT	18
	2.2.3. Globalization Effect in Organizational Structure: Global Virtual Team	20
	2.2.4. Globalization's Effects on the Building Design Process	21
	2.3. Introduction to Design Collaboration Process	24
	2.3.1. IT-integrated Design Collaboration Process	26
	2.3.2. IT/ICT Adaptation by Construction Industries	28
	2.3.3. Collaborative Technology Practices in IT-integrated Design Collaboration	31
	2.4. Design Communication	33
	2.4.1. Solution to Communication Problems in Design Collaboration	34
	2.4.2. Analysis of Previous Studies in Solving Communication Problems in Design Collaboration	36
	2.5. Theoretical Formation	39
	2.5.1. Design Collaboration Trends	39
	2.5.1.1. Introduction	39

2.5.1.2.	Related Design Collaboration Studies	40
2.5.1.3.	Conclusion to Design Collaboration Studies	45
2.5.2.	HCI Application Domains	46
2.5.2.1.	Introduction	46
2.5.2.2.	HCI Frameworks	47
2.5.2.3.	Analysis of Current HCI Frameworks	52
2.5.2.4.	Human Dimension in HCI	52
2.5.2.5.	Existing HCI Application Area	54
2.5.2.6.	HCI Applications in the Design Process	56
2.5.2.7.	Conclusion to HCI Studies	59
2.5.3.	Engagement	60
2.5.3.1.	Introduction	61
2.5.3.2.	The Different Categories of Engagement	63
2.5.3.3.	Related Components of Engagement	64
2.5.3.4.	Relevant Theories of Engagement	66
2.5.3.5.	Application of Engagement Theory	67
2.5.3.6.	Engagement Theory in Architecture/Engineering/ Construction (AEC)	72
2.5.3.7.	Alternative Models of Engagement	73
2.5.3.8.	Conclusion to Engagement Studies	77
2.5.4.	Point of Departure (POD)	77
2.5.5.	Theoretical Framework	81
2.6.	Towards the Development of a Theoretical Proposition of an Engagement Model	83
2.6.1.	Parameters of Engagement	83
2.6.1.1.	Engagement Parameters in Design Collaboration	84
2.6.1.2.	Theories of Technology Adaptation	86
2.6.1.3.	Technology Acceptance Model (TAM)	87
2.6.1.4.	Theory of Planned Behaviour (TPB)	88
2.6.1.5.	Unified Theory of Acceptance and Use of Technology (UTAUT)	88
2.6.2.	Theoretical Proposition	90
2.6.3.	Development of Operationalized Variables Based on Parameters of Engagement	92
2.7.	Summary	98
3.	RESEARCH METHODOLOGY	100
3.1.	Introduction	101
3.2.	Research Implementation	101
3.3.	Grounded Theory Methodology (GTM)	102
3.3.1.	Key Stages in Grounded Theory Development	103
3.3.2.	Elements of Grounded Theory	105
3.3.3.	Selection of Grounded Theory	106
3.3.4.	Processes of Building Grounded Theory	108
3.4.	Research Design	110
3.4.1.	Introduction	110

3.4.2.	Designing Research Processes	110
3.5.	Data Collection	111
3.5.1.	Data Sources	112
3.5.2.	Data Collection and Recording Method	112
3.5.3.	Theoretical Sampling	113
3.6.	Data Analysis	114
3.6.1.	Substantive Coding: open	117
3.6.1.1.	Conceptualizing	118
3.6.1.2.	Categorizing	119
3.6.1.3.	Developing Properties and Dimension	119
3.6.1.4.	Additional Analysis: Domain Analysis	120
3.6.2.	Substantive Coding: Axial	121
3.6.2.1.	Coding Paradigm Model	122
3.6.3.	Substantive Coding: Selective	123
3.6.3.1.	Additional Analysis: Taxonomic Analysis	124
3.6.4.	Theoretical Completeness	125
3.6.4.1.	Theoretical Memoing	127
3.6.4.2.	Theoretical Saturation and Sorting	127
3.7.	Utilization of GTM	128
3.7.1.	Constant Comparative Analysis	128
3.7.2.	Theoretical Sensitivity	129
3.7.3.	Conceptualization	129
3.8.	Results Validation	130
3.8.1.	Supplemental Validation	131
3.8.2.	Evaluation of Grounded Theory	132
3.9.	Summary	134
4.	RESULT AND ANALYSIS	136
4.1.	Introduction	136
4.2.	Results of Data Collection	136
4.2.1.	Sample Size	138
4.2.2.	Interview Protocol	139
4.2.3.	Interview Procedure	141
4.2.4.	Application of Theoretical Sampling Procedure	143
4.2.5.	Analysis of Theoretical Sampling Procedure	146
4.3.	Results of Data Analysis	149
4.3.1.	Results of Substantive Open Coding	149
4.3.1.1.	Conceptualizing Data Results and Semantic Relationships Based on Domain Analysis	150
4.3.1.2.	Categorizing Data Results	154
4.3.1.3.	Application of Theoretical Saturation	158
4.3.1.4.	Application of Theoretical Memoing	161
4.3.2.	Results of Substantive Axial Coding	165
4.3.2.1.	Developing Clusters of Categories and Sub-Categories	165
4.3.2.2.	Developing Properties of Developed Categories	168
4.3.2.3.	Developing Key Themes of Categories Based on Literature Review	174

4.3.2.4.	Matching Independent Variables With Identified Supporting Statements	178
4.3.2.5.	Matching Operationalized Variables with the Identified Supporting Concepts	182
4.3.2.6.	Synthesis of Supporting Statements From Professional Design Team Members	187
4.3.3.	Results of Substantive Selective Coding	189
4.3.3.1.	Developing Coding Paradigm for Developed Categories	190
4.3.3.2.	Developing the IT-integrated Design Collaboration (IT-DC) Engagement Model	192
4.3.3.3.	Description of IT-DC Engagement Model based on Taxonomic Analysis	193
4.4.	Summary	197
5.	VALIDATION OF RESULTS	198
5.1.	Introduction	198
5.2.	Implementation of Supplemental Validation by Enfolding Literature	198
5.3.	Validation of the IT-DC Engagement Model	210
5.3.1.	Assessing Generated Theory	210
5.3.2.	Adequacy of Research Process	213
5.3.3.	Grounding the Finding	214
5.4.	Determination of Quality Criteria Factors	215
5.5.	Summary	218
6.	CONCLUSION	220
6.1.	Introduction	220
6.2.	Answers to Research Questions (RQs)	221
6.3.	Knowledge Contribution	228
6.4.	Benefits of Study	232
6.5.	Future Studies	234
	REFERENCES	236
	APPENDIXES	253
	Appendix A: Interview	254
	Appendix B: Process of Coding and Analysis	285
	Appendix C: Qualitative Software Research (QSR): NVIVO 9.1	331
	BIODATA OF STUDENT	341
	LIST OF PUBLICATIONS	342