



**UNIVERSITI PUTRA MALAYSIA**

**CONTRIBUTION OF TOURISM TO SUSTAINABLE RURAL  
DEVELOPMENT IN SRI LANKA**

**M.S.M. ASLAM**

**FEP 2014 7**



**CONTRIBUTION OF TOURISM TO  
SUSTAINABLE RURAL DEVELOPMENT IN  
SRI LANKA**

**M.S.M. ASLAM**



**DOCTOR OF PHILOSOPHY  
UNIVERSITI PUTRA MALAYSIA**

**2014**



**CONTRIBUTION OF TOURISM TO SUSTAINABLE RURAL  
DEVELOPMENT IN  
SRI LANKA**

**By**

**M.S.M. ASLAM**



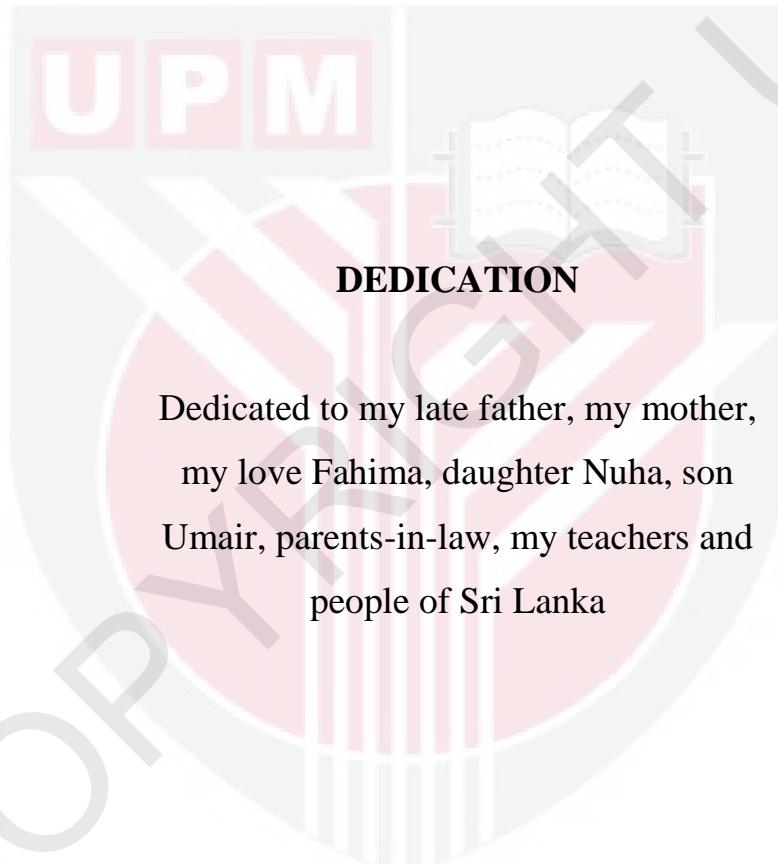
**Thesis Submitted to the School of Graduate Studies, Universiti Putra Malaysia  
in Fulfilment of the Requirements for the Degree of Doctor of Philosophy**

**August, 2014**

All material contained within the thesis, including without limitation text, logos, icons, photographs and all other artwork, is copyright material of Universiti Putra Malaysia unless otherwise stated. Use may be made of any material contained within the thesis for non-commercial purposes from the copyright holder. Commercial use of material may only be made with the express, prior, written permission of Universiti Putra Malaysia.

Copyright © Universiti Putra Malaysia





UPM

Abstract of thesis presented to the Senate of Universiti Putra Malaysia in fulfilment  
of the requirement for the degree of Doctor of Philosophy

**CONTRIBUTION OF TOURISM TO SUSTAINABLE RURAL  
DEVELOPMENT IN SRI LANKA**

By

**M.S.M. ASLAM**

**August, 2014**

**Chair: Assoc. Prof. Khairil Wahidin Awang, PhD**

**Faculty: Economics and Management**

Development is the critically analysed phenomenon in the contemporary world and disadvantaged development or dilemmas in rural development are vastly observed issues. Neo-liberalization and modernization theories pushed many countries to adopt tourism as a developmental tool to overcome the economic challenges. Today, tourism is one of the largest industries with reference to the volume of the business and employment generation globally. However, uncontrollable negative impacts surpass the positive impacts and cause rapid degradation on socio-cultural and environmental resources. At present, ensuring sustainability is a primary criterion for any tourism developmental interventions. Tourism also has been recognized as a driving force of sustainable development while the needs of sustainable tourism development have been well documented. Conceptualization of sustainability claims a shift from conventional mass tourism to alternative tourism. Inability of sustainable practices in urban environments pushes the alternative tourism into rural areas. Although alternative tourism envisages sustainability, rural areas encounter many issues and problems in ensuring authentic and consistent sustainable rural tourism development.

Critical review of wide array of published and unpublished documents either in the forms of printed or electronic versions persuades an empirical study in socially constructed world. This illuminates the multiple realities on unsuccessful sustainable rural tourism development. Review of overall tourism developmental phenomena generally and contemporary status of rural Sri Lanka particularly justify the appropriateness of the case selection. In depth interviews, focus group discussions, direct observations, documental reviews, artefacts and consistent field notes bring forth the naturalistic interpretations from the social world of rural Sri Lanka. Rigor reporting and understandable interpretation of the natural settings have been determined by appropriate designing, data collection, analysis, interpretation and verification of the methodology.

Empirical findings are categorised into two clusters. First cluster elucidates unfocused and incompatible rural tourism development in rural Sri Lanka. This is as a result of poor rural community capacity and participation, erratic intervention and

lack of coordination and collaboration in different levels of authorities and limited role of Non Governmental Organizations (NGOs). Second cluster reveals insufficient and inappropriate application of strategic tools in sustainable rural tourism development of Sri Lanka. This encompasses inadequate capacity building and inconsistent role of authority and NGOs in it, noncompliance product designing and development, weak policy setting and implementation, instability and unavailability of investment and incentives, diluted marketing approach along with limited networking and accreditation.

The empirical findings are funnelled into six major themes related to participation and intervention of community, authority and NGOs and incorporation of strategic tools. The study surfaces a number of theoretical and managerial implications. And the comprehensive process of sustainable rural tourism development is reframed into a strategic window. This study envisages a number of recommendations for developers, policymakers and communities to visualize sustainable rural tourism development, while suggesting the future research agenda.

Abstrak tesis yang dikemukakan kepada Senat Universiti Putra Malaysia sebagai memenuhi keperluan Ijazah Doktor Falsafah

**SUMBANGAN PELANCONGAN TERHADAP PEMBANGUNAN LESTARI  
LUAR BANDAR DI SRI LANKA**

Oleh

**M.S.M. ASLAM**

**Ogos, 2014**

**Pengerusi: Profesor Madya Khairil Wahidin Awang, Ph.D**

**Fakulti: Ekonomi dan Pengurusan**

Pembangunan merupakan fenomena yang dianalisis secara kritikal dalam dunia kontemporari dan pembangunan ketakberuntungan atau dilema dalam pembangunan luar bandar merupakan isu yang sering bincangkan secara meluas. Neoliberalisasi dan teori modernisasi mendesak beberapa negara supaya mengadaptasi bidang pelancongan sebagai alat pembangunan bagi mengatasi cabaran ekonomi. Kini, bidang pelancongan merupakan salah satu industri yang sangat besar dari segi volum perniagaan dan tenaga kerja generasi global. Walau bagaimanapun, impak negatif yang tidak terkawal melampaui impak positif dan ini menyebabkan degradasi yang pantas terhadap sosiobudaya dan sumber alam sekitar. Kini, pengekalan kelestarian merupakan kriteria utama bagi sebarang intervensi pembangunan pelancongan. Bidang pelancongan juga telah diiktiraf sebagai kuasa pendorong bagi pembangunan lestari serta keperluan untuk pembangunan pelancongan lestari telah didokumenkan. Dari segi konsepnya, kelestarian menuntut perubahan daripada pelancongan konvensional massa kepada pelancongan alternatif. Ketidakupayaan amalan kelestarian di persekitaran bandar menyebabkan pelancongan alternatif ke kawasan luar bandar. Walaupun pelancongan alternatif memperlihatkan kelestarian, kawasan luar bandar menghadapi banyak isu dan masalah untuk memastikan pembangunan kelestarian pelancongan luar bandar autentik dan konsisten.

Kajian semula yang kritikal pada pelbagai dokumen yang telah diterbitkan atau yang belum, sama ada dari segi bentuk yang bercetak atau versi elektronik menyebabkan kajian empirikal dilaksanakan dalam dunia binaan sosial. Perkara ini memperlihatkan pelbagai realiti tentang ketidakberkesanan pembangunan lestari pelancongan luar bandar. Kajian semula terhadap keseluruhan fenomena pembangunan pelancongan secara umumnya dan status kontemporari luar bandar Sri Lanka khususnya, mewajarkan ketepatan pemilihan kajian ini. Temubual yang mendalam, perbincangan kumpulan yang berfokus, pemerhatian langsung, kajian semula dokumen artefak dan catatan lapangan yang konsisten membawa interpretasi semula jadi dari dunia sosial kawasan luar bandar di Sri Lanka. Laporan rigor dan interpretasi yang difahami terhadap latar semula jadi telah dikenal pasti melalui reka

bentuk yang sesuai, pengumpulan data, analisis, interpretasi dan verifikasi metodologi.

Hasil dapatan empirikal dapat dikategorikan kepada dua kluster. Pertama,kluster yang disebabkan oleh pembangunan pelancongan luar bandar yang tidak berfokus dan tidak sesuai di Sri Lanka. Perkara ini disebabkan oleh kapasiti dan penglibatan komuniti luar bandar yang lemah, intervensi yang eratik dan kurangnya koordinasi dan kolaborasi pada peringkat autoriti yang berbeza dan peranan Organisasi Bukan Kerajaan (NGOs) yang terhad. Kluster kedua memperlihatkan aplikasi alatan strategik yang tidak mencukupi dan tidak konsisten dalam kelestarian pembangunan pelancongan luar bandar di Sri Lanka. Ini termasuk kapasiti bangunan yang tidak mencukupi dan peranan pihak berkuasa dan NGO yang tidak konsisten,ketidakakuruan reka bentuk produk dan pembangunan, latar polisi dan implementasi yang lemah, ketidakstabilan dan tidak terdapatnya pelaburan dan insentif, pendekatan pasaran yang cair di samping jaringan dan akreditasi yang terhad .

Hasil dapatan empirikal ini dapat disalurkan kepada enam tema major yang berkaitan dengan penglibatan dan intervensi komuniti, pihak berkuasa dan NGO dan penggabungan peralatan strategik. Kajian ini memperlihatkan beberapa implikasi theoritikal dan managerial. Proses yang komprehensif terhadap kelestarian pembangunan pelancongan luar bandar telah dirangka semula kepada bentuk dasar strategik. Kajian ini juga menyarankan beberapa rekomendasi bagi pemaju, pembuat dasar dan komuniti untuk menggerakkan kelestarian pembangunan pelancongan luar bandar, dan mencadangkan agenda penyelidikan pada masa hadapan.

## **ACKNOWLEDGEMENTS**

Far and foremost I thank the god almighty for giving me this opportunity to persuade my PhD at a prestige university in a significant field. Next my heartiest gratitude goes to the chairman of my supervisory committee, Assoc. Prof. Dr. Khairil Wahidin Awang, UPM, for his immeasurable guidance, encouragement and support extended in completing the study promptly. Afterward, I would like to extend my sincere thanks to the members of the supervisory committee Assoc. Prof. Dr. Zaiton Samdin, UPM and Assoc. Prof. Dr. Nor'ain Binti Hj. Othman, UiTM, for their remarkable advices and support to carry on my studies successfully. I also wish to thank all the UPM teachers, from whom I learnt valuable courses relevant to my study and my special thanks goes to Mrs. Siti Amhar for teaching Malay and translating the abstract into Malay. I am also indebted to acknowledge UPM staff at the School of Graduate Studies, Faculty of Economic and Management, Sultan Abdul Samad Library and the other staff members whoever helped me to carry on my studies at UPM.

My sincere thanks go to the general public of Sri Lanka and the staff at National Centre for Advanced Studies for providing me the funding support to persuade my PhD studies. I also like to thank administrative and non academic colleagues at Sabaragamuwa University for their kind assistance and cooperation in obtaining study leave, updating progress and releasing the grant.

I would like to express my sincere thanks to people, who supported and contributed in the case study setting to carry on the investigation appropriately. Mr. S. Kalaiselvam, Director General, Sri Lanka Tourism Development Authority, Mr. W. Premathilake, Director General, North Western Development Authority, Mr. L. Rajadasa, Secretary, Ministry of Tourism, Uva Province, Mr. M. Senanayake, Director Department of Trade, Commerce and Tourism, Central Province, Mr. N. Aththanayake, Director, Regional Economic Development Agency, Mr. G. Piyadasa, Chairman, Ruhunu Tourism Bureau, Mr. L. Bambarpotuwa, Director Planning, Sabaragamuwa Province, Mrs. C. Galappathi, Development Assistant, North Central Province, Mr. A. Rupasinghe, Chairman, Giribawa Pradeshya Sabah. In addition, I am also indebted to representatives from Non Government Organizations, President and activists of Community Based Tourism Organization, individual and community rural tourism operators and the other key informants and villagers.

My profound appreciation and thanks go to my wife Dr. Fahima, daughter Nuha, son Umair, father-in-law Mr. S. Sahabdeen, my mother, mother-in-low, brothers (Mr. Sathar, Mr. Nawshad, Mr. Ramsy), sister (Mrs. Fawsya), brother-in-law, siters-in-law, nieces other relatives and friends including Mr. Ramzani for their tremendous support and patience shown during my studies. I sincerely acknowledge the tremendous support of Mr. H.G. Piyasiri on editing and proofreading of the thesis. I also like to extend my sincere gratitude to Mr. C.N.R. Wijesundara, Mr. Ashik Hussaindeen, Dr. A. Senevirathne, Dr. W.K.A.C. Gnanapala, Dr. K.M.M.I Ratnayake, Mr. Riyas Zaman and Mr. S. Devapriya for their valuable assistance given during the fieldwork of the study. Last but not least, I express my earnest thanks to my colleagues from Malaysia, Pakistan, Nigeria, Tanzania, Iran and India for making my stay and study more comfortable and enjoyable.

**Chairperson, PhD**

te Professor Dr. Azmawati Binti Abd. Rahman  
of Economics and Management  
iti Putra Malaysia

**f Examiner, PhD**

te Professor Dr. Jamaliyah Binti Abdul Hamid  
of Education  
iti Putra Malaysia  
(al Examiner)

**External Examiner, PhD**

Professor Dr. Mohd Saefuddin Md Zahari  
Hotel and Tourism Management  
Technology MARA

and Examiner

National Board

This thesis was submitted to the Senate of Universiti Putra Malaysia and has been accepted as fulfilment of the requirement for the degree of Doctor of Philosophy. The members of the Supervisory Committee were as follows:

**Khairil Wahidin Awang, PhD**  
Associate Professor  
Faculty of Economics and Management  
Universiti Putra Malaysia  
(Chairman)

**Zaiton Samdin, PhD**  
Associate Professor  
Faculty of Forestry  
Universiti Putra Malaysia  
(Member)

**Nor'ain Binti Hj. Othman, PhD**  
Associate Professor  
Faculty of Hotel and Tourism Management  
Universiti Technologi MARA  
(Member)

---

**BUJANG KIM HUAT, PhD**  
Professor and Dean  
School of Graduate Studies  
Universiti Putra Malaysia

Date:

### **Declaration by graduate student**

I hereby confirm that:

- this thesis is my original work;
- quotations, illustrations and citations have been duly referenced;
- this thesis has not been submitted previously or concurrently for any other degree at any other institutions;
- intellectual property from the thesis and copyright of thesis are fully-owned by Universiti Putra Malaysia, as according to the Universiti Putra Malaysia (Research) Rules 2012;
- written permission must be obtained from supervisor and the office of Deputy Vice-Chancellor (Research and Innovation) before thesis is published (in the form of written, printed or in electronic form) including books, journals, modules, proceedings, popular writings, seminar papers, manuscripts, posters, reports, lecture notes, learning modules or any other materials as stated in the Universiti Putra Malaysia (Research) Rules 2012;
- there is no plagiarism or data falsification/fabrication in the thesis, and scholarly integrity is upheld as according to the Universiti Putra Malaysia (Graduate Studies) Rules 2003 (Revision 2012-2013) and the Universiti Putra Malaysia (Research) Rules 2012. The thesis has undergone plagiarism detection software.

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Name and Matric No.: \_\_\_\_\_

## **Declaration by Members of Supervisory Committee**

This is to confirm that:

- the research conducted and the writing of this thesis was under our supervision; Guide to Thesis Preparation
- supervision responsibilities as stated in the Universiti Putra Malaysia (Graduate Studies) Rules 2003 (Revision 2012-2013) are adhered to.

Signature: \_\_\_\_\_  
Name of  
Chairman of  
Supervisory  
Committee: \_\_\_\_\_

Signature: \_\_\_\_\_  
Name of  
Member of  
Supervisory  
Committee: \_\_\_\_\_

Signature: \_\_\_\_\_  
Name of  
Member of  
Supervisory  
Committee: \_\_\_\_\_

Signature: \_\_\_\_\_  
Name of  
Member of  
Supervisory  
Committee: \_\_\_\_\_



## TABLE OF CONTENTS

	Page
ABSTRACT	i
ABSTRAK	iii
ACKNOWLEDGEMENTS	v
APPROVAL SHEETS	vi
DECLARATION	viii
TABLE OF CONTENTS	x
LIST OF TABLES	xv
LIST OF FIGURES	xvi
LIST OF ABBREVIATIONS	xvii
 <b>CHAPTER</b>	
<b>1 PRELIMINARY SETTING OF THE CASE STUDY</b>	
1.1 Introduction	1
1.2 Development Concepts and Definitions	2
1.2.1 Sustainable Development	4
1.2.2 Rural Development	5
1.2.3 Developmental Dilemma in Rural Areas	7
1.3 Tourism as Development Strategy	9
1.3.1 Tourism Developmental Intervention and Integration of Economy, Socio-culture and Environment	10
1.3.2 Inceptions of Sustainable Tourism	12
1.3.3 Emerging Tourism in Rural Areas	13
1.3.4 Sustainability on Tourism Implementation in Rural Landscape	20
1.4 Major Issues Encountered in Sustainable Rural Tourism Development	21
1.4.1 Introduction of Case Study Site	26
Broad Research Question	27
1.4.2 Specific Research Questions	27
1.5 Main Research Objective	27
1.5.1 Specific Research Objectives	28
1.6 Significance of the Study	28
1.6.1 Widening the Knowledge Base on Sustainable Rural Tourism Development	29
1.6.2 Empowering Practitioners and Policy Makers	29
1.6.3 Enhancing Tourist's Satisfaction and Community Participation	30
1.8 Summary	31

<b>2 PREVAILING TOURISM DEVELOPMENT PROCESS IN RURAL AREAS</b>	<b>32</b>
2.1 Introduction	32
2.2 Evolution of Global Tourism	32
2.2.1 Conventional Mass Tourism Development	34
2.2.2 Sustainable Tourism	35
2.2.3 Alternative Tourism	37
2.3 Possible Impacts of Tourism on Rural Economy, Socio-culture and Environment	39
2.3.1 Impacts on Economy	41
2.3.2 Impacts on Socio-culture	41
2.3.3 Impact on Environment	41
2.4 Technical Aspects in Sustainable Tourism Implementation in Rural Areas	42
2.4.1 Tourism Initiations	42
2.4.2 Capacity Building	42
2.4.3 Community Participation	42
2.4.4 Authority Intervention	46
2.4.5 Collaboration and Integration of other Stakeholders	47
2.4.6 Policy Setting and Implementation	48
2.4.7 Investment and Incentives	51
2.4.8 Marketing, Networking and Accreditation	52
2.5 Summary	53
<b>3 SRI LANKA TOURISM AND RURAL DEVELOPMENT</b>	<b>54</b>
3.1 Introduction	54
3.2 Geographic, Historic and Socio-economic Background	54
3.3 Tourism in Sri Lanka	55
3.3.1 Tourism Potentials in Sri Lanka	55
3.3.2 Early Faces of Sri Lanka Tourism	58
3.3.3 Appearance of Modern Tourism	58
3.4 Tourism Planning and Development in Sri Lanka	60
3.4.1 Tourism Development before 1967	60
3.4.2 Ceylon Tourist Plan 1967 – 1976 and Tourism Growth	61
3.4.3 Interim National Development Plan 1972 – 1976 Strengthening Tourism Development	65
3.4.4 Tourism Master Plan 1992 – 2001 for Integrated Sustainable Tourism Development	67
3.4.5 Provincial and Local Level Tourism Planning and Development	72
3.5 Challenges and Dilemma in Tourism Planning and Implementation of Sri Lanka	75
3.5.1 Contextual Deficiencies of Tourism Planning and Implementation	75
3.5.2 Impacts of Civil War	75
3.5.3 Impacts of Janatha Vimukthi Peramuna Insurrection	77
3.5.4 Impacts of Asian Tsunami 2004	77
3.6 Rural Sri Lanka as a Case Study Site	79

3.6.1	Natural and Man-made Geography	80
3.6.2	Social and Economic Infrastructure	81
3.6.3	Political Advocacy and Civil Societies or NGOs	84
3.6.4	Development Strategy: Tourism	86
3.6.5	Impacts of Tourism on the Environment, Economy and Socio-culture of Rural Sri Lanka	86
3.6.6	Specific Tourism Initiatives in Rural Sri Lanka	90
3.6.7	Characteristics of Emerging Tourism in Rural Sri Lanka	93
3.9	Summary	94
<b>4</b>	<b>METHODOLOGY</b>	<b>96</b>
4.1	Introduction	96
4.2	Methodological Approach	96
4.2.1	Qualitative Research Approach	96
4.2.2	Qualitative Case Study (QCS) on Tourism Development in Rural Areas	98
4.3	Conceptualization of the Case Study	101
4.4	Data Collection: Embedded Units of Analysis, Methodology; Sampling Strategy, Interview Structures	103
4.4.1	Analysis of Embedded Units	103
4.4.2	Sampling Strategies	106
4.4.3	Data Collection Strategies	108
4.5	Fieldwork of the Study	109
4.5.1	Study of Tourism Authorities	111
4.5.2	Investigation on Tourism Initiatives	111
4.5.3	Interpretation of Local Communities on Implementation of Tourism	112
4.5.4	Interpretation of NGOs on Facilitation of Rural Tourism Development	112
4.5.5	Interviewing Other Key Informants	113
4.6	Data Processing and Analysis	113
4.6.1	Coding	113
4.6.2	Transcribing	114
4.7.3	Interpretation	114
4.7.4	Triangulation	115
4.7	Reporting	115
4.8	Methodological Verifications: Verification Strategies, External Validity, Construct Validity, Reliability	116
4.8.1	Verification Strategies	117
4.8.2	External Validity	118
4.8.3	Construct Validity	118
4.8.4	Reliability	119
4.9	Summary	119

<b>5</b>	<b>PARTICIPATION AND INTERVENTION OF COMMUNITY, AUTHORITY AND NON GOVERNMENTAL ORGANIZATIONS IN RURAL SUSTAINABLE TOURISM DEVELOPMENT</b>	
5.1	Introduction	120
5.2	Rural Tourism Development in Sri Lanka	120
5.2.1	Targeting Conventional Tourists	121
5.2.2	Unfocused Rural Tourism	123
5.3	Rural Community Capacity and Participation	126
5.3.1	Traditionally Agriculture Based Rural Settings	127
5.3.2	Unclear Meaning for Rural Tourism among the Rural Community	129
5.3.3	Unreceptive Nature of Locals on Tourism	130
5.3.4	Underserved Rural Communities	132
5.3.5	Dearth of Physical Infrastructure Facilities	133
5.3.6	Declining Source of Livelihood and Income	134
5.4	Phases of Tourism Development in Rural Sri Lanka	137
5.4.1	Tourism as Alternative Livelihood Sources	137
5.4.2	Inspiring Human and Natural Rural Landscapes for Tourism	141
5.4.3	Community Empowerment through Tourism	145
5.4.4	Outgrowth of Unfocused Rural Tourism	149
5.4.5	Impediments in Sustainable Rural Tourism Development (SRTD)	154
5.5	Authority Interventions in Rural Tourism Development	157
5.5.1	National Level Authority	161
5.5.2	Provincial Level Authority	163
5.5.3	Local Level Authority	164
5.5.4	Lack of Coordination and Collaboration among the Different Levels Authorities	166
5.6	Limited Roles of Non Governmental Organizations (NGOs) in Sustainable Rural Tourism Development in Sri Lanka	169
5.7	Summary	171
<b>6</b>	<b>APPLICATION OF STRATEGIC TOOLS IN SUSTAINABLE RURAL TOURISM DEVELOPMENT PROCESS OF SRI LANKA</b>	
6.1	Introduction	173
6.2	Capacity Building for Sustainable Rural Tourism Development	173
6.2.1	Human Capacity Building	175
6.2.2	Physical Capacity Building	182
6.2.3	Role of Authority in Capacity Building	186
6.2.4	Non Governmental Organizations' Intervention in Capacity Building	190
6.3	Product Development and Designing	192
6.3.1	Preliminary Initiations	195
6.3.2	Stakeholders' Participation and Collaboration	197
6.3.3	Engrossing Input from Rural Resources	201

6.3.4	Types of Rural Tourism Products from Sri Lanka	205
6.3.5	Weight on Preservation and Conservation of Resources	207
6.4	Adherence to Policies and Procedures	208
6.4.1	Rural Tourism Policy Formulation	210
6.4.2	Impacts of Policies and Procedures	213
6.5	Investment and Incentives	215
6.5.1	Availability and Stability of Funding Sources	217
6.5.2	Consistent Return on Investment	219
6.6	Marketing, Networking and Accreditation of Rural Tourism Products	220
6.6.1	Marketing Approaches	221
6.6.2	Status of Networking	224
6.6.3	Opportunities for Accreditation	226
6.7	Summary	229
<b>7</b>	<b>CONCLUSION AND IMPLICATIONS</b>	
7.1	Introduction	230
7.2	Overview of Thesis	230
7.3	Major Findings	232
7.4	Implication of Research	241
7.4.1	Theoretical Implication	241
7.4.2	Managerial Implication	242
7.5	An Operational Model for Sustainable Rural Tourism Development	243
7.6	Recommendations	245
7.7	Future Research Agenda	246
<b>REFERENCES</b>		247
<b>APPENDICES</b>		
Appendix A	Characteristics between Conventional Mass Tourism and Alternative Tourism	280
Appendix B	Characteristic and Tendencies between Conventional Mass Tourism and Alternative Tourism	281
Appendix C	Fieldwork Chart (June 201t2 – June 2013)	282
Appendix D	Informants Codes of Sub-units	286
Appendix E	Interview Protocols for Authorities	288
Appendix F	Interview Protocols for NGO's	290
Appendix G	Interview Protocols for Tourism Initiatives	292
Appendix H	Example: Transcription and Coding	294
Appendix I	Example: Pictures of Fieldwork	298
<b>BIODATA OF STUDENT</b>		299
<b>LIST OF PUBLICATION</b>		301